

40th Board Meeting

Annual Report

Status of Board Decisions

GF/B40/12

14-15 November 2018, Geneva

Board Information

Purpose of the paper: As required under the Governance Plan for Impact, this paper is prepared on an annual basis by the Office of Board Affairs, and provides an update on the status of past Board Decision Points, for Board information.

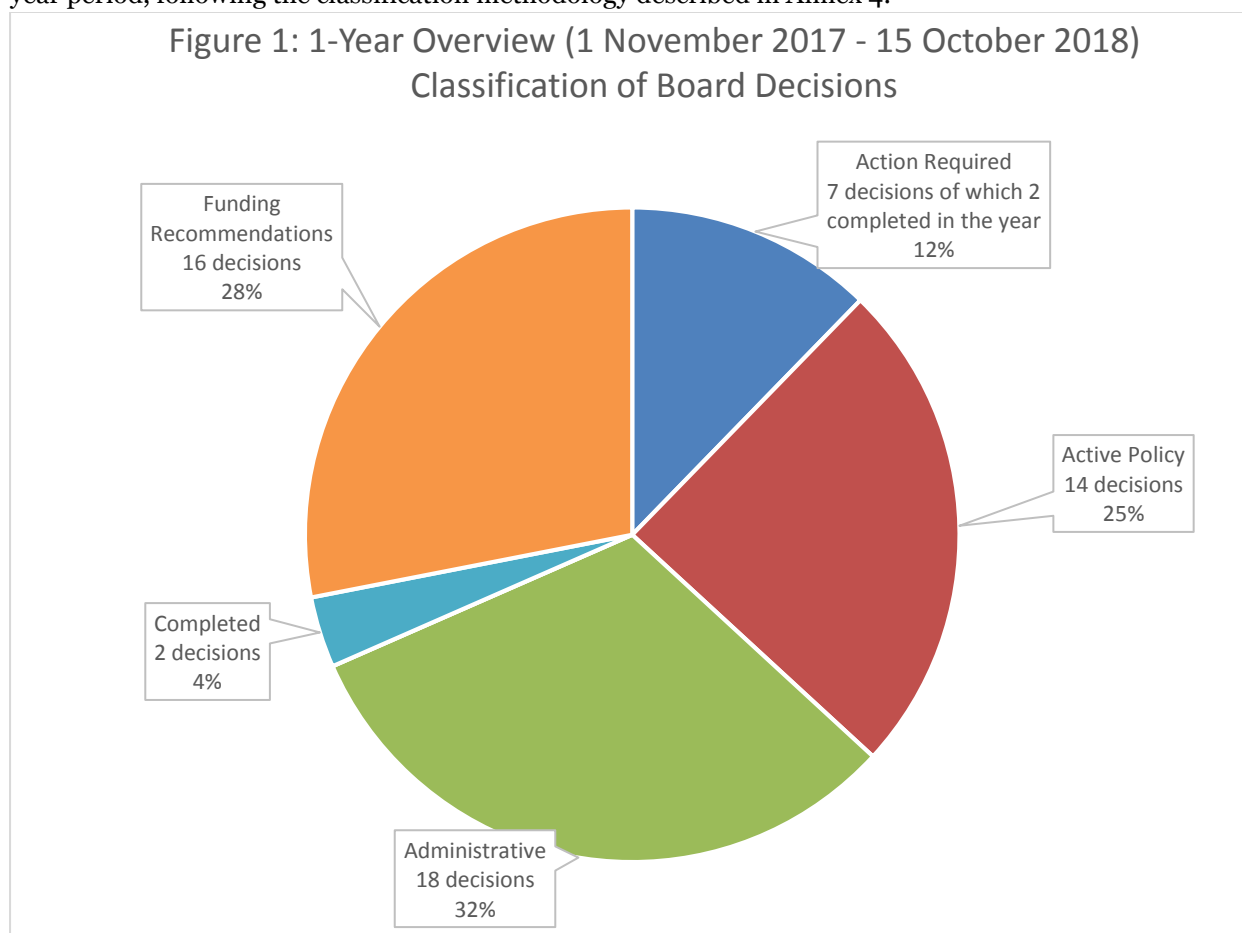
What is the topic of this update?

