

Report of the Coordinating Group

52nd Board Meeting

GF/B52/10

20 – 22 November 2024, Lilongwe, Malawi

Board Information

Purpose of the paper: This report provides a summary update on Coordinating Group activities for the period between the 51st and 52nd Board Meetings (April 2024 to October 2024), and an overview of decisions taken by the three committees in this period.

Context

1. This report provides an update on the activities of the Global Fund Coordinating Group (“CG”). The CG comprises the Chair and Vice-Chair of the Board and each of the committees. As identified in its Terms of Reference,¹ the CG is a mechanism for coordination between the Board and its committees, particularly regarding cross-cutting issues. The overall objective of the CG is to enable strategic focus across all governance bodies and to establish broad priorities.
2. Since the CG’s last report to the Board in April 2024, the CG held four meetings² and will convene in November in preparation for the 52nd Board Meeting. In addition, the CG also had several exchanges electronically on a variety of topics.
3. A list of **decisions adopted by the standing committees** between the 51st and 52nd Board Meetings (April - October 2024) is included in the Annex. Latest **Board and committee work plans and minutes of CG meetings** will be made available on the Governance Hub.

Focus areas for the Coordinating Group

4. CG activity since April 2024 has focused on the following:
 - i. **Planning and preparation for the July 2024 Board retreat.** At the April Board Retreat, it was decided to organize an additional retreat to discuss key strategic topics, providing early guidance ahead of the November 2024 Board meeting. Accordingly, a second retreat was scheduled for 8-9 July 2024. Based on this the CG discussed the structure and content of the additional July Board retreat. The CG acknowledged the retreat as a unique opportunity to gather diverse perspectives from Board members on various sustainability levers and to provide directional input for the Secretariat’s work in this area. It was emphasized that the retreat was intended for open and frank discussions rather than decision-making. The CG advised that the retreat should be attended by the Board and the Strategy Committee (SC), given the strategic importance of the discussions to the upcoming recommendations to be made by the SC. The AFC and EGC meetings were moved to virtual format to enable streamlining agenda setting and managing workloads and costs.
 - ii. **Agenda setting and prioritization.** The CG focused on the committee and Board agenda-setting process ensuring that the most critical and time-sensitive issues are addressed promptly and receive sufficient time on agendas. There was a focus to prioritize topics that require immediate attention while balancing the overall workload of the committees and the Board. The CG provided input on structuring the Board agenda to facilitate efficient decision-making,

including adopting a streamlined approach to routine items, ensuring they are handled

¹ [Terms of Reference of the Coordinating Group](#)

² In terms of regular attendees for CG meetings, the Executive Director (ED), Inspector General (IG) and the Head of Legal and Governance are invited to CG discussions to allow consideration of Secretariat perspectives, with other members of management invited only if needed for specific topics. The Legal and Governance Department provides meeting support. CG communicate between meetings as needed, and there is regular interaction between the Board Leadership and the Chairs and Vice-Chairs of the Committees.

efficiently without detracting from strategic discussions. The CG emphasized the need to strengthen the effectiveness and efficiency of Board meetings by prioritizing substantive issues and minimizing administrative overhead. Furthermore, the importance of engaging constituencies early on and ensuring information flows outside of committees and seriously considering feedback from constituencies and promptly addressing any issues raised. The objective is to ensure that committee meetings are productive and that decisions are made transparently and with full information. In this regard, the CG noted the need to enhance cross committee collaboration by ensuring that a detailed readout of the sustainability related decisions taken by the SC be given to the AFC during the 26th committee meetings.

- iii. **Governance processes.** The CG continues its reflections on the outcomes of the 2024 Governance Performance Assessment and throughout the second half of the year considered a number of governance related matters. This included the need to balance the **principle of transparency with providing protected spaces for committees and advisory Bodies** to receive or discuss confidential or sensitive information. The CG considered best practice approaches to executive sessions in light of the transparency principle and underlined that executive sessions should be used selectively based on a clear rationale. The CG agreed to embed these principles in ongoing governance work and share them with committee members.

Another Governance matter considered by the CG was regarding Intersessional Engagements. In light of the recent intersessional engagements on the Pandemic Fund decision (AFC) and Climate Catalytic Investment decision (SC/Board), the CG reflected on current approaches to intersessional decision-making and the need to balance thoroughness and efficiency. The CG emphasized that trust between committees and the Board is essential for effective governance, particularly in moving topics and decisions from the Board to committees without re-opening issues at the Board level. Effective preparation and communication were emphasized as crucial. The CG noted the points related to the actual decisions at hand but also considered encouraging strategic thinking and considering the implications of decisions on credibility and long-term elements were also stressed.

