

**Selection of the Committee Members of the
Finance and Operational Performance Committee, and
Strategy, Investment, and Impact Committee**

22 December 2011

PURPOSE:

This report summarizes the process to select Committee Members for the Global Fund Board's Finance and Operational Performance Committee, and Strategy, Investment, and Impact Committee and proposes a decision point for Board approval by 6 January 2012 by electronic vote.

Part 1 COMMITTEE MEMBERSHIP - NOMINATION PROCESS

1.1 Immediately following the Twenty-Fourth Board meeting in September 2011, the Board Chair and Vice-Chair made simultaneous calls for constituency nominations for Committee Leadership and Committee Member positions as follows:

- i. For the Audit and Ethics Committee ('AE'): On 19 October 2011 a call for nominations for the three voting Committee Member roles, including a request for the nominated individuals to identify any interest in being selected as Vice-Chair; and
- ii. For the Finance and Operational Performance Committee ('FOP'), and the Strategy, Investment and Impact Committee ('SII'): On 27 October 2011 a call for nominations for the non-voting Committee Leadership roles and the voting Committee Member roles.

1.2 The calls for nominations included the draft 'key competencies and responsibilities' developed during the governance reform consultations. Board Member support for a competency based approach to committee representation came from, amongst other sources, responses to the June 2011 Board survey on organizational health and performance, the feedback from which included:

- i. The Board's existing Committees are not run well or focus on priority issues;
- ii. Committee representatives do not always have appropriate expertise to contribute effectively; and
- iii. Topics discussed and decisions taken by Committees do not help the Board to focus on priority issues.

1.3 In November 2011, the Board ratified the appointment of the Chair and Vice-Chair roles for the FOP and SII committees, and the Vice-Chair role for the AE Committee. The Board also ratified the appointment of two additional constituency nominated individuals to serve as Committee Members of the AE Committee.

1.4 At the same Meeting, the Board adopted revised Board and Committee Operating Procedures that introduced the principle of competency-based membership selection into the Global Fund's governance framework. The same reform package also introduced, for the first time, the role of the Committee Chair and Vice-Chair being a neutral party, who does not represent the interests of any constituency, but seeks to represent the interests of the Global Fund as a whole.

1.5 Tables 1 and 2 below set out the final nominations received for the FOP and SII Committees in alphabetical order of the constituency of the nominated individual. The tables include nominees for the voting seats on those Committees, as well as non-voting seats (for representatives of the non-voting seats on the Global Fund Board).

Table 1: Nominations received for the Finance and Operational Performance Committee

Constituency	
Implementer Bloc	Donor Bloc
Developing Country NGO - Allan Ragi	Italy and Spain - Pasqualino Procacci
Eastern and Southern Africa - Blandina Nyoni	Point Seven - Tom Hunstad
Latin America and the Caribbean - Juliette Bynoe-Sutherland	Private Sector – Ann Lion

Constituency	
Implementer Bloc	Donor Bloc
South East Asia- Bal Suvedi	United Kingdom and Australia – Carlton Evans
West and Central Africa - Joseph Niangue	
Non-Voting	
Partners – Denis Broun	
World Bank - Veronique Bishop	

Table 2: Nominations received for the Strategy, Investment and Impact Committee

Constituency	
Implementing Bloc	Donor Bloc
Communities – Lucy Cheshire	European Commission – Jan Paehler
Developed Country NGO – Joanne Carter	France – Mireille Guigaz ¹
Developing Country NGO – Mabel Bianco	Germany (Canada, Switzerland) – David Stevenson
Eastern and Southern Africa – Narciso Matos ²	Japan – Masaki Noki
Eastern Europe and Central Asia – Maksut Kulzhanov	Private Foundations – Kieran Daly
Latin America and the Caribbean – Leslie Ramsammy	United Kingdom and Australia – Tim Poletti
South East Asia- Aradhana Johri	United States – Julia Martin
West and Central Africa – Yolande Volumbo	
Western Pacific Region – Ren Minghui	
Non-Voting	
Partners – Lucica Ditiu	
UNAIDS – Bernard Schwartlander	
WHO – Winnie Mpanju-Shumbusho	

Part 2 FOP AND SII COMMITTEE MEMBERSHIP SELECTION - FOR BOARD RATIFICATION

Discussion

2.1 Working electronically and by conference call, the the Coordinating Group as currently constituted³, came together over the period 28 November to 15 December 2011 to select Committee Members from the pool of nominees put forward by Board constituencies.

¹ The French nominee for the SII committee was changed from Patrice Debre to Mireille Guigaz due to a change in Board Member representation as notified by France to the Board Chair on 11 December 2011.

² The ESA nominee for the SII committee was changed by the constituency through a formal written exchange by constituency members from Dr Vinand Nantulya to Professor Narciso Matos due to a change in availability of Dr Nantulya. The professional background of Professor Matos has been reviewed by the Coordinating Group members for suitability for the SII committee.

³ It is noted that the Chair of the Audit and Ethics Committee must be selected from independent members of that Committee, and this selection will be made in January 2012 following completion of a broad call for nominees.

2.2 During deliberations, the Coordinating Group had specific regard to competency when evaluating the application materials, including detailed resumes/curriculum vitae of proposed Committee Members. Other factors that were considered during the selection process were diversity in gender (which was difficult due to a limited number of female nominees from the donor bloc), regional balance, disease balance and ensuring relative balance of persons on both committees with direct experience in program implementation. The criteria for assessment were those from the revised governance documents that were adopted by the Board in November 2011.