1. The Governance Plan for Impact¹ approved by the Board in November 2014² called on the Office of Board Affairs (“OBA”) to enhance institutional memory management tools and processes. The enhancements responded to improvements identified through the Office of the Inspector General’s 2014 Governance Review³, such as the importance of the Board’s decision-making to be informed by a “clear appreciation for the legacy of active decisions”, and to enable increased visibility over the status of implementation of past Board decisions.

2. This Report is submitted by the OBA, and presents a status update on Board decisions as at 30 September 2018. This report supports the Board, the Board Leadership and the Coordinating Group in overseeing follow-up to past Board decisions, and provides assurance that decisions are being monitored. Tracking of Board decisions focuses on (a) “Active Policy Decisions” approving policies, frameworks, models, and core governance documents, and their associated reporting requirements; and (b) “Action Required Decisions” with time-bound follow-up action or actions, such as Board-initiated projects.

Status Update

3. The Board has approved a total of 51 decisions from 1 November 2017 to 15 October 2018. Figure 1 below displays the approximate proportion of Board decisions per classification category, for this one year period, following the classification methodology described in Annex 4. ⁴



¹ GF/B32/08 – Revision 2: Governance Plan for Impact

² <http://www.theglobalfund.org/Knowledge/Decisions/GF/B32/DP05/>

³ GF-OIG-14-008: OIG Advisory Report, Governance Review

⁴ Note on calculation: a small number of decisions have two classifications insofar as they enact policy and also require follow-up action.

4. A status update is provided for the period 1 November 2017 to 15 October 2018 as follows:
 - a. Annex 1: Active Decisions: Action Required
 - b. Annex 2: Active Decisions: Policy
 - c. Annex 3: Decisions closed since November 2017

Input Sought

5. This routine report is provided for Board information. Board members are invited to contact the OBA for further information upon request. The next Annual Report will be submitted to the Board for the November 2019 Board Meeting.

Annexes

- Annex 1: *Action Required* Decisions
- Annex 2: *Active Policy* Decisions
- Annex 3: Decisions closed since November 2017
- Annex 4: Decision classification methodology

Background Materials

- Public database of Board decisions: <https://www.theglobalfund.org/en/board/decisions/>
- Public database of Board-approved funding recommendations: <https://www.theglobalfund.org/en/funding-decisions/>
- Register of Administrative DPs and EDPs for the period November 2017 to 15 October 2018 ([link](#))

GF/B40/12 - Annex 1: ACTIVE Decisions - Action Required: Decisions dating from January 2011 - October 2018