Additionally, the need for better management of intersessional, inter-committee, and intra-constituency issues was discussed, including the role of the CG in structuring processes to make the best use of the Boards' time. Operational challenges, such as the need for quick reactions from the Secretariat and the opportunity costs associated with setting up formal processes, were highlighted. The importance of trust, in all directions was highlighted for efficient governance process. The CG committed to continue engaging on this matter in a more in-depth conversation in the future.

Committee Priorities

5. The key themes and priorities of focus for the three committees are outlined below. Full Chair's reports following each committee meeting are available at the locations noted below.

6. **Audit and Finance Committee.** At the July and October Audit and Finance Committee (AFC) meetings, the committee continued its focus on recurring items, decisions as well as ad-hoc topics.
- i. **Financial Matters and External Audit:** The AFC reviewed the organization’s financial performance up to June 30, 2024. Key topics included asset and liability management, in-country absorption levels for RSSH, budget execution gap for C19RM, and the distinction between Emergency Funds and the Mpox emergency response. The committee supported electronic decisions on two portfolio optimizations for HTM and C19RM, which were released for decision on October 16, 2024. The Committee also discussed public financial management and the Global Fund’s ongoing work. In September, the AFC reviewed and approved the 2024 interim financial statements.
 - ii. **Health Financing Update:** The Secretariat provided an update regarding four key areas in health financing, in line with the AFC’s mandate – domestic resource mobilization, co-financing, updates on innovating financing (blended financing and Debt2Health), health financing risk and advocacy in countries. The SC leadership provided the AFC with a contextual read out regarding the sustainability decisions at the SC, including the proposal to update the Sustainability, Transition and Co-financing Policy. The AFC discussed the tight fiscal situation faced by countries, the rationale for co-financing waivers provided, especially in GC6 – also the approach going forward, advocacy in countries, Value for Money framework and the need for careful tailoring innovating financing instruments based on specific contexts. The AFC also appreciated the ongoing efforts in sustainability, blended financing, improving data quality, etc.
 - iii. **OIG matters:** The AFC discussed OIG progress reports and Agreed Management Actions. At AFC26, the AFC approved the 2025 OIG workplan, budget, and key performance indicators. The 2025 budget was be integrated into the 2025 OPEX budget and corporate workplan proposal to the Board.
 - iv. **Pandemic Fund:** The AFC also electronically decided to authorize the Global Fund to receive funds from the Pandemic Fund, thereby aiming to enable the Global Fund to serve as an Implementing Entity for Nigeria, as part a multi-country proposal to the Pandemic Fund. The funds were to build regional center of excellence for medical oxygen delivery in Nigeria and the surrounding region. The Pandemic Fund’s Board met on 17/18 October to determine the outcome of their second call for proposals and this proposal was not awarded funding.
 - v. Looking forward, the AFC will continue its focus on areas such as financial oversight, forex methodology for the 8th Replenishment period, scenario planning operating expenses budget ceiling for 2026-2028, internal and external audit areas, including performance assessment of external auditors, OIG and risk matters, resource mobilization and other oversight areas (e.g. information technology, human resources, implementation of Procurement Policy.).

The report of the discussions of the AFC at its 25th and 26th meeting are/will be made available on the Governance Hub.

7. **Ethics and Governance Committee.** The EGC will continue to steer on and drive forward monitoring of governance effectiveness, maturity, strengthening activities and oversight of ethics related items. The items discussed at the July and October meetings are as follows:
- i. **Board Representation:** The EGC welcomed and endorsed the independent report from the external consultants on Board Representation. The discussion considered the relationship between inclusion and effectiveness, the need to incentivize donors and the wider impact of

structural change, such as the implications for other constituencies of adding Board seats. In the absence of Board support for structural change, the EGC decided not to recommend any structural changes at this stage and to switch its focus to the non-structural recommendations of the report. These aim to strengthen representation through more effective voice and influence and will be taken forward as part of the Governance Enhancement Plan.

