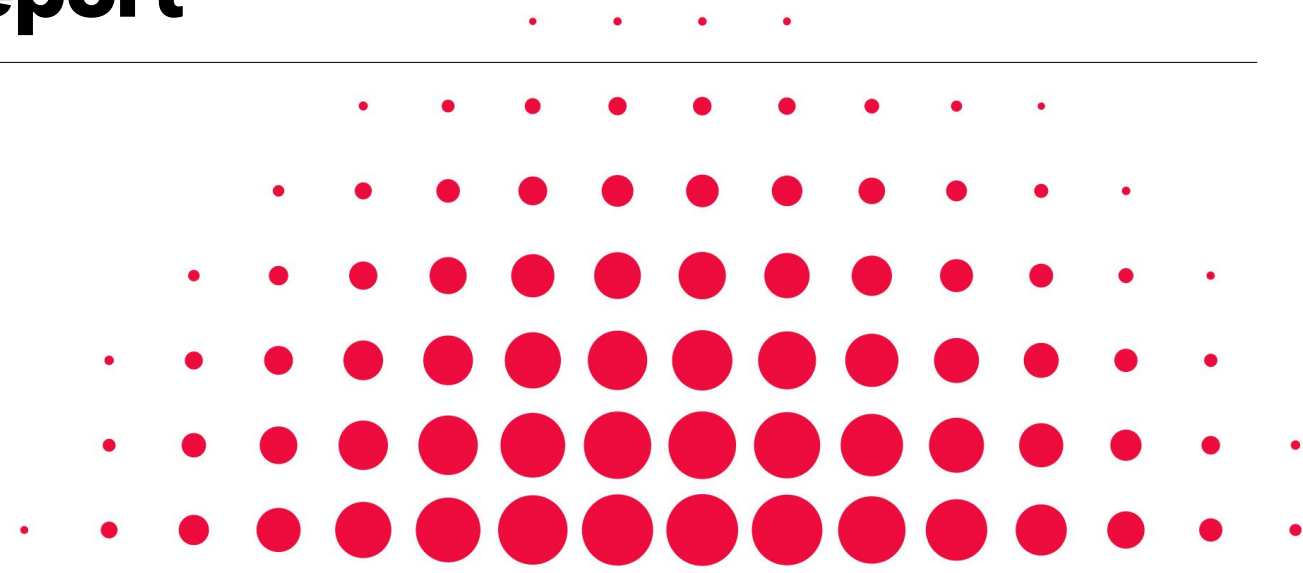


Agreed Management Actions Progress Report

GF/B53/11B
53rd Global Fund Board Meeting
7-9 May 2025



Situation as of 31 January 2025

AMA implemented on time (over a rolling three-year cycle), Status

March '24: 29%	January '25: 21%
June '24: 24%	
September '24: 24%	
December '24: 21%	

46 Closed AMAs between end January 2024 – January 2025, Status

Ethics	3	
Finance	1	
Grant Management	5	13
Human Resources	1	
Office of The Executive Director	1	
Supply Operations	1	6
Risk	2	

■ Not overdue
■ Overdue
■ Long-overdue (+180 days)

View the updated status of AMAs by following [this link](#)
(See Annex 1 for instructions)

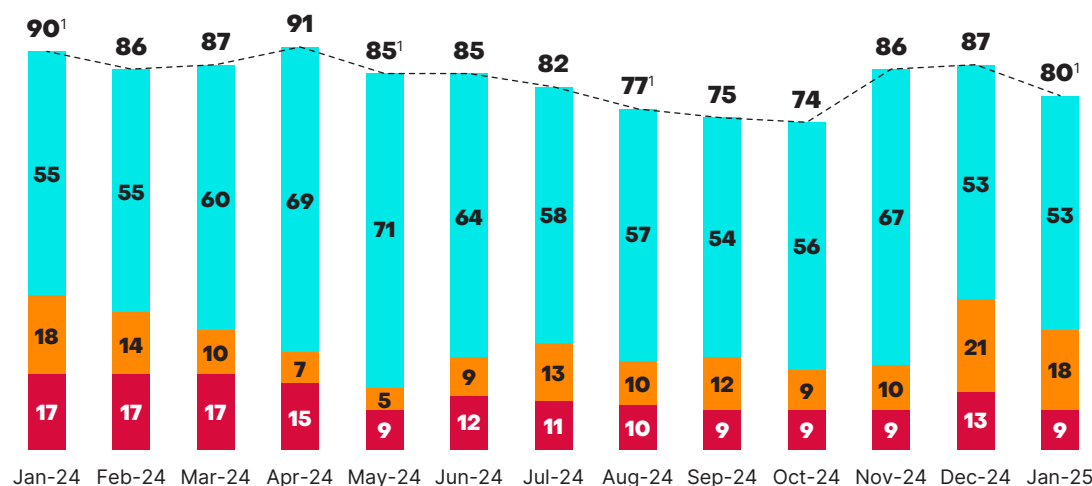
This report:

