

Annual Report on Status of Board Decisions

54th Board Meeting

GF/B54/20

12-13 February 2026, Geneva, Switzerland

Board Information

Purpose of the paper: This paper presents an annual update on the status of past Board Decision Points.

Report

What is the topic of this update?

1. This annual report is submitted by the Legal and Governance Department (LGD) and presents a status update on Board decisions as of 22 January 2026.¹ This report supports the Board, the Board Leadership and the Coordinating Group in overseeing follow-up to past Board decisions, and provides assurance that decisions are being monitored.
2. For tracking, Board decisions are classified into (a) “Active Policy Decisions” approving policies, frameworks, models, and core governance documents, and their associated reporting requirements; and (b) “Action Required Decisions” with time-bound follow-up actions, such as Board-initiated projects. More details on the methodology for classification of Board decisions can be found in Annex 5.
3. This update does not cover in detail (i) Decisions on the Secretariat’s Recommendation on Funding from the 2020-2022/2023-2025 Allocation Periods; (ii) approval of the Secretariat’s Recommendation on Funding from the COVID-19 Response Mechanism; (iii) Decision on the Secretariat’s Recommendation on Grant Extensions; (iv) Decision on the Secretariat’s Recommendation on Funding Unfunded Quality Demand from the 2020-2022 Allocation Period; and (v) Decisions related to increasing the Emergency Fund. Together, these decisions are included under the Category – Funding Requests.²

What is the current status?

4. The Board approved a total of 45 decisions from 1 November 2024 to 22 January 2026. Figure 1 below displays the approximate proportion of Board decisions per classification category, for this one-year period, as per the classification methodology described in Annex 5³.

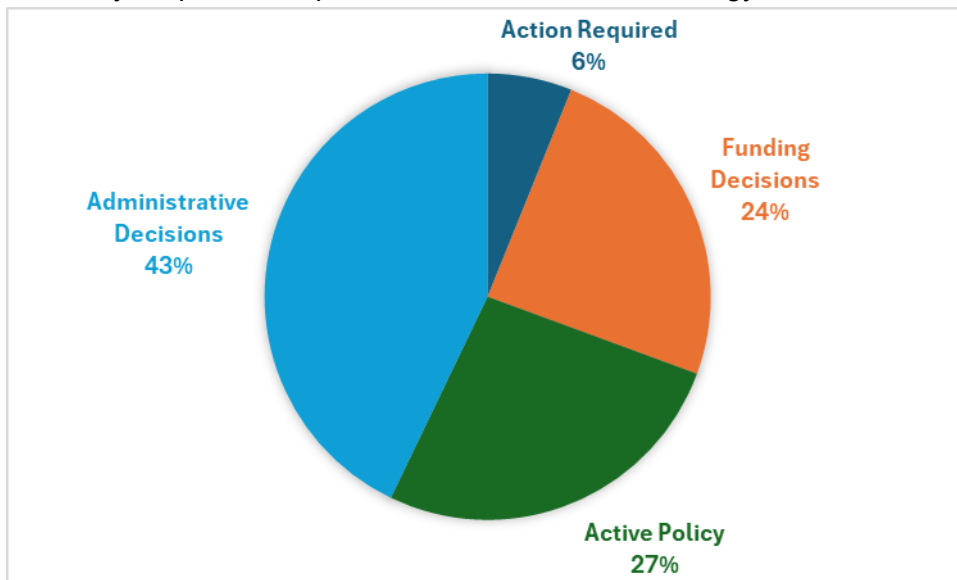


Figure 1: Classification of Board Decisions

¹Annual reporting requirement in line with the Governance Plan for Impact and Board Decision [GF/B32/DP05 of 2014](#).

² The Funding Requests for the period can be found at the Public database of Board decisions: <https://www.theglobalfund.org/kb/board-decisions/>

³ **Note on calculation:** a small number of decisions have two classifications insofar as they enact policy and also require follow-up action.

