

# Thirty-Third Board Meeting

# Corporate Key Performance Indicator Results 2014

GF/B33/04A  
Board Decision

PURPOSE: Final 2014 performance assessments or updates for the 2014-2016 Corporate KPI Framework are presented to the Board for review. Three performance targets are presented for Board approval.

# I. Decision Point

1. Based on the rationale described below, the following decision point is recommended to the Board:

***Decision Point: GF/B33/DP07: Approval of Remaining Targets for the 2014 – 2016 Corporate Key Performance Indicator Framework***

**1. The Board:**

**a. Notes additional analysis was required to finalize the performance targets for the updated 2014 – 2016 Global Fund Corporate Key Performance Indicator Framework (the “KPI Framework”) that was approved in November 2014 (GF/B32/DP10); and**

**b. Acknowledges the Secretariat’s presentation of 2014 performance assessments and updates, as well as updated performance targets, for the KPI Framework, as set forth in GF/B33/04B.**

**2. Accordingly, the Board approves the updated performance targets for Key Performance Indicators 6, 12 and 16, as presented in GF/B33/04B.**

# II. Relevant Past Decisions

2. Pursuant to the Governance Plan for Impact as approved at the Thirty-Second Board Meeting,<sup>1</sup> the following summary of relevant past decision points is submitted to contextualize the decision point proposed in Section I above, and is required in documents presenting decisions only.

Relevant past Decision Point	Summary and Impact
<b>GF/B32/DP10: Approval of the Global Fund Corporate KPI Framework 2014-2016<sup>2</sup></b>	The Board approved the updated KPI Framework, acknowledging the methodological work required to finalize certain indicators as agreed. The Board also approved the available performance targets for 2015, as well as the plan to present the remaining 2015 performance targets for approval at the Thirty-Third Board Meeting, as set forth in GF/B32/24.a – Revision 2. The proposed decision point to approve the updated performance targets contained in GF/B33/04B completes the remaining action item from GF/B32/DP10.
<b>GF/B30/DP7: The Global Fund Corporate Key Performance Indicator Framework for 2014-2016<sup>3</sup></b>	The Board approved the KPI Framework for 2014-2016 as set forth in GF/B31/7 – Revision 1. The Board asked for annual reports on these indicators, and where available, for interim results to be made available through the information dashboard.

<sup>1</sup> GF/B32/DP05: Approval of the Governance Plan for Impact as set forth in document GF/B32/08 Revision 2.

<sup>2</sup> <http://www.theglobalfund.org/Knowledge/Decisions/GF/B32/DP10/>

<sup>3</sup> <http://www.theglobalfund.org/Knowledge/Decisions/GF/B30/DP07/>

### III. Action Required

3. Of the 16 corporate key performance indicators, final 2014 performance assessments or progress updates for 15 are provided for review, as set forth in GF/B33/04B.
4. In addition, three performance targets, as set forth in GF/B33/04B are updated and presented for Board approval:
  - a. KPI 6: Alignment with national reporting systems
  - b. KPI 12: Human rights protection
  - c. KPI 16: Quality of management and leadership

### IV. Background

5. At the Thirty-Second Board Meeting in November 2014, the finalized Global Fund Key Performance Indicator Framework for 2014-2016 was presented and approved by the Board.
6. At that time 2015 performance targets were made available for 14 of the 16 indicators. The remaining two indicators were KPI 12: Human Rights Protection, and KPI 16: Quality of Management & Leadership. These indicators now have proposed performance targets and are submitted for approval. Because the survey for KPI 16: quality of Management & Leadership will not be conducted in 2015, the proposed performance target is for 2016.
7. Projected end-2014 results were also provided at that time for ten indicators (GF/B32/24.b). A full analysis of all Corporate KPI results for 2014 was agreed to be presented at the March 2015 Board meeting.

#### 2014 Performance assessments and updated targets are now available

8. Of the 16 corporate key performance indicators, final 2014 performance assessments are now presented for 11. Ten of these indicators show strong performance. KPI 11: Grant expense forecast is below expectation as actual 2014 grant expenses were lower than forecasted. Main drivers for this underperformance include delays to Concept Note submissions and improved financial management.
9. A progress update is provided for 4 indicators: the Strategic KPIs 1-3, and KPI 12: Human Rights protection. For Strategic KPIs 1-3, no annual targets have been set to enable yearly performance assessment. 2014 served as the baseline result for KPI 12, and therefore the first performance assessment will be conducted in 2015 against the proposed target.
10. There is no 2014 data available for one indicator, KPI 5: Health Systems Strengthening, because of data collection delays.
11. Three performance targets are presented for Board approval:
  - a. KPI 6: Alignment with national reporting systems
  - b. KPI 12: Human rights protection
  - c. KPI 16: Quality of management and leadership

12. All 2014 performance assessments and updates, as well as updated performance targets were reviewed by the Strategy, Investment and Impact Committee and the Finance and Operational Performance Committee in February and March 2015. This material was also provided to the Audit and Ethics Committee for information.