

2025 TRP Performance Assessment

55th Board Meeting

9 – 10 July 2026, Geneva, Switzerland

GF/B55/21

For Board Information

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Objective of the TRP Performance Assessment

To provide an update to the Strategy Committee on the TRP's perspectives on the **effectiveness, efficiency and quality** with which the TRP carried out its mandate in 2025.

“The TRP will develop a set of prioritized data-driven key performance indicators (KPIs) that provide on an annual basis a holistic assessment of the TRP's performance, using a qualitative and quantitative approach, covering all areas of its mandate.”

- TRP Terms of reference (2025), paragraph 4.9

*In line with its **Performance Assessment Framework** – that defines the parameters for assessing performance – the TRP's self-assessment covers the following components:*



2025 TRP Performance Assessment

1 TRP's review of funding requests

Key Objectives Year 3 of allocation period

- ✓ **Complete reviews for Grant Cycle 7** (including Window 7, TRP clarifications, PAAR updates and grant revisions as needed).

Overview

- In 2025, the TRP conducted **one remote review Window 7** assessing **14 Funding Requests** (9 of which were Focused Portfolio and 5 Multi Country Funding Requests). This represented the remaining **1%** of 2023-2025 allocation period funding and **25%** of 2023-2025 catalytic multicountry funds.
- **97 TRP clarifications from GC7** were processed (33% In progress, 66% Met and 1% raised to GAC).
- **2 PAAR updates** were reviewed for private sector funding.
- No Strategic Initiatives were submitted for review.

Differentiation and Efficiency

- Both indicators on **timeliness of TRP Review Forms were met** in Window 7, showing greater efficiency of small TRP windows.
 - In 2025, (a) the average time from final TRP Plenary to TRP Review Form sign-off by Country Teams was 9 days, and (b) 100% of TRP forms were finalized within 10 business days.
- Over **93% of Country Teams responding to post-Window 7 survey “Strongly Agree” or “Agree”** that *“The TRP’s recommendations on the funding request demonstrate a differentiated approach in alignment with the applicant’s portfolio and the funding request type”*

2025 TRP Performance Assessment

2 Advisory role & engagement with other parts of the Global Fund partnership

Key Objectives Year 3 of allocation period

- ✓ Advisory reports developed and TRP inputs to contribute to GC8 preparations; and
- ✓ Targeted engagement with Technical Partners and Global Fund Secretariat technical teams around the review of Funding Requests.

TRP Reports to the SC and Global Fund Partnership

- Lessons Learned on Focused and Other Portfolios** – Identified lessons learned from Portfolios reviewed in **Windows 7**, specifically focusing on TRP's observations on Multicountry Funding Requests, and **GC7 TRP Observations Report** consolidating observations and lessons learned from review of all funding requests in GC7.
- 2024 TRP Performance Assessment Report** – Assessed the **effectiveness, efficiency and quality with which the TRP** carried out its mandate during Windows 4-6, including the TRP's advisory function and governance. Findings submitted to the Strategy Committee.

Technical Partner Engagement

- **UNITAID:** In 2025, a learning session took place between TRP experts and UNITAID disease leads to identify synergies and collaboration opportunities to support countries/regions in introducing new health technologies and addressing scale-up challenges.

2025 TRP Performance Assessment

2 Advisory role & engagement with other parts of the Global Fund partnership

TRP Working Groups to support GC8 Preparation

- **GC8 Application Materials** – Provided input into aspects of GC8 application package, including GC8 Funding Request.
- **GC8 Sample Funding Request** – Developed a sample funding request as a practical reference for applicants to navigate the GC8 context and Global Fund Strategic Shifts, in consultation with Secretariat teams and submitted to the Secretariat consideration.
- **GC8 TRP Review Approaches Manual** – Updating TRP review approaches for GC8 to ensure differentiation by review modality and investment type, aligned with TRP TORs, review criteria, Global Fund Strategic Shifts, and current funding landscape. (Continuing through Q2 2026)
- **TRP Conflict of Interest (Col) Procedures** – Reviewed and updated in line with the updated TRP TORs.
- **TRP TORs Working Group** – Providing input to inform deliberations of the Strategy Committee Working Group on TRP Matters overseeing the revision process of the TRP's TORs, including the TRP Review Criteria.
 - TRP Leadership participated in Strategy Committee Working Group on TRP Matters.

Contributions to other workstreams supporting GC7 reprioritization and GC8 preparation

- **GC7 Reprioritization Information Note** – the TRP contributed to the development of GC7 programmatic reprioritization guidance by the Secretariat, aimed at helping applicants make informed investment decisions in light of revised country allocations.

