

39th Board Meeting, 9-10 May 2018

# Agenda – revision 2

GF/B39/01 – Revision 2  
Board Decision  
Issued 9 May 2018

PURPOSE: This document presents the Agenda of the 39th Global Fund Board Meeting, held in Skopje on 9-10 May 2018.

## I. Decisions

<b>Core function</b>	<b>Decision [titles indicative]</b>	<b>Committee</b>
Governance	Approval of the Rapporteur	Board Leadership
	Approval of the Agenda	
	Strengthening the process to select and appoint the Board Chair and Vice-Chair	EGC
Strategy	Global Fund Eligibility Policy	SC
	Global Fund approach to non-eligible countries in crisis.	SC
Governance & Strategy	CCM Evolution: <ul style="list-style-type: none"> <li>• Code of Conduct for CCMs &amp; CCM Policy</li> <li>• Approach to Implement CCM Evolution</li> </ul>	EGC (SC, AFC)
Commitment of financial resources	Approval of the 2017 Annual Financial Report and Statutory Financial Statements	AFC
Risk Management	Risk Appetite Framework	AFC (EGC, SC)

## II. Decisions to be taken electronically ahead of the Board Meeting

<b>Core function</b>	<b>Decision</b>	<b>Committee</b>
Strategy	Strategic KPI Framework: Performance target for KPI 12B (Availability of affordable health technologies: affordability)	AFC
Governance	Appointment of Committee Members for the 2018-2020 term	Board Leadership

### III. Key Topics for Board Information, including items for future Decision (Pre-Day and Board Agenda)

<b>Core Function</b>	<b>Topic</b>	<b>Committee</b>
Leadership Updates	Update from the Executive Director	N/A
	The Global Fund and Gavi: Collaboration	N/A
	Annual Report and Opinion of the Inspector General	
Strategy	Implementing the Global Fund Strategy: Key Performance Indicator and Strategy Implementation Reporting for Performance Management	SC
	Annual Report on Community, Rights and Gender	
	Update from the Technical Review Panel & Update on Country Funding	
	Update from the Technical Evaluation Reference Group	
Governance	Annual Report and Opinion of the Ethics Officer	EGC
	Integrating additional public donors: Donor Group Seat Allocation	
	Governance Action Plan (Update from the EGC)	
	Committee Performance Assessments (Update from the EGC)	
	Lessons Learned from the Executive Director Selection Process (Update from the EGC)	
Risk Management	Risk Management Report and Annual Opinion of the Chief Risk Officer	AFC (EGC, SC)
Organizational Performance	Performance against 2017 KPIs (Implementing the Global Fund Strategy)	SC, AFC
Resource Mobilization and Partnerships	Update on Innovative Financing	AFC
	Resource Mobilization Update (Implementing the Global Fund Strategy)	

## Pre-Meeting Day, Monday 7 May 2018

**08.00 – 20.00** **Reading Room**  
**Mezzanine Hall 3**

**08.00-13.00** **Constituency meetings**

*Opportunities for Constituencies to meet and discuss upcoming Board priorities*

**12.00 – 14.00** **Lunch**

**14.30 – 15.30** **Dialogue Event: Sustainability, Transition and Co-Financing**  
**Congress Hall 3**

*Opportunity to discuss sustainability, transition and co-financing, including successes and lessons from the Macedonian experience.*

*Panellists: Secretariat representatives; government representative; NGO representative*

**15.30** **Departure from Aleksandar Palace Hotel to Site Visits**

**16.00 – 18.00** **Site Visits**

*Program communicated separately*

**19.00** **Departure from Aleksandar Palace Hotel to Welcome Reception**

**20.00-21.30** **Welcome Reception**

**Venue: Philharmonic Concert Hall**

# Pre-Meeting Day, Tuesday 8 May 2018

**08.00 – 20.00** *Reading Room  
Mezzanine Hall 3*

## **Pre-day Briefings Congress Hall 3**

08.00 – 08.45 **Key Performance Indicator and Strategy Implementation Reporting for Performance Management**

*SC Leadership  
Head, Strategy and Policy*

Session format: presentation and discussion.