Annexes

- Annex 1: Action Required Decisions - Decisions dating from January 2011 to 22 January 2026
- Annex 2: Active Policy Decisions - Decisions approved between 1 November 2024 - 22 January 2026
- Annex 3: Decisions closed since 1 November 2024
- Annex 4: Register of Administrative DPs and EDPs for the period 1 November 2024 - 22 January 2026
- Annex 5: Decision classification methodology

Background Materials

- Public database of Board decisions:
<https://www.theglobalfund.org/en/board/decisions/>
- Public database of Board-approved funding recommendations:
<https://www.theglobalfund.org/en/funding-decisions/>
- Public database of Board Meetings documents:
<https://archive.theglobalfund.org/board-meetings/>

Annex 1 – ACTIVE Decisions – Action Required: Decisions dating from January 2011 to 22 January 2026

Reference and Hyperlink	DP Title	DP Description	Status Update – January 2026
GF/B53/EDP22	Secretariat Flexibility to Address Malaria Needs in Grant Cycle 8 (GC8)	The Board authorizes the Secretariat to reallocate up to 2% of total country funds between diseases during the Qualitative Adjustment process to address urgent malaria needs. The Secretariat must report on the use of this flexibility to the Strategy Committee and Board.	ONGOING – The Secretariat will report out on the flexibility as part of its reporting to the SC and Board on the outcomes of the Qualitative Adjustments Process.
GF/B53/EDP08	Executive Director Nomination Committee Terms of Reference	The Board approved the Terms of Reference for the Executive Director Nomination Committee, following consultations between Board Leadership and the Ethics and Governance Committee. It also requested Board Leadership to propose the committee's Chair, Vice-Chair, and membership for subsequent Board approval.	ONGOING POLICY COMPLETED: The Board approved the Nominations Committee Leadership and Membership through GF/B53/EDP19.
GF/B52/DP05	Allocation Methodology for the 2026-2028 allocation period (Grant Cycle 8)	The Board approved the Grant Cycle 8 allocation methodology, including global disease split and technical parameters, which supersede those used for 2023–2025. It also requested further SC review of the qualitative adjustment process and noted that final funding amounts for country allocations will be decided by the Board following replenishment results.	ONGOING POLICY
GF/B51/DP03	Quality Assurance Policy for Vector Control Products	The Board approved the Quality Assurance Policy for Vector Control Products and Related Equipment as set forth in Annex 1 to GF/B51/05 ; requested the Secretariat to work with the WHO to establish an Expert Review Panel for Vector Control Products as described in the Policy, and to conclude the necessary arrangements with WHO; and approved the delegation of authority to the Secretariat, in consultation with the SC Chair and Vice Chair, to make non-material adjustments to the Policy in line with Annex 2 to GF/B51/05 and to report back to the SC and Board on all such changes.	COMPLETED. The Expert Review Panel for Vector Control Products has been established through collaboration with WHO. The TORs agreed with WHO have been posted in the public domain . Active Policy Component Continues.

GF/B51/DP04	Global Fund Procurement Policy Update	The Board approved an updated Procurement Policy, delegated its operationalization to the Executive Director, and authorized non-material policy adjustments in consultation with AFC leadership with reporting requirements. The Secretariat is to provide annual updates on policy implementation, in coordination with the AFC.	COMPLETED. The AFC discussed Procurement Policy Reporting on September 20, 2024, and agreed on the annual reporting approach. Initial reporting will take place at the AFC27 meeting and 53 rd Board Meeting, in March and May 2025, respectively. Active Policy Component and Reporting Continues.
GF/B48/DP07	Advancement of Non-Global Fund-Financed Procurement Utilizing the Pooled Procurement Mechanism and wambo.org	The Board approved: 1. Continued operationalization of the current scope of non-Global Fund-financed orders by governments and non-government development organizations in Global Fund-eligible and transitioned countries, for products and services as they become available on wambo.org; and 2. Incorporating reporting on the non-Global Fund-financed procurement mechanism into annual updates to the Board on NextGen Market Shaping implementation.	1 – ONGOING 2 – ONGOING. First annual reporting was included in updates to B50. Reporting cycle to switch to reporting in Q1/Q2 to align with the new reporting on the Procurement Policy.
GF/B46/DP06	Independent Evaluation Function	The Board, based on the recommendation of the SC and the EGC, approved the creation of the Independent Evaluation Panel (IEP) and amended the By-laws of the Global Fund and the SC Charter to capture the transition to the new independent evaluation model. The Board: 1. Requested the Secretariat, under the oversight of the relevant standing Committees, to update any policies, relevant governance documents, etc. to manage the transition between the Technical Evaluation Reference Group (TERG) and the IEP. 2. Requested the SC, to consider the effectiveness of the guidance and procedures developed to safeguard both the independence and the learning components of the evaluation function. 3. Decided to dissolve TERG following the transition period ending 31 December 2022 and instructs the SC to develop and oversee transitional arrangement between the IEP and the TERG.	1 – COMPLETED 2 – ONGOING - The SC had conversations on the functioning of the function and will continue its deliberations based on the upcoming OIG Audit of the Evaluation Function 3 – COMPLETED. The transitional process is complete with IEP starting operations on 1 January 2023.