2025 TRP Performance Assessment

3 TRP Governance

Key Objectives Year 3 of allocation period

- ✓ Efficient management of the **TRP annual workplan and budget**; and
- ✓ Update **TRP member pool** in line with **TRP TORs** and anticipated agility needed in the new context for GC8.

Budget Execution

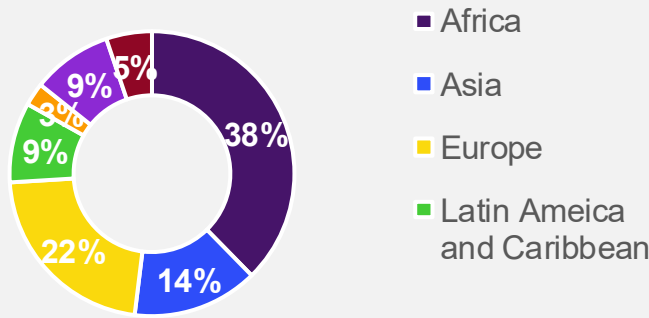
2025 TRP Budget (US\$)	
SC approved budget	835,800
Total 2025 Expenditure	397,515

TRP expenditure was within the budget approved by the **Strategy Committee** for 2025 – **48% expenditure** of non-workforce TRP budget. Budget efficiencies resulted from **cancellation of GC8 TRP recruitment** (postponed to 2028 in line with updated TRP TORs), as well as GC8 preparation workstreams being paused and deferred to 2026 due to shifts in GC8 timelines.

Member Management

- **2025 TRP membership pool** remained **balanced across gender and regions**.
- In line with updated TRP TORs, **TRP membership terms** adjusted from 3 to 6 years and **leadership terms** from 2 to 3 years. TRP Chair and Vice-Chair elections postponed to 2026 accordingly.
 - Ahead of GC8 reviews, TRP consists of **111 members** (including 76 members who served in GC7, and 35 new members from the TRP reserve pool approved by the Strategy Committee).
 - 31% reduction of TRP Pool from 162 in GC7 to 111 in GC8 in line with revised TRP TORs.
- **Perceptions within the TRP on Commitment to Inclusion and Integrity remained positive:**
 - **100%** of TRP members **“Strongly Agree”** or **“Agree”** that in 2025: *“The TRP’s conflict of interest policy was diligently applied in the review process to safeguard the integrity of TRP decisions.”*

2025 TRP Membership distribution by region of origin



TRP Strategic Focus in 2026 in line w/ GC8 Context

GC8 brings several significant changes requiring TRP to adapt its reviews / operations:

- A shifting **global health landscape** and **GC8 Strategic Shifts**
- Compressed **GC8 timelines** and **reduced allocations**
- Updated **TRP TORs, evolving GC8 Application Approaches** requiring greater differentiation and adaptability
- A **leaner A2F** Department under a new energetic leadership.

TRP Priorities

- **Adapt TRP Review Criteria, Processes and Performance Indicators to the new context and new ways of working in line with GC8 Strategic Shifts** (including greater focus on portfolios with the largest disease burden and allocations, increased modalities of funding requests, piloting pre-shaping engagement of Focused Portfolios, targeted reviews for Transition Portfolios and engagement with the World Bank reviews of blended investments, etc.)
- **TRP member induction and refresher**
- **Conduct review of funding requests in 3 Windows** (Window 2 in person, ongoing discussions on virtual vs hybrid modality for Window 1 which might become small given the shifted timelines of GC8, virtual Window 3), **and Strategic Initiatives.**
- **TRP Observations and Lessons Learned** with the lens of the Strategic Shift in Funding Requests following Window 1 and Window 2.
- **TRP Leadership transition** in Q3 2026 (with current Chair and incoming Chair engaging in October Strategy Committee), and the selection of one additional Health Financing Focal Point to bolster GC8 focus on sustainability and transition.