- ii. **Governance Enhancement Plan:** The Secretariat introduced a proposed framework for governance enhancements at the 25th and 26th EGC meetings, the Governance Enhancements Plan, based on positive outcomes from the 2023-2024 Governance Performance Assessment and previous Board input. The Governance Enhancement Plan encompasses four key areas, which the EGC provided input on during its meeting:
 - Culture of trust, duty of care, collaboration, and accountability
 - Elevate Board Strategic Focus and Effectiveness
 - Leverage the role of committees and the CG
 - Strengthening constituency engagement, participation and voice
- iii. **Committee Selection:** The Secretariat updated the EGC on the launch of the committee selection process on an informal call on 16 September and then during the 26th EGC meeting. The process launched on 2 October 2024, with nominations closing on 6 December 2024. The EGC welcomed the process, highlighting the need for leadership continuity, confidentiality, and clear guidelines on conflict of interest and due diligence. The committee also discussed the rotation principle and non-selection reasons.
- iv. **Ethics Update, 2025 Workplan and Budget:** The Ethics Office highlighted the progress in 2024 including raising awareness on integrity risks, managing fraud, promoting conflict of interest disclosures, advancing the PSEAH workplan, and launching projects to refresh the Code of Conducts and Internal Justice Mechanism. The EGC discussed (i) potential impacts on staff confidence if the IJM refresh is not successful; (ii) the need for CCM Ethics Officers to have independence, sufficient funding, and protection; (iii) progress of a victim/survivor-centered response and if the funds are sufficient for advancing PSEAH. The EGC also unanimously approved the 2025 Ethics work plan and budget that was proposed.
- v. **Legal Matters:** The Secretariat provided an update covering: (i) a recently obtained legal opinion confirming the status of the Global Fund as an international organization, (ii) the activities of the Privileges and Advisory Group (PIAG) and (iii) effort to obtain Privileges and Immunities (P&Is) in countries. The EGC inquired about (i) the potential incentives for donor and implementer governments and specific timelines for conferring privileges and immunities; (ii) plans and opportunities for advocacy with regional organizations; (iii) role of CCMs and Board members in advocacy for P&Is in countries; and (iv) need for tax protection for grant funds through P&Is.
- vi. In 2025, the EGC will continue its focus on GEP, strengthening constituency engagement, ethics and legal matters. The EGC will also focus on selection processes such as committee selection process 2025-2028, and the ED and Board Leadership selection processes.

The report of the discussions of the EGC at its 25th and 26th meetings are/ will be made available on the Governance Hub.

8. **Strategy Committee.** The SC continues to engage on its four main areas of function including core business processes, monitoring and performance, work of the advisory bodies, and thematic areas.
 - i. **Thematic Areas.** At the 25th and 26th meetings, the SC discussed several key thematic areas

such as RSSH, HIV, and TB.

- ii. **RSSH:** At its 25th meeting, the SC reviewed direct and contributory RSSH. The Technical Review Panel presented an analysis of direct RSSH investments in GC6 and GC7 and the 4S framework (systems start-up, support, strengthening, sustainability) for measuring RSSH maturity. While noting progress in RSSH investments, concerns were raised about some middle-income countries regressing. The SC stressed early planning and predictability in funding, the benefits of an integrated funding model, and greater civil society engagement. The SC endorsed the methodology for defining contributory RSSH and supported combined communication on Global Fund RSSH investments. Discussions also covered preliminary visions for RSSH-PPR investments in GC8, focusing on maturity models, integration approaches, and implementation with countries.
- iii. **HIV Thematic Update:** At the 26th SC meeting, the Secretariat provided an update on the HIV epidemic, the status of the response, and Global Fund efforts towards the 2030 HIV Strategy goals. The significant challenges that remain, including equity concerns were acknowledged. The SC agreed with the observations and discussed new innovations, like Lenacapavir (LEN), which have the potential to transform the HIV response. The SC expressed concern with the rising incidence outside of Sub-Saharan Africa and emphasized the criticality of catalytic investments for human rights and gender amidst the anti-rights and anti-gender pushback.
- iv. **TB Thematic Update:** At the 26th SC meeting, the Secretariat reported on the TB epidemic, highlighting a recovery in services post-2020 and 2021 disruptions. Preliminary projections for 2023 show unprecedented success in treatment numbers. However, challenges like funding gaps, expensive diagnostics, drug-resistant TB management, and expanding preventative treatment for key populations remain. The SC acknowledged these obstacles, emphasizing the need for more resources and affordable diagnostics. They also noted progress in tackling access issues, human rights, gender-related barriers, and strengthening community systems.
- v. **Advisory:** The SC receives regular updates from the Technical Review Panel (TRP) and evaluation function including the Independent Evaluation Panel (IEP) as part of its oversight role.
 - a. **TRP matters.** The SC the committee approved the 2025 TRP workplan and recommended the 2025 TRP budget to the AFC for inclusion in 2025 Operating Expenses and Budget. The committee suggested the TRP consider a Working Group on Sustainability and sought clarification on TRP recruitment costs, collaboration with Gavi, and staff costs. The SC also approved the Establishment of the Strategy Committee Working Group on Technical Review Panel Matters.
 - b. **IEP matters.** The SC discussed and approved the 2025 Annual Evaluation Work Plan and recommended the 2025 budget to the AFC for inclusion in the 2025 OPEX. Input was provided on the planned HIV Prevention and Gender evaluations. The SC also approved revisions to the terms of reference of the Independent Evaluation Panel to enhance clarity.
- vi. **Monitoring and performance.** The SC reviewed the results of the strategic performance reporting, noting that it is the first report on new HTM KPIs. The report shows that 16 out of 18 KPIs are on track. The RSSH KPIs reporting has been delayed, with baseline data now being validated. Adjustments to two KPIs (S8 and R1b) were considered and recommended to the Board.
- vii. In the next year, the SC will continue its focus on core business processes in preparation for GC8 including on qualitative adjustments, continue its advisory function of evaluations and the TRP including reviewing the TRP TORs and TRP recruitment, track monitoring and performance and discuss relevant thematic areas including NextGen Market Shaping and