Objectives:

- *Presentation and interaction with Secretariat on progress, challenges and priorities in relation to the implementation of the Strategy.*
- *Opportunity for Board Q&A.*

*Documents:*

*GF/B39/11 Strategy Implementation Update;*

*GF/B39/22 End-2017 Key Performance Indicator Results*

08.45 - 09.45 **Annual Report on Community, Rights and Gender**

*SC Leadership  
Head, Strategy, Investment and Impact Department; Head,  
Community, Rights and Gender Department*

Session format: presentation and discussion.

Objectives:

- *Presentation of annual report and opportunity for discussion.*

*Document: GF/B39/12 Annual Report on Community, Rights and Gender*

09.45 - 10.15 **Coffee break**

10.15 - 11.15 **Eligibility Policy and Approach to Non-Eligible Countries in Crisis**

*SC Leadership  
Head, Strategy and Policy*

Session format: presentation and discussion.

Objectives:

- *Presentation and opportunity for Q&A ahead of Board Meeting.*

## Pre-Meeting Day, Tuesday 8 May 2018

11.15 – 12.00      **Update from the Technical Review Panel & Update on Country Funding**

*SC Leadership; Chair, TRP  
Head, Grant Management Division*

**Session format: presentation and discussion.**

12.00 - 12.45      **Update from the Technical Evaluation Reference Group**

*SC Leadership; Chair, TERG  
Head, Strategy, Investment and Impact Department*

**Session format: presentation and discussion.**

**Objectives:**

- *Update on 2017 thematic reviews and Country Evaluations*

*Document GF/B39/13 Update from the TERG*

12.45 – 13.45

**Lunch**

*Lunch will be served in the breakfast area and main lobby*

12.45 – 13.45

**Francophone Lunch**

**Congress Hall 4**

*By invitation for delegates from francophone countries*

13.45 - 14.45

**CCM Evolution**

*EGC Leadership, SC Leadership, AFC Leadership*

*Head, Grant Management Division; Head, Grant Portfolio Solutions and Support; Ethics Officer*

**Session format: presentation and discussion.**

**Objectives:**

*Presentation and opportunity for Q&A ahead of Board Meeting*

14.45 – 15.30

**Update on Innovative Financing**

*AFC Leadership  
Director of External Relations*

**Session format: presentation and discussion.**

**Objectives:**

- *Update on innovative financing including scope and timeline for development of approach requested in decision GF/B37/DPO7.*

*Document: GF/B39/25 Update on Innovative Financing*

## Pre-Meeting Day, Tuesday 8 May 2018

15.30 – 15.45 **Coffee break**

15.45 – 16.45 **Risk Appetite Framework**

*AFC Leadership, EGC Leadership, SC Leadership  
Chief Risk Officer; Head, Grant Management Division*

Session format: presentation and discussion.

Objectives:

- *Presentation and opportunity for Q&A ahead of Board Meeting*

**17.00 – 19.00 Site Visits**

*Program communicated separately*

# 39<sup>th</sup> Board Meeting, 9-10 May 2018

Day 1, Wednesday 9 May 2018

Document  
Reference

**Board Meeting: Congress Hall 1**  
**Transmission room: Congress Hall 2**

07.30 – 08.00 **All Board delegates gather at 07.30 and enter Congress Hall 1, to be seated by 08.00.**

08.15 – 08.30 **Board Meeting Opening**

GF/B39/01  
(Decision)

*Chair and Vice-Chair of the Board*

Session format: Formalities and no-objection decisions.

Objectives:

- Opening remarks from the Board Chair and Vice-Chair
- Lighting of the candle (Developing Country NGOs)
- Overview of agenda and sequencing of decisions
- **Decision:** *Approval of the Rapporteur*
- **Decision:** *Approval of the Agenda*

08.30 – 09.00 **Welcome Address**

## **Leadership Updates**

09.00 – 10.30 **Update from the Executive Director**

Session format: Presentation, discussion.

Objectives:

- Update from the Executive Director and opportunity for interaction.

10.30 – 11.00 **Coffee break**

11.00 – 12.00 **The Global Fund and Gavi: Collaboration**

GF/B39/10

*Executive Director; Chief Executive Officer, Gavi the Vaccine Alliance*

Session format: discussion.