TRP Deliverables for 2026

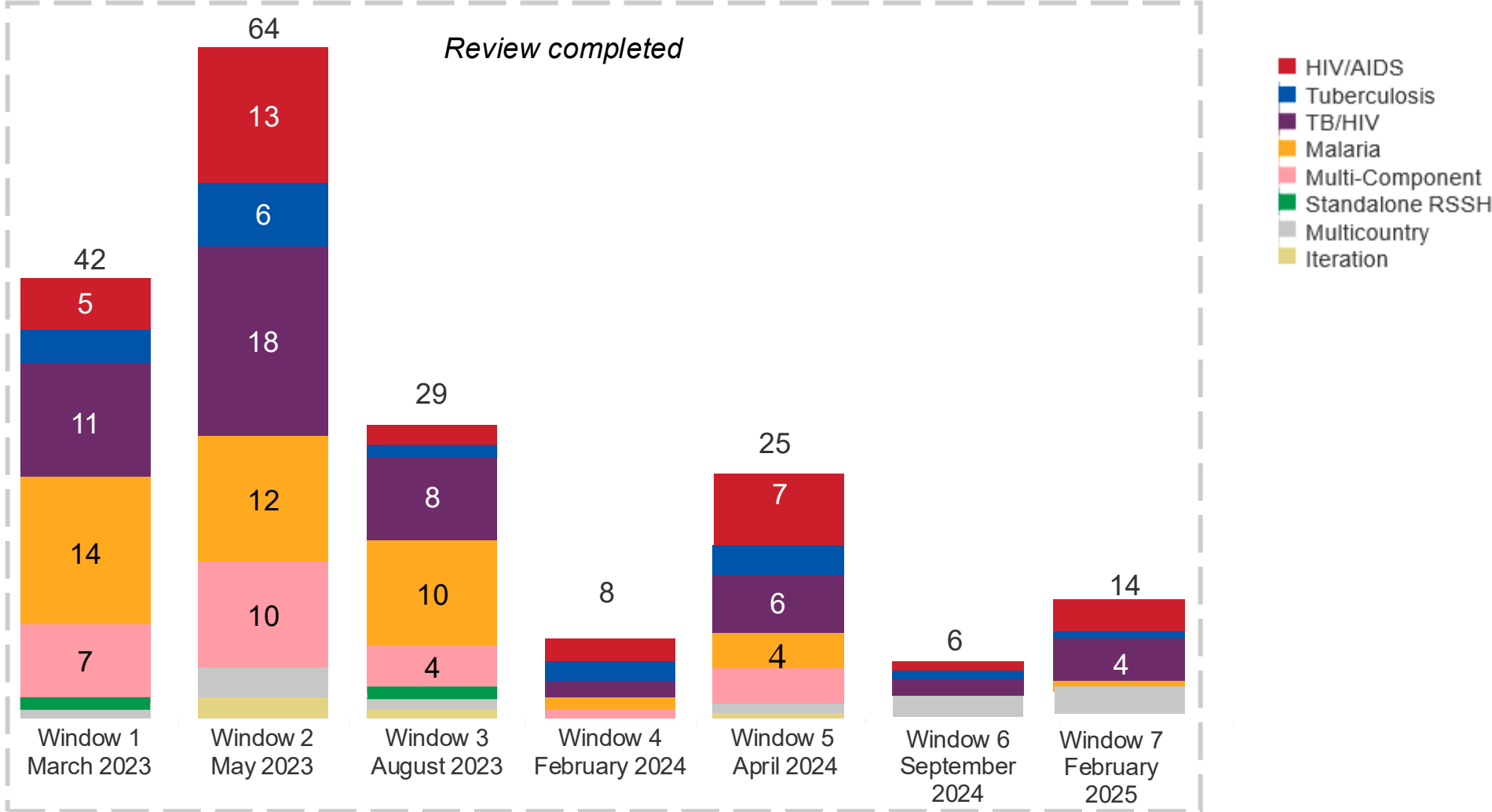
TRP Mandate	Deliverables
Review of Funding Requests	• Window 1, 2 and 3 TRP Reviews (including TRP Pre-Shaping and GAC Partner participation for Focused Portfolios) • Strategic Initiatives TRP Reviews • PAAR and material revision requests • TRP Clarifications
TRP Advisory	• Continue advisory function through developing Lessons Learned in GC8
TRP Governance	• Manage and induct the TRP membership pool ahead of GC8 including new members from the reserve list • TRP Membership Governance (including TRP Chair and Vice Chair elections)

TRP Performance Assessment 2025

Annexes

- **Overview of Windows 1-7**
- **Detailed data on timeliness of TRP Form Finalization**
- **Detailed data on TRP membership pool**
- **Detailed data on TRP budget**
- **Areas identified for improvement for GC7**