Decision Point Reference	Date approved	Decision Point Title	DP Database Hyperlink	Description of Decision	STATUS October 2018 (Status as per most recent Board or committee discussion)
GF/B39/EDP04	20/07/2018	Review of the terms of reference and renewal of the term and composition of the Privileges and Immunities Advisory Group	https://www.theglobalfund.org/board-decisions/b39-edp04	Board requests EGC to select and appoint members of the PIAG	IN PROGRESS: Launch of call for nominations in October 2018. EGC to appoint PIAG members in Q4 2018.
GF/B39/DP12	10/05/2018	Strengthening the Board Leadership Selection Process	https://www.theglobalfund.org/board-decisions/b39-dp12/	Board requests Secretariat to: (1) finalize BL TORs and (2) prepare revisions to relevant core governance documents, for Board decision, to implement revised board leadership selection process ahead of 2018 launch for nominations.	(1) IN PROGRESS: TORs of the Board Chair and Vice Chair to be submitted for Board decision in October 2018. (2) COMPLETED: Revisions to core governance documents approved in GF/B39/EDP08 (09/08/2018). B40 agenda item: launch of nominations process for next Board Chair and Vice-Chair
GF/B39/DP10	10/05/2018	CCM Evolution: Funding for Near-Term Implementation	https://www.theglobalfund.org/board-decisions/b39-dp10/	Requests Secretariat to develop a set of draft indicators, both near-term and long-term, for consultation with SC at its July 2018 meeting and to regularly report to SC. Directs the SC to utilize the near term results to inform the type of activities and the level of funding for CCM Evolution in the 2020-2022 allocation period, and to discuss the level of funding needed to scale the activities and number of CCMs.	IN PROGRESS: Draft indicators were presented to the SC at the 7th committee meeting in July 2018. Regular updates to the SC. Update on Pilot in 2019. Allocation methodology is being discussed at SC, B40 and B41.
GF/B39/DP06	09/05/2018	Strengthening the Processes for Selection of Committee Leadership and Committee Members	https://www.theglobalfund.org/board-decisions/b39-dp06/	Board requests the EGC to undertake a review of the existing committee selection process and prepare to make a recommendation to the Board for a decision at the 40th Board Meeting. Also requests that the EGC requests feedback broadly from across Board constituencies when formulating its recommendations and invites a representative of civil society to be included in these deliberations.	IN PROGRESS: EGC work ongoing. B40 agenda item: Board input at pre-day. B41 agenda item: Board decision at May 2019 Board meeting.
GF/B38/DP09	15/11/2017	Approval of Policy to Combat Fraud and Corruption	https://www.theglobalfund.org/board-decisions/b38-dp09/	Develop implementation plan for CFC Policy. Regular reporting requirement on implementation by Ethics Officer to EGC, and by ED/IG to the EGC or AFC when any exceptions to this policy are allowed.	IN PROGRESS Implementation to date includes adoption and roll-out of Code of Conduct for CCMs, and development of IDD Framework. Routine reporting to EGC by Ethics Officer.
GF/B37/DP09	04/05/2017	Wambo.org: Progress Update and Steps for Advancement	https://www.theglobalfund.org/board-decisions/b37-dp09/	Approval of report and a limited piloting program. Request that (1) Secretariat provide SC with draft of success indicators for pilot by next meeting (June 2017) and (2) report regularly back to SC. Delegation of authority to approve further pilot transactions to SC.	(1) COMPLETED: Secretariat provided SC with draft of success indicators, pilot phase commenced. (2) ONGOING: Reporting to Strategy Committee. Update due to committees and Board at end of pilot phase - to SC March 2019. Ongoing reporting on savings via KPI 12 on Availability and affordability of key medicines as well as supplier performance