How will the Coordinating Group support Board priorities looking ahead in 2025?

The CG will continue to support the Board and committees, with attention to the following:

- i. **Transition of committees:** With the current committee terms concluding in May 2025, the CG will play a pivotal role in facilitating a seamless transition to new committee leadership and membership. This will encompass comprehensive onboarding processes, the transfer of key insights, the clear delineation of ongoing work, and the promotion of continuity in governance practices. The outgoing CG will document and communicate ongoing priorities - governance enhancements, upcoming decisions and preparations related to the 8th Replenishment. etc. Furthermore, the Board Leadership will support the selection of committee leaders and members who embody the Board's commitment to governance excellence, inclusivity, and impact.
- ii. **Strategic priorities:** Focus on leveraging Board and committee roles by innovatively balancing routine reporting items with strategic discussions enhancing risk oversight, and ensuring effective consultation on key 2025 deliverables. **Focus on presenting results to governance bodies for robust oversight using M&E and KPI frameworks**, and leveraging established virtual platforms like the Governance Hub and OSKAR for detailed information and governance preparation.
- iii. **Governance enhancements:** The CG will also continue to engage on the overall effectiveness of governance by engaging with themes from the 2023-2024 Governance Performance Assessment and EGC inputs on Governance Enhancements:
 - a) Enable the Board to focus on priority matters, streamline agendas, and improve intersessional decision-making processes.
 - b) Explore opportunities to highlight partnerships and collaboration, such as through joint informal Board calls.
 - c) Provide clear, concise, and timely documentation.
 - d) Emphasize building trust at all levels, balancing duty of care to the Global Fund and the role of governance officials as constituency representatives.
 - e) Collaborate with the Secretariat and committees to enhance communication and feedback to the Board, fostering trust, accountability, and efficient decision-making.
 - f) Establish regular feedback mechanisms, and improve transparency and communication between the Board, committees, and constituencies. Avoid duplication of efforts, ensure clear communication and coordination at all governance levels.
 - g) Achieving an appropriate level of effort associated with Global Fund governance noting potential asymmetries in available resources across constituencies to devote to the Global Fund Governance.
 - h) Focus on overseeing the setting up and governance engagement of both formal and informal working groups.

Annexes

The following items can be found in Annex:

- Annex 1: Decisions of the Audit and Finance Committee, April 2024 – November 2024
- Annex 2: Decisions of the Ethics and Governance Committee, April 2024 – November 2024
- Annex 3: Decisions of the Strategy Committee, April 2024 – November 2024

Annex 1: Decisions of the Audit and Finance Committee, November 2023 to April 2024

Decision Points approved by the Audit and Finance Committee between the 51st and 52nd Board Meetings	
DP Ref. No.	Title
25th AFC Meeting – Additional Decisional Call, 20 September 2024	
GF/AFC25/DP01	Approval of the 2024 Interim Financial Report
GF/AFC25/EDP01	Approval of the Provident Fund Investment Framework
GF/AFC25/EDP02	Limited restricted financial contribution from the Pandemic Fund
26th AFC Meeting, 10-11 October 2024	
GF/AFC26/DP01	Approval of the OIG's 2024 Workplan, Budget and Key Performance Indicators
GF/AFC26/DP02	Amended Risk Appetite Statements
GF/AFC26/DP03	Recommendation on the 2025 Work Plan and Budget Narrative and 2025 Operating Expenses Budget
GF/AFC26/EDP01	Approval of Available Sources of Funds for Portfolio Optimization and Financing Unfunded Quality Demand for the 2023-2025 Allocation Period
GF/AFC26/EDP02	Approval of Available Sources of Funds for the COVID-19 Response Mechanism