Overview of Windows: reviewed and recommended for grant-making



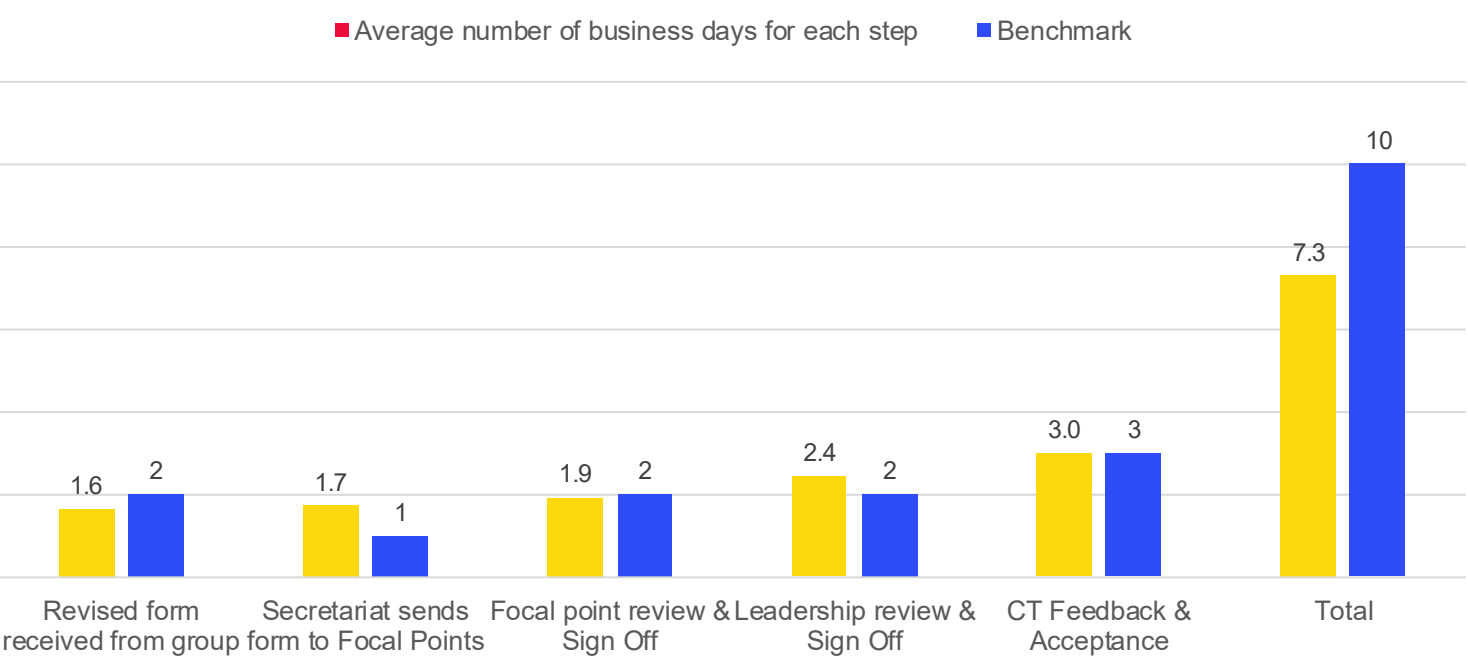
TRP Review Form Finalization in 2025

In **2025**, **TRP Review Form finalization performance** (internal KPI) and the **average number of working days to completion** was 100% met for the first time. While Window 7 was a relatively small Window with 14 Funding Requests, this result marked a significant improvement from Year 3 in GC6.

The TRP and A2F continued to **track different steps of the form finalization process** to identify opportunities for faster completion. They will consider whether **KPIs should focus solely on the internal TRP process**, while **CT acceptance timelines** are considered as a **complementary internal KPI**.

- Focal Point Review & Sign off** – Average of 2 days in line with KPI, an improvement from an average of 4 days in 2024.