GF/B37/DP07	03/05/2017	Administrative Agreement with the World Bank	https://www.theglobalfund.org/board-decisions/b37-dp07/	Based on the recommendation of the AFC, the Board authorizes the Secretariat to enter into the proposed administration agreement with the World Bank for a performance-based funding project in the Democratic Republic of Congo (DRC). The Board confirms that this decision does not set a precedent for future investments with development partners or for existing relationships with partners, and requests the Secretariat develop a framework to guide future consideration of such investments, for presentation to and review by the AFC, in consultation with the Strategy Committee, for recommendation to the Board.	IN PROGRESS: B40 agenda item: Regular reporting to AFC, SC and Board throughout 2017-2018. Framework for Joint Investments in Blended Finance presented to AFC and SC in 2017 for input. AFC and SC consulted on Structured Approach to Innovative Finance in 2018, and conclusions on the Structured Approach to Innovative Finance presented at B40. As endorsed by the AFC, engagement with innovative finance and individual innovative finance transactions will be managed through standard grant development and approval processes.
GF/B36/EDP09	20/03/2017	Performance Targets for the 2017-2022 Strategic Key Performance Indicator Framework	https://www.theglobalfund.org/board-decisions/b36-edp09/	Approval of decision to postpone review and approval of targets for KPIs 6a, 6b, and 6e until 38th Board Meeting	PARTIALLY COMPLETED: Board approved KPIs 3, 6a I, 6a ii, 6b and 6e in GF/B38/05A, and postponed its review and approval of KPI Indicator 6a iii "until such time as a baseline is available."
GF/B36/EDP03	19/12/2016	Employee Grievance and Dispute Resolution System	https://www.theglobalfund.org/board-decisions/b36-edp03/	Request that Secretariat continue its work reviewing Global Fund's employee grievance and dispute resolution system and MEC decisions to strengthen the system. Also requests they continue review of the ILOAT system and provide alternative model for review and decision at AFC October 2017 meeting.	ON HOLD: AFC discussion with Secretariat at AFC07 (July 2018) noted initiative is on hold and current internal mechanisms are effective.
GF/B33/EDP26	29/10/2015	Global Fund Strategy Cycle	http://www.theglobalfund.org/board-decisions/B33-EDP26/	Approved move to a 6-year strategy period. Strategy Committee to develop a timeline for developing and finalizing the strategy that will commence immediately after the 2017 – 2022 Strategy as part of the mid-point review of the 2017 – 2022 Strategy.	IN PROGRESS: SC will commence planning for next Strategy from 2019. Implementation of current strategy is being evaluated by TERG and discussed throughout 2018 by SC. Strategic Review planned for 2020.
GF/B33/DP10	01/04/2015	Ethics and Integrity: Second Stage Policy Proposals	http://www.theglobalfund.org/board-decisions/B33-DP10/	Two follow-up actions required: 1. Board Leadership with AEC to revise the Terms of Reference of the Ethics Officer; and 2. Board Leadership with AEC to conduct review of Code of Ethical Conduct for Governance Officials	1. COMPLETE: Terms of Reference of the Ethics Officer: approved by the Board on 29 July 2015 (GF/B33/EDP14). 2. PLANNED MARCH 2019: Review of Code of Ethical Conduct for Governance Officials will be submitted to the Board by the Ethics Officer should revisions be required.