**Strategy**12.00 – 13.00 **Implementing the Global Fund Strategy** GF/B39/11**Part 1: Key Performance Indicator and Strategy Implementation Reporting for Performance Management***SC Leadership, AFC Leadership  
Head, Strategy and Policy; Director of External Relations;  
Head, Community, Rights and Gender Department*Session format: Presentation, discussion.Objectives:**(1) Update on Strategy Implementation**

- Board discussion and interaction with Secretariat on progress, challenges and priorities in relation to the implementation of the Strategy.

**(2) Strategic KPIs**

- 2017 performance update

13.00 – 14.30 **Executive Session of the Board***Lunch will be served in the Boardroom*13.00 – 14.30 **Lunch**  
*Congress Hall 3*14.30-15.30 **Eligibility Policy** GF/B39/02  
(Decision)*SC Leadership  
Head, Strategy and Policy*Session format: Presentation, discussion and decision.Objectives:

- **Decision** to adopt revisions to the Global Fund Eligibility Policy

15.30-16.15 **Non-eligible Countries in Crisis** GF/B39/03  
(Decision)*SC Leadership  
Head, Strategy and Policy*Session format: Presentation, discussion and decision.Objectives:

- **Decision:** Global Fund approach to non-eligible countries in crisis

16.15-16.45 *Coffee break*

**Leadership Updates**

16.45-17.45 **Annual Report and Opinion of the Inspector General** GF/B39/08

*AFC Leadership*  
*Inspector General*

Session format: Presentation, discussion

Objectives:

- Board discussion of the Annual Report and Opinion of the Inspector General and opportunity for interaction.

**Governance & Ethics**

17.45 – 18.15 **Annual Report and Opinion of the Ethics Officer** GF/B39/14

*EGC Leadership*  
*Ethics Officer*

Session format: Presentation, discussion

Objectives:

Board discussion of the Annual Report and Opinion of the Ethics Officer and opportunity for interaction.

**Evening**

18.30 – 20.00 **Executive Session of the Board**

**Commitment of Financial Resources**

08.00 – 08.30 **2017 Annual Financial Report and Statutory Financial Statements** GF/B39/06  
(Decision)

*AFC Leadership  
Interim Chief Financial Officer; External Auditor (via video link)*

Session format: Presentation, discussion and decision.

Objectives:

- Update on Financial Performance
- Report of the External Auditor

**Decision**: *Approval of the 2017 Annual Financial Report and Statutory Financial Statements*

**Resource Mobilization and Partnerships**

08.30 – 09.15 **Resource Mobilization Update** GF/B39/24

*AFC Leadership  
Director of External Relations*

Session format: Presentation, discussion.

09.15 – 09.30 **Coffee break**

**Strategy & Governance**

09.30 – 10.45 **CCM Evolution to support implementation of the Strategy:** GF/B39/04  
(Decision)

- **CCM Code of Conduct**
- **CCM Policy**
- **Approach to Implement CCM Evolution**

*EGC Leadership; SC Leadership; AFC Leadership*

*Head, Grant Management Division; Head, Grant Portfolio Solutions and Support; Ethics Officer*

Session format: Presentation, discussion and decisions.

Objectives:

- **Decisions** to adopt CCM Code of Conduct and CCM Policy, and on approach to implement CCM Evolution

10.45 – 11.00 **Coffee break**

**Risk Management**

11.00 – 12.15      **Risk Appetite Framework**      GF/B39/07  
(Decision)

*AFC Leadership, EGC Leadership, SC Leadership  
Chief Risk Officer; Head, Grant Management Division*

Session format: Presentation, discussion and decision.

Objectives:

**Decision**: Risk Appetite Framework

12.15 – 12.45      **Risk Management Report and Annual Opinion of the  
Chief Risk Officer**      GF/B39/23

*AFC Leadership, SC Leadership, EGC Leadership  
Chief Risk Officer; Head, Grant Management Division*

Session format: Presentation, discussion.

Objectives:

- Board discussion of the biannual Risk Management Report and Annual Opinion of the CRO, and opportunity for interaction.