- Presents trends in Agreed Management Action (AMA) completion
- Analyzes risks posed by long-overdue AMAs for Global Fund Board's attention



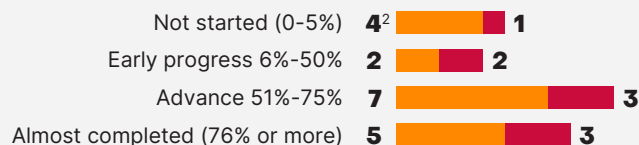
Progress in addressing AMAs

- As of 31 January 2025, there are 80 open AMAs, with 46 closed since end of January 2024. This includes six AMAs merged into two actions and one written off. 36 new AMAs arose from OIG audits and investigations between the end of January 2024 - 2025
- The Secretariat has reduced the number of long overdue AMAs by 47% compared to last year. The Grant Management Division recently closed six long overdue AMAs related to Madagascar, Sierra Leone, Namibia, and Kenya. A cross-departmental AMA on mitigating and responding to sexual exploitation and abuse risks was also closed. Enhancements to the Wambo.org control framework have been implemented.
- The number of open AMAs has remained generally stable over the past 13 months, as shown below:



Situation as of 31 January 2025

OIG estimated completion of overdue and long-overdue AMAs



Overdue and long-overdue AMA by division/department

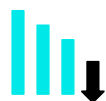


■ Not overdue
■ Overdue
■ Long-overdue (+180 days)

View the updated status of AMAs by following this [link](#)
(See Annex 1 for instructions)

This report:

- Presents trends in Agreed Management Action (AMA) completion
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Progress in addressing AMAs (continued)

- Despite the progress made, challenges remain in closing AMAs on time. The percentage of AMAs that are implemented on time over a rolling three-year cycle was 21% as of January 2025, against the KPI of 60%. In particular, AMAs that span many departments average a 7 months delay, in addition to the agreed timeline: this is because these actions, which include enhancements to policy on Challenging Operating Environment (COE) portfolios and improvement over the Procurement Service Agents (PSAs), typically involve more coordination with many Secretariat teams
- Progress in implementing overdue AMAs is also influenced by the situation in-country that is often beyond the Secretariat's control. As an example, four overdue AMAs from the audit of Global Fund grants to the Republic of Sudan cannot be implemented due to the ongoing conflicts at the country. The Secretariat is reassessing the viability of implementing the AMAs. Notwithstanding this, more than half of these long overdue AMAs have completion progress greater than 50%.
- Given the current context and uncertainty across the global health sector, the OIG will work with the Secretariat to review the most critical actions that should be prioritized to support the Secretariat's risk trade-off decisions.



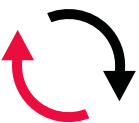
Prioritized AMA

- None of the long-overdue AMAs require prioritization for the Global Fund Board's attention at this reporting period. This is because the Secretariat has made sufficient and steady progress in implementing the outstanding actions.

Annex 1: Agreed Management Action dashboard

A dashboard is available to Global Fund Board members to review the status of open AMAs. Below is an explanation on how to read the dashboard

Presentation and overview



More updated information

- The dashboard is updated on a monthly basis, to reflect the latest Agreed Management Actions status.



More granular information

- The Agreed Management Actions can be looked at in different categories: by GF division, by status (Open, Overdue), and see the aging trend of open AMAs.



How to access

- <https://insights.theglobalfund.org/#/views/OIG-ExecutiveDashboard/ExecutiveDashboard?&null&iid=2>

Interpreting the data: AMAs Executive Overview



Annex 2:

OIG methodology to classify and select AMAs for Committee and Board's attention

The OIG considers the factors below when considering AMAs to highlight to the AFC and Board.

Potential loss of impact



Risk

- How significant is the risk that the AMA addresses?



Impact

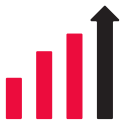
- Could the issue the AMA addresses, if realized, have significant impact (programmatic, financial and reputational)?



Strategic importance

- Does the AMA relate to a significant strategic priority or initiative?

Mitigating measures



Progress

- The extent to which the rate of AMA implementation has reduced the initial risks OR when alternative mitigation measures exist.



Qualitative factors

Context

- Quality of routine updates from the Secretariat, including underlying evidence.
- Secretariat's leverage in addressing the AMA.
- Continuous relevance of the AMA.