Annex 2 – ACTIVE Decisions – Active Policies: Decisions approved between 1 November 2024 – 14 January 2026

Reference and Hyperlink	DP Title	DP Description	Status Update – January 2026
GF/B53/EDP08	Executive Director Nomination Committee Terms of Reference	The Board approved the Terms of Reference for the Executive Director Nomination Committee, following consultations between Board Leadership and the Ethics and Governance Committee. It also requested Board Leadership to propose the committee’s Chair, Vice-Chair, and membership for subsequent Board approval.	ONGOING POLICY
GF/B53/EDP07	Approval of the Amendments to the Terms of Reference of the Ethics Officer	Based on the recommendation of the Ethics and Governance Committee, the Board approved the Amendments to the Terms of Reference of the Ethics Officer, as set forth in Annex 1 to GF/B53/ER06; and Acknowledged with thanks the service of the incumbent Ethics Officer and her continued support to the mission of the Global Fund through the newly established dual-role.	ONGOING POLICY
GF/B53/EDP02	2023-2028 KPI S6a replaced with KPI S6a2	The Board approved the replacement of 2023-2028 KPI S6a with KPI S6a2 as set forth in GF/B53/ER02.	ONGOING POLICY
GF/B53/DP03	Approval of the Revised Terms of Reference of the Technical Review Panel	The Board notes the recommendation of the Strategy Committee as set forth in GF/SC27/EDP01 and approves the revised Terms of Reference of the Technical Review Panel as set forth in Annex 1 to GF/B53/07, which shall have effect as of the date of this decision.	ONGOING POLICY

Reference and Hyperlink	DP Title	DP Description	Status Update – January 2026
GF/B52/EDP06	Limited Extension of COVID-19 Response Mechanism Investments	The Board approved a one-year extension for certain C19RM programs, allowing implementation through December 31, 2026, to maximize impact and sustainability. The Secretariat is authorized to operationalize these extensions, while programs not granted an extension will adhere to the original December 31, 2025, deadline. All other C19RM parameters remain unchanged.	ONGOING POLICY
GF/B52/EDP01	2023-2028 KPI R1b and KPI S8 adjustment	The Board approved updates to the 2023-2028 KPI R1b targets and cohort definitions, and revised the KPI S8 formula per the recommendations in GF/B52/ER01.	ONGOING POLICY
GF/B52/DP08	Amended Risk Appetite Statements	<p>The Board approved the amended Risk Appetite Statements, endorsing updated target risk levels and timelines based on the Audit and Finance Committee’s recommendation. It also reaffirmed the coordinated oversight roles of the Strategy Committee and Audit and Finance Committee, supplementing earlier Board decisions on risk appetite.</p> <p>This decision point and the amended Risk Appetite Statements approved by it shall supplement decision points GF/B49/DP04 and GF/B50/DP03.</p>	ONGOING POLICY
GF/B52/DP06	Catalytic Investments for the 2026-2028 allocation period (Grant Cycle 8)	The Board approved the framework and priorities for catalytic investments in Grant Cycle 8, with final funding levels to depend on the total sources of funds decided by the Board following replenishment. It also granted the Secretariat flexibility to operationalize, adjust, and expand catalytic investments within defined limits, including special flexibility for Emergency Fund and Blended Finance increases.	ONGOING POLICY

Reference and Hyperlink	DP Title	DP Description	Status Update – January 2026
GF/B52/DP05	Allocation Methodology for the 2026-2028 allocation period (Grant Cycle 8)	The Board approved the Grant Cycle 8 allocation methodology, including global disease split and technical parameters, which supersede those used for 2023–2025. It also requested further SC review of the qualitative adjustment process and noted that final funding amounts for country allocations will be decided by the Board following replenishment results.	ONGOING POLICY
GF/B52/DP04	Approval of the Revised Sustainability, Transition and Co-financing Policy	The Board approved a revised Sustainability, Transition and Co-financing Policy, replacing the previous version. The prior policy will still apply to grants from the 2023-2025 allocation period (Grant Cycle 7), with compliance considerations from the new policy taken into account.	ONGOING POLICY
GF/B52/DP03	Approval of the Revised Eligibility Policy	The Board approved a revised Eligibility Policy, replacing the previous version. The former policy will still apply to grants from the 2023-2025 allocation period (Grant Cycle 7).	ONGOING POLICY