12.45 – 13.45      **Executive Session of the Board**

*Lunch will be served in the Boardroom*

12.45 – 13.45      **Lunch**  
*Congress Hall 3*

**Governance**

13.45 – 14.45      **Strengthening the Board Leadership Selection Process**      GF/B39/06  
(Decision)

*EGC Leadership  
Head, Office of Board Affairs*

Session format: Presentation, discussion, decision.

Objectives:

- **Decision**: Strengthening the process to select and appoint the Board Chair and Vice-Chair

14.45 – 15.30      **Integrating additional public donors: Donor Group  
Seat Allocation**      GF/B39/15

*EGC Leadership  
Chair of the Donor Group*

Session format: discussion.

Objectives:

- Update to Board on Donor Group revised process for seat allocation, further to Board decision GF/B38/DP05

15.30 – 16.00 **Coffee break**

**Updates from the Committees of the Board**

16.00 - 16.30 **Update from the Audit and Finance Committee**

*AFC Leadership*

Session format: Presentation, discussion

Objectives:

- AFC priorities ahead to November 2018 Board meeting, and handover to new committee

16.30 – 17.15 **Update from the Ethics and Governance Committee:**

GF/B39/16  
GF/B39/17  
GF/B39/18

*EGC Leadership*

Session format: presentation and discussion.

Objectives:

- **Governance Action Plan:** Presentation of high-level Governance Action Plan for publication
- **Committee Performance Assessments:** outcomes and next steps
- **Executive Director Selection Process:** lessons learned
- EGC priorities ahead to November 2018 Board meeting, and handover to new committee

17.15 – 17.45 **Update from the Strategy Committee**

*SC Leadership*

Session format: presentation and discussion.

Objectives:

- SC priorities ahead to November 2018 Board Meeting, and handover to new committee

**Closing Session**

17.45 – 18.00 **Close of Board Meeting**

- Board High-Level Work Plan
- Closing Remarks from Board Chair and Vice-Chair

## 39th Board Meeting Documents List

Reference	Document Title
<b>For Decision</b>	
GF/B39/01 - rev 2	39 <sup>th</sup> Board Meeting Agenda
GF/B39/02	Revised Eligibility Policy
GF/B39/03 – rev 1	Global Fund approach to Non-eligible Countries in Crisis
GF/B39/04 – rev 1	Evolving Country Coordinating Mechanisms to align with the Global Fund Strategy
GF/B39/05 – rev 1	Strengthening the Board Leadership Selection Process
GF/B39/06	2017 Annual Financial Report and Statutory Financial Statements
GF/B39/07	Risk Appetite Framework
<b>For Information</b>	
GF/B39/08	Office of the Inspector General Annual Report & Annual Opinion on Governance, Risk Management and Internal Controls 2017
GF/B39/09	Office of the Inspector General Agreed Management Actions Report
GF/B39/10	Enhancing Impact and Efficiency: Collaboration between Gavi and the Global Fund
<b>Strategy Development</b>	
GF/B39/11	Implementation of the 2017-2022 Strategy
GF/B39/12	Annual Report on Community, Rights and Gender
GF/B39/13	Update from the Technical Evaluation Reference Group
<b>Governance Oversight</b>	
GF/B39/14	Annual Report and Opinion of the Ethics Officer 2017
GF/B39/15	Donor Group revised process for seat allocation
GF/B39/16	Governance Action Plan
GF/B39/17	Committee Performance Assessment Outcomes 2018
GF/B39/18	Lessons Learned from the Executive Director Selection Process
GF/B39/19	Report of the Coordinating Group
<b>Commitment of Financial Resources</b>	
GF/B39/20	Executive Summary of Financial Performance (complement to Annual Financial Report 2017)
GF/B39/21	Recoveries Report
<b>Assessment of Organizational Performance</b>	
GF/B39/22	End-2017 Key Performance Indicator Results
<b>Risk Management</b>	
GF/B39/23	Risk Management Report & Annual Opinion (including Organizational Risk Register in Annex)
<b>Resource Mobilization</b>	
GF/B39/24	Resource Mobilization Update
GF/B39/25	Update on Innovative Financing

## Supporting Materials

Reference	Document Title
	The Global Fund Results Report 2017