TRP Forms: Average Number of Work Days per Review Step W7

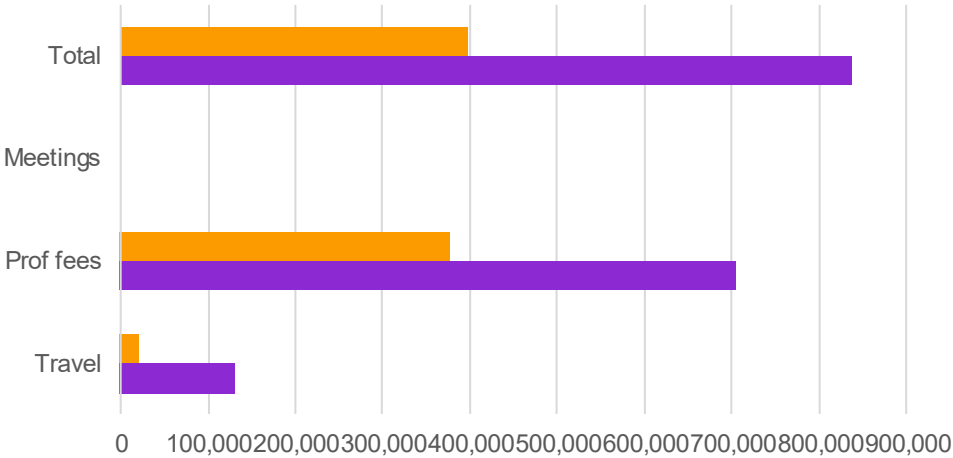


Year	% of TRP forms finalized by KPI
2025 (Y3 cycle)	100%
2024 (Y2 cycle)	71%
2023 (Y1 cycle)	53%
2022 (Y3 cycle)	50%
2021 (Y2 cycle)	65%
2020 (Y1 cycle)	43%
GC6	52%

2025 TRP budget savings driven by cancelation of GC8 recruitment in line with updated TRP TORs

- **48% budget execution** of the **TRP non-workforce budget** approved by the **Strategy Committee for 2025**.
- Budget efficiencies resulted from **cancellation of GC8 TRP recruitment** (postponed to 2028 in line with updated TRP TORs), as well as GC8 preparation workstreams being paused and deferred to 2026 due to shift in GC8 timelines.
 - Key saving drivers for Professional fees: TRP Recruitment, shortlist panelists and external agency fees.
 - Key saving drivers for Travel costs: Shortlisting panel.

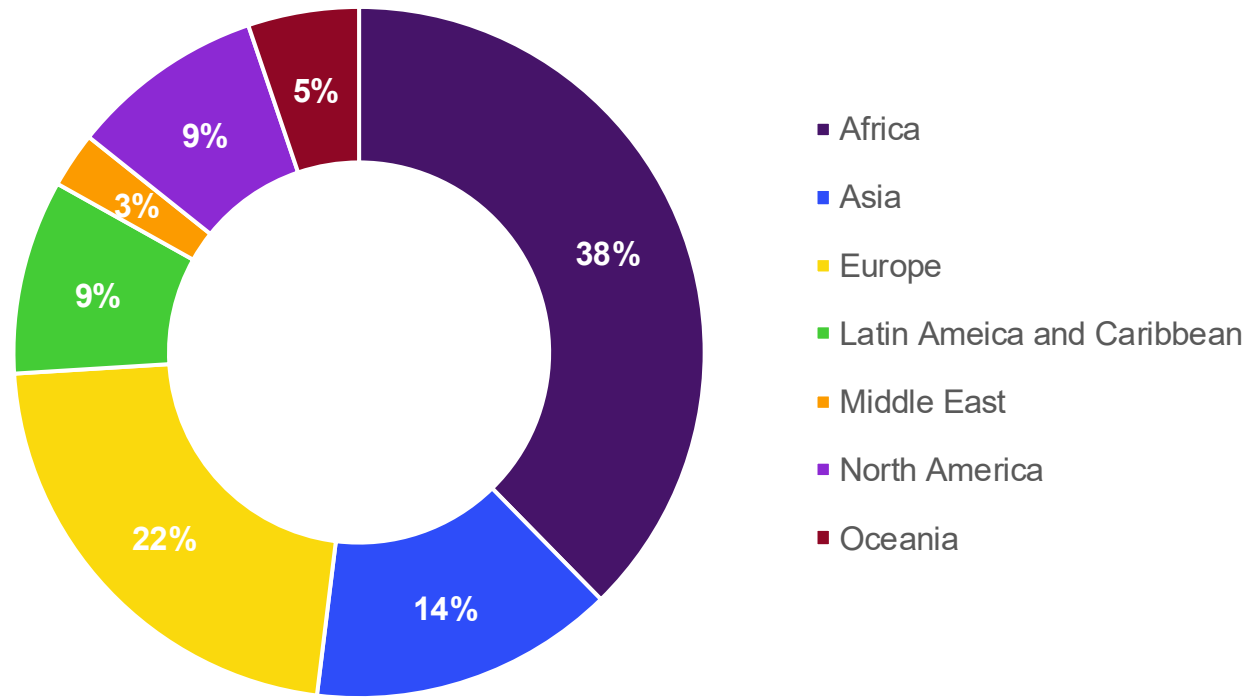
TRP budget 2025 (\$US)



	Travel	Prof fees	Meetings	Total
Total expenditure (\$US)	19,965	377,550	0	397,515
SC approved budget (\$US)	130,800	705,000	0	835,800

Strong regional diversity among TRP members in 2025 reviews, with balanced gender representation in the overall TRP membership pool in GC7.

2025 TRP Membership distribution by region of origin



2025 TRP Membership distribution by gender