2.3 Membership selection was challenging due to the limited number of nominations received for the FOP Committee. From the donor bloc specifically, six constituencies proposed nominees only for the SII Committee. Within the selection period referred to in paragraph 2.1 above, the Board Vice-Chair contacted these six constituencies and asked that they collectively put forward a consensus of five nominees for the SII Committee and that one constituency voluntarily propose a suitable nominee for the FOP in place of their earlier nomination.

2.4 Ultimately, it was necessary for the Coordinating Group to review the nominations without change, and select five Committee Members for Board ratification based on the criteria outlined in paragraph 2.2 above.

2.5 After detailed deliberations, the Coordinating Group is proposing for ratification by the Board the Committee membership outlined in Tables 3 and 4 below for the FOP and SII, Committees respectively. Committee members are expected to serve a two year term and will be subject to periodic competency assessments as outlined in the new governance documents adopted by the Board at its Accra meeting.

Table 3: Finance and Operational Performance committee membership selections for Board ratification

Nominee	Constituency	Voting Bloc
Allan Ragi	Developing Country NGOs	Implementer
Juliette Bynoe-Sutherland	Latin America and the Caribbean	Implementer
Joseph Niangue	West and Central Africa	Implementer
Bal Suvedi	South East Asia	Implementer
TBD ⁴	Eastern Mediterranean Region	Implementer
Pasqualino Procacci	Italy and Spain	Donor
Tom Hunstad	Point Seven	Donor
Ann Lion	Private Sector	Donor
Carlton Evans	United Kingdom and Australia	Donor
Jan Paehler	European Commission	Donor
Veronique Bishop	World Bank	Non-Voting
Denis Broun	Partners	Non-Voting

⁴ At 15 December, the Eastern Mediterranean Region was still discussing the proposed nominee. The proposed decision point proposes a solution to this vacancy in a manner that enables the balance of the membership to be identified and ratified by the Board as early as possible in 2012.

Table 4: Strategy, Investment, and Impact committee membership selection for Board ratification

Nominee	Constituency	Voting Bloc
Lucy Cheshire	Communities	Implementer
Joanne Carter	Developed Country NGO	Implementer
Narciso Matos	Eastern and Southern Africa	Implementer
Maksut Kulzhanov	Eastern Europe and Central Asia	Implementer
Ren Minghui	Western Pacific Region	Implementer
Mireille Guigaz	France	Donor
David Stevenson	Germany (Canada, Switzerland)	Donor
Masaki Noke	Japan	Donor
Kieran Daly	Private Foundations	Donor
Julia Martin	United States	Donor
Bernard Schwartlander	UNAIDS	Non-Voting
Winnie Mpanju-Shumbusho	WHO	Non-Voting

Decision Point

2.6 The following decision point is proposed for adoption by the Board by affirmative electronic vote, to be received by not later than midnight Central European Time on Friday 6 January 2012.

GF/B25/05: Committee Membership Decision

The Board:

- 1. Expresses its gratitude to the out-going Committee Chairs and Vice-Chairs for their leadership and service to the Global Fund.**
- 2. Notes the nominations presented by the Board Chair and Vice-Chair for membership of the Finance and Operational Performance Committee and the Strategy, Investment and Impact Committee, each identified through reference to the key competencies and responsibilities required for membership in such Committees.**
- 3. Approves the appointment of the following individuals as representatives of their respective constituencies to the Finance and Operational Performance Committee to serve as Committee Members for two-year terms, or until the appointment of their respective successors:**
 - **Pasqualino Procacci, Italy and Spain**
 - **Ann Lion, Private Sector**
 - **Tom Hunstad, Point Seven**
 - **Carlton Evans, United Kingdom and Australia**
 - **Jan Paehler, European Commission**
 - **Allan Ragi, Developing Country NGOs**
 - **Juliette Bynoe-Sutherland, Latin America and the Caribbean**
 - **Joseph Niangué, West and Central Africa**
 - **Bal Suvedi, South East Asia**

4. ***Approves the appointment of the following individuals as non-voting, ex-officio members of the Finance and Operational Performance Committee to serve for two-year terms, or until the appointment of their respective successors:***
 - ***Denis Broun, Partners***
 - ***Veronique Bishop, World Bank***

5. ***Approves the appointment of the following individuals as representatives of their respective constituencies to the Strategy, Investment, and Impact Committee to serve as Committee Members for two-year terms, or until the appointment of their respective successors:***
 - ***David Stevenson, Germany (Canada, Switzerland)***
 - ***Mireille Guigaz, France***
 - ***Masaki Noke, Japan***
 - ***Julia Martin, USA***
 - ***Kieran Daly, Private Foundations***
 - ***Joanne Carter, Developed Country NGOs***
 - ***Lucy Cheshire, Communities***
 - ***Narciso Matos, East and Southern Africa***
 - ***Ren Minghui, Western Pacific Region***
 - ***Maksut Kulzhanov, Eastern Europe and Central Asia***

6. ***Approves the appointment of the following individuals as non-voting, ex-officio members of the Strategy, Investment, and Impact Committee to serve for two-year terms, or until the appointment of their respective successors:***
 - ***Bernard Schwartlander, UNAIDS***
 - ***Winnie Mpanju-Shumbusho, WHO***

7. ***Delegates to the Board Chair and Vice-Chair the authority to fill, in consultation with the Chair and Vice-Chair of the Finance and Operational Performance Committee, the current vacancy on that committee through appointment of a suitably qualified representative of the Eastern Mediterranean constituency, to serve as a Committee Member for the remaining period of the two year term for the currently vacant seat.***