Annex 3 – Decisions Superseded or Completed in the period between 1 November 2024 – 22 January 2026

Reference and Hyperlink	DP Title	DP Description	Status Update – January 2026
GF/B47/DP03	Eligibility Policy	The Board approved the revised Eligibility Policy, which supersedes the previous version except for grants from the 2020–2022 allocation period.	SUPERSEDED by GF/B52/DP03 . The Eligibility policy of GF/B47/DP03 will still apply to grants from the 2023-2025 allocation period (Grant Cycle 7).
GF/B47/DP05	Allocation Methodology 2023 - 2025	The Board approved the allocation methodology for the 2023–2025 period, superseding that from 2020–2022.	SUPERSEDED by GF/B52/DP05
GF/B36/EDP03	Employee Grievance and Dispute Resolution System	Requested that Secretariat continue its work reviewing Global Fund's employee grievance and dispute resolution system and MEC decisions to strengthen the system. Also, requested they continue review of the ILOAT system and provide alternative model for review and decision at AFC October 2017 meeting.	COMPLETED. Following an OIG Advisory on the Internal Justice Mechanism, in 2025 the Secretariat launched an refreshed IJM with realigned responsibilities for triage, preliminary evaluation and fact-finding related to allegations of staff misconduct and is worked on enhancing clarity and accessibility of IJM resources for staff.
GF/B35/DP08	Sustainability, Transition and Co-financing Policy	The Board approved the new Sustainability, Transition and Co-Financing Policy, replacing the previous Counterpart Financing Policy for future grants. However, the old policy remains in effect for programs from the 2014–2016 allocation period.	SUPERSEDED by GF/B52/DP04 The Sustainability, Transition and Co-financing Policy contained in GF/B35/DP08 remains applicable to 2023-2025 allocation period (Grant Cycle 7) grants.

Annex 4 – Register of Administrative DPs and EDPs for the period 1 November 2024 – 14 January 2026

Reference #	DP Title	DP Description
GF/B51/EDP13	Increasing the Grant Cycle 7 Emergency Fund	The Board approved reallocating US\$ 30 million from portfolio optimization funds to the Grant Cycle 7 Emergency Fund, exceeding previous delegated authority. This ensures the Emergency Fund has sufficient resources to address urgent needs within the Global Fund portfolio.
GF/B51/EDP16	Appointment of Replacement Members on the Audit and Finance Committee and the Strategy Committee	The Board approves the appointment of the following replacement members: 1. Paul Dockery, representing the Point Seven Constituency, as a voting member of the Audit and Finance Committee for a term that will expire in May 2025, or until the appointment of his successor; 2. Clara Brandt, representing the Point Seven Constituency, as a voting member of the Strategy Committee for a term that will expire in May 2025, or until the appointment of her successor; and 3. Lee Abdelfadil, representing the UNAIDS Constituency, as a non-voting member of the Strategy Committee for a term that will expire in May 2025, or until the appointment of her successor.
GF/B52/01	GF/B52/DP01: Approval of the Agenda	Approval of the Agenda for the 52nd Board Meeting (GF/B52/01)
GF/B52/02	GF/B52/DP02: Approval of the Rapporteur	Approval of the Rapporteur
GF/B52/DP07	GF/B52/DP07: 2025 Work Plan and Budget Narrative and the 2025 Operating Expenses Budget	The Board, following the AFC's recommendation, approved the 2025 Work Plan and Budget Narrative, along with a total operating expenses budget of \$346 million for 2025.
GF/B52/EDP07	Approval of the Report of the 52nd Board Meeting	The Board approves the Report of the 52nd Board Meeting, as set forth in GF/B52/ER05.
GF/B52/EDP10	Appointment of the Chairs, Vice-Chairs and Members of the Standing Committees of the Board	The Board approves the appointment of the Chairs, Vice-Chairs and Members of the Standing Committees of the Board for a three year term.
GF/B52/EDP12 GF/B52/EDP13	2024 Annual Financial Report and External audit results	The Board approved the issuance of the Global Fund's 2024 Annual Financial Report and Statutory Financial Statements, both audited by KPMG SA. These approvals are included within the operating expenses (OPEX) budget.