GF/B40/12 - Annex 2: Active Policy Decisions approved between 1 November 2017 - 15 October 2018

Decision Point Reference	Date approved	Decision Point Title	DP Database Hyperlink	Description of Decision	STATUS October 2018 (Status as per most recent Board or committee discussion)
GF/B39/EDP08	09/08/2018	Terms of Reference of the Board Leadership Nomination Committee and Corresponding Amendments to the Core Governance Documents	https://www.theglobalfund.org/board-decisions/b39-edp08	Approval of terms of reference of the Board Leadership Nomination Committee	ONGOING policy. BLNC Members to be appointed by Board October 2018. B40 agenda item: launch of selection process for next Board Chair and Vice-Chair.
GF/B39/EDP04	20/07/2018	Review of the terms of reference and renewal of the term and composition of the Privileges and Immunities Advisory Group	https://www.theglobalfund.org/board-decisions/b39-edp04	Approval of amended terms of reference for the Privileges and Immunities Advisory Group (PIAG), with renewed term of PIAG for additional period of 3 years, ending on May 10 2021	ONGOING policy.
GF/B39/EDP02	13/06/2018	Amendment to the Charter of the Strategy Committee	https://www.theglobalfund.org/board-decisions/b39-edp02/	Board approves the creation of an additional non-voting seat in the Strategy Committee and to this effect amends the SC Charter.	ONGOING policy.
GF/B39/DP11	10/05/2018	Approval of Risk Appetite Framework	https://www.theglobalfund.org/board-decisions/b39-dp11/	Approves Risk Appetite Framework	ONGOING policy. Routine reporting to committees and Board via Risk Management Report.
GF/B39/DP09	10/05/2018	CCM Evolution: Code of Conduct for CCMs and CCM Policy	https://www.theglobalfund.org/board-decisions/b39-dp09/	Approves CCM Code of Conduct. Decides no less than \$1,219,700 should be made available to implement and enforce code over next 3 years and decides to add CCMs to list of "Strategic Initiatives" in catalytic investment priorities in GF/B36/04 to enable this funding. The CCM Policy replaces former CCM Guidelines. Authority to approve amendments to CCM Policy is delegated to SC. Secretariat to regularly report on its operations to the SC.	ONGOING policies. Routine reporting to the SC on CCM matters, and to EGC on Code of Conduct in context of updates from the Ethics Officer.
GF/B39/DP04	09/05/2018	Potential Engagement with Non-eligible Countries in Crisis	https://www.theglobalfund.org/board-decisions/b39-dp04/	Acknowledging that a health crisis may emerge in an ineligible non-high income country that may have an adverse impact on global health goals and that GF may want to consider providing support to, Board requests the Secretariat to present a proposal of potential investment cases meeting such criteria to the SC for eventual review and recommendation to the Board, that includes funding options.	ONGOING. First investment case approved by SC and Board September 2018 (Venezuela; Board decision GF/B39/EDP11.)
GF/B39/DP03	09/05/2018	Approval of the Revised Eligibility Policy	https://www.theglobalfund.org/board-decisions/b39-dp03/	Approval of revised Eligibility Policy, acknowledging it partially supersedes the previous eligibility policy (DP GF/B35/DP07) which remains applicable to grant programs originating from the 2017-2019 allocation period.	ONGOING policy for 2020-2022 Allocation Period.
GF/B38/EDP18	26/04/2018	Key Performance Indicator 12b: Availability of affordable health technologies: Affordability	https://www.theglobalfund.org/board-decisions/b38-edp18/	Approval of 2018 performance target for Key Performance Indicator 12b (affordability)	ONGOING policy. Next Board approval for this target due October 2018.
GF/B38/EDP13	08/03/2018	Approval of the Global Fund Honorarium Framework	https://www.theglobalfund.org/board-decisions/b38-edp13/	Global Fund Honorarium Framework. EGC to review every 3 years.	ONGOING policy. Next review by EGC in 2021.
GF/B38/EDP06	15/12/2017	Approval of Guideline for Annual Performance Assessment of Board Direct Reports	https://www.theglobalfund.org/board-decisions/b38-edp06/	Applies to the assessment of the performance of the ED and the IG during 2018 and onward. EGC to review the guideline every three years, starting in 2020	ONGOING policy. Next review by EGC in 2020.
GF/B38/EDP01	30/11/2017	Principles of the LFA Procurement Method	https://www.theglobalfund.org/board-decisions/b38-edp01	Approval to replace its prior decision on re-tendering Local Fund Agent Contracts (GF/B15/DP50). Delegates to AFC future authority to approve modifications to these principles. Delegates to Secretariat authority to approve procedures for procurement of LFA services.	ONGOING policy
GF/B38/DP09	15/11/2017	Approval of Policy to Combat Fraud and Corruption	https://www.theglobalfund.org/board-decisions/b38-dp09/	(1) Board approves policy to combat fraud and corruption. (2) Board temporarily delegates to the ED the authority to approve exceptions to the policy, though this will expire following adoption of framework requested in GF/B37/DP07.	ONGOING policy. Routine reporting on implementation to EGC by Ethics Officer in context of Ethics and Integrity Framework.
GF/B38/DP08	15/11/2017	Targets for Key Performance Indicators 3, 6a, 6b, 6e and 12b	https://www.theglobalfund.org/board-decisions/b38-dp08/	1. Approval of the performance targets for Key Performance Indicators 3, 6a i, 6a ii, 6b and 6e as presented in GF/B38/05A; 2. Agrees to postpone its review and approval of the performance target for Key Performance Indicator 6a iii, until such time as a baseline is available.	ONGOING policy.
GF/B38/DP05	14/11/2017	Integration of Additional Public Donors into the Global Fund Governance Structure and Amendment of the Global Fund Bylaws	https://www.theglobalfund.org/board-decisions/b38-dp05/	1. Amends Article 7.1 of the Global Fund Bylaws 2. Requests that the Secretariat invite the public donors included in the group which are not part of a voting donor constituency but have each pledged a contribution of at least \$10 million in the current replenishment cycle to join this new non-voting Board constituency and develop a process for selecting its Board representation in accordance with the Bylaws and the Operating Procedures 3. Calls on Donor Group to present revised process for public donor seat allocation	ONGOING policy.