25th Audit and Finance Committee Meeting Decision Points

Decision Point: GF/AFC25/DP01: Approval of the 2024 Interim Financial Report

The Audit and Finance Committee authorizes the issuance of, and therefore approves, the Global Fund's 2024 Interim Financial Report, which includes the Condensed Interim Financial Statements as at and for the period ended 30 June 2024 that have been reviewed by KPMG SA, as set forth in Annex 1 to GF/AFC25/06.

Decision Point: GF/AFC25/EDP01: Approval of the Provident Fund Investment Framework

1. The Audit and Finance Committee has reviewed the investment framework for the Global Fund Provident Fund (GFPF), as set forth in Annex 1 of GF/AFC25/ER01, and the summary of the asset-liability management study included as Annex 1 to GF/AFC25/04C.
2. Accordingly, under the authority delegated by the Board pursuant to decision point GF/B20/DP18 (November 2009), the Audit and Finance Committee approves the investment framework for the GFPF, as set forth in Annex 1 of GF/AFC25/ER01, comprising the governance, objective, principles and limits for management of the authorized asset classes and risk profile, and acknowledges the current set-up and financing remains unchanged in accordance with the GFPF Constitutional Declaration and Benefits Rules.
3. This decision point and the investment framework approved by it shall supersede all prior decision points approving the investment policy and/or investment strategy of the GFPF.

Budgetary implications (included in OPEX budget)

Decision Point: GF/AFC25/EDP02: Limited restricted financial contribution from the Pandemic Fund

The AFC:

1. Acknowledges its previous discussions on the potential for receiving restricted financial contributions from the Pandemic Fund, a public mechanism under the Amended and Restated Policy on Restricted Financial Contributions;
2. Under its delegated authority, approves the Pandemic Fund as a public mechanism able to make a one-time restricted financial contribution to the Global Fund, for the limited purpose of providing funding for the Global Fund to serve as Implementing Entity for funding for Nigeria related to the Pandemic Fund multi-country proposal described in GF/AFC25/ER02;
3. Requests that learning from implementing this restricted financial contribution be considered in any potential future receipt of funding from the Pandemic Fund; and

4. Notes that this authorization extends only to the contribution described above, and that any further receipt of restricted financial contributions from the Pandemic Fund will be subject to approval from relevant committees and/or the Board.

Budgetary implications: Costs related to serving as implementing entity for this funding will be covered by up to 7% of the restricted financial contribution itself. Any costs in excess of this amount will be covered by OPEX.

26th Audit and Finance Committee Meeting Decision Points

Decision Point: GF/AFC26/DP01: Approval of the OIG’s 2024 Workplan, Budget and Key Performance Indicators

The Audit and Finance Committee (the “AFC”):

- a. Approves the OIG’s 2024 workplan set forth in Operational Update and Outlook for 2025 Section of GF/AFC26/03A;
- b. Approves the inclusion of the OIG’s 2025 operating expenses budget in the amount of US\$15.8 million in the 2025 Operating Expenses Budget of the Global Fund (the “2025 OPEX”) to be recommended by the AFC to the Board for approval at the 52nd Board meeting in November 2024; and
- c. Approves 2025 Key Performance Indicators for the OIG set forth in Annex 2 of GF/AFC26/03A.

Decision Point: GF/AFC26/DP02: Amended Risk Appetite Statements

1. The Audit and Finance Committee (AFC):
 - i. acknowledges the analysis of external risk factors and recommendations on the Risk Appetite Statements presented in Annex 1 to GF/AFC26/04A;
 - ii. notes the Strategy Committee’s concurrence with the amended Risk Appetite Statement for the risk under such committee’s oversight, as reported to the AFC; and
 - iii. integrates the Strategy Committee’s concurrence with the amended Risk Appetite Statement under such Committee’s oversight, into the AFC’s overall recommendation on the Risk Appetite Statements, as set forth in the table in Annex 1 to GF/AFC26/04A.
2. Accordingly