GF/B52/EDP14	Appointment of Independent Committee Members of the Audit and Finance Committee	Based on the recommendations of the Board Leadership, the Board approves the appointment of the following individuals to serve as non-voting independent members of the Audit and Finance Committee (the "AFC") listed below, in the areas of expertise listed by their name: i. Gerard O'Donoghue, financial audit; and ii. Carles Soriano Aicart, forensic investigation.
GF/B53/EDP01	Appointment of Replacement Member on the Strategy Committee	The Board approves the appointment of Tim Roosen, representing the European Commission, Belgium, Italy, Portugal, Spain Constituency, as a voting member of the Strategy Committee.
GF/B53/EDP05	Appointment of EGC Independent Member	Based on the recommendations of the Board Leadership, the Board approves the appointment of Ms. Sujin Chan-Allen to serve as non-voting independent Member of the Ethics and Governance Committee (the "EGC").
GF/B53/EDP06	Approval of the Report of the 53rd Board Meeting	The Board approves the Report of the 53rd Board Meeting, as set forth in GF/B53/ER05.
GF/B53/EDP12	Appointment of the Vice-Chair of the Ethics and Governance Committee	The Board approves the appointment of Jennifer Kates to serve as the Vice-Chair of the Ethics and Governance Committee (the "EGC").
GF/B53/DP01	Approval of the Agenda	The Agenda for the 53rd Board Meeting (GF/B53/01) is approved.
GF/B53/DP02	Approval of the Rapporteur	Dereck Springer from the Latin America and Caribbean constituency is designated as Rapporteur for the 53rd Board Meeting.
GF/B53/EDP09B	Inspector General Term	The Board decides to extend the appointment of Tracy Staines, as the Inspector General of the Global Fund, until 30 June 2028.
GF/B53/EDP14	Appointment of Replacement Member on the Strategy Committee	The Board has appointed Jeremy Farrar of the World Health Organization as a non-voting member of the Strategy Committee.
GF/B53/EDP15	2026 Work Plan and Budget Narrative and the 2026 Operating Expenses Budget	The Board, following the Audit and Finance Committee's recommendation, approved the 2026 Work Plan and Budget Narrative as well as the 2026 Operating Expenses Budget totaling US\$ 310.3 million. This budget includes specific allocations for the Office of the Inspector General, Ethics Office, Evaluation Function, Technical Review Panel, and Constituency Funding.
GF/B53/EDP18	Appointment of the 2025-2026 Board Leadership Nomination Committee Membership	The Board approved the Ethics and Governance Committee's recommendation for the membership of the Board Leadership Nomination Committee, appointing seven individuals to serve in key roles. The associated expenses for the committee are included in the operating expenses (OPEX) budget.

GF/B53/EDP19	Appointment of the 2025-2026 Executive Director Nomination Committee Membership	The Board has appointed members to the 2025-2026 Executive Director Nomination Committee, following recommendations detailed in GF/B53/ER17 and relevant terms of reference. The associated costs are covered within the OPEX budget.
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Annex 5 – Classification of Board Decisions⁴

Classification	Sub-classification	Definition
ACTIVE Decisions	Action Required	Decision requires a time-bound one-off action or set of actions. Includes projects and other assignments required of the Secretariat, the OIG, or a governance body.
	Active Policy	Decision provides the underlying authorization or approval of (1) active policies and guiding principles, (2) strategic/operational frameworks and models, (3) the most recent approval of core governance documents (Charters, TORs, Operating Procedures, etc.)
Reporting Requirement	n/a	Active Decision which requires routine reporting to the Board or other governance body.
Classification	Sub-classification	Definition
CLOSED Decisions	Completed	Time-bound one-off action, or series of actions, completed, or project delivered. Applicable timeframe for an approved policy, framework or model has reached its defined expiry date.
	Superseded	Decisions approving a past policy, framework, model or core governance document, which is no longer in force, having been replaced by a more recent policy/framework/model/core document approved by Board Decision.
	Administrative - no follow-up required	Decisions with no follow-up action. Approval of a document for the record (agenda, report of a meeting); approval of annual financial statements; appointment of an individual to a role. Decisions which have been withdrawn or not approved are classified as 'Administrative', with an explanation included in the Notes field where applicable (for example, link to a subsequent approved decision).
	Funding Recommendations	Decisions of the Board, on the recommendation of the Grant Approvals Committee or previous equivalent body, relating to allocation of funding and grant extensions.

⁴ Developed under oversight of the Transitional Governance Committee, July 2015