GF/B40/12- Annex 3: Decisions Superseded or Completed in the period 1 November 2017 to 15 October 2018

Decision Point Reference	Date completed or administratively closed	Decision Point Title	DP Database Hyperlink	Description of Decision	STATUS October 2018 (Status as per most recent Board or committee discussion)
GF/B38/DP07	03/10/2018	Resource Mobilization Action Plan 2018-2019	https://www.theglobalfund.org/board-decisions/b38-dp07/	The Board requests its new Executive Director to develop a framework for a Resource Mobilization Action Plan (2018-2019), in consultation with partners and the Audit and Finance Committee, for the 39th Board meeting, followed by a detailed and fully costed plan to the relevant Committees in June 2018.	COMPLETED - B40 AGENDA ITEM: Information Update. Action plan prepared and presented to AFC in July and October 2018.
GF/B38/DP05	10/05/2018	Integration of Additional Public Donors into the Global Fund Governance Structure and Amendment of the Global Fund Bylaws	https://www.theglobalfund.org/board-decisions/b38-dp05/	Requests the Donor Voting Group report at the 39th meeting of the Global Fund Board on its revised process for public donor seat allocation	COMPLETED: Donor Group's Seat Allocation Framework presented at the 39th Board Meeting (May 2018). Framework is to be reviewed by Donor Group every 3 years.
GF/B37/DP11	09/05/2018	Health Situation in Venezuela	https://www.theglobalfund.org/board-decisions/b37-dp11/	Board discussed the resurgence of malaria and shortages in critical commodities for HIV and TB. Noted that Venezuela is not eligible for GF financing, and directed the SC and Secretariat to discuss exceptional circumstances for non-eligible countries during their ongoing review of Eligibility Policy	COMPLETED: Approach to non-eligible countries in crisis adopted at 39th Board Meeting (May 2018, GF/B39/DP04). Exceptional funding request for Venezuela approved September 2018 (GF/B39/EDP11)
GF/B36/EDP11	14/11/2017	Approval of the Terms of Reference for the 2017 Executive Director Nomination Committee	https://www.theglobalfund.org/board-decisions/b36-edp11/	Approval of 2017 EDNC terms of reference.	COMPLETED: Policy no longer active following completion of 2017 ED Selection Process.
GF/B34/EDP21	09/08/2018	Operating Procedures of the Board and Committees	http://www.theglobalfund.org/board-decisions/B34-EDP21/	Core governance document: Operating Procedures of the Board and Committees. New provisions for decision-making on routine orders of business at Board Meetings	SUPERSEDED by GF/B39/EDP08, which approved revisions made to core governance documents including the Board and Committee Operating Procedures (BCOP)
GF/B32/EDP12	20/07/2018	Terms of Reference of the Privileges and Immunities Advisory Group	http://www.theglobalfund.org/board-decisions/B32-EDP12/	Core governance document.	SUPERSEDED by B39/EDP04 - Revised Terms of Reference of PIAG.
GF/B25/EDP18	08/03/2018	Appointment of Independent Members of the Audit and Ethics Committee	http://www.theglobalfund.org/board-decisions/B25-EDP18/	Two follow-up actions required: 1. FOPC to develop Honoraria Policy for Board approval by November 2012. 2. AEC to submit recommendations into the Phase 2 Governance Reform process on revised "Criteria for Independent Members of the Audit and Ethics Committee"	1. COMPLETED on 08/03 with GF/B38/EDP13 - Approval of Honorarium Framework. 2. COMPLETED in 2012 via AEC Charter. Criteria remain relevant and are contained in AFC and EGC Charters.
GF/B23/DP17	10/05/2018	Revised Country Coordinating Mechanisms Guidelines	http://www.theglobalfund.org/board-decisions/B23-DP17/	Board decision to revise CCM Guidelines.	SUPERSEDED: by GF/B39/DP09 - CCM Evolution: Code of Conduct for CCMs and CCM Policy

Annex 4 – Classification of Board Decisions¹

Classification	Sub-classification	Definition
ACTIVE Decisions	Action Required	Decision requires a time-bound one-off action or set of actions. Includes projects and other assignments required of the Secretariat, the OIG, or a governance body.
	Active Policy	Decision provides the underlying authorization or approval of (1) active policies and guiding principles, (2) strategic/operational frameworks and models, (3) the most recent approval of core governance documents (Charters, TORs, Operating Procedures, etc.)
Reporting Requirement	n/a	Active Decision which requires routine reporting to the Board or other governance body.
Classification	Sub-classification	Definition
CLOSED Decisions	Completed	Time-bound one-off action, or series of actions, completed, or project delivered. Applicable timeframe for an approved policy, framework or model has reached its defined expiry date.
	Superseded	Decisions approving a past policy, framework, model or core governance document which is no longer in force, having been replaced by a more recent policy/framework/model/core document approved by Board Decision.
	Administrative - no follow-up required	Decisions with no follow-up action. Approval of a document for the record (agenda, report of a meeting); approval of annual financial statements; appointment of an individual to a role. Decisions which have been withdrawn or not approved are classified as 'Administrative', with an explanation included in the Notes field where applicable (for example, link to a subsequent approved decision).
	Funding Recommendations	Decisions of the Board, on the recommendation of the Grant Approvals Committee or previous equivalent body, relating to allocation of funding and grant extensions.

¹ Developed under oversight of the Transitional Governance Committee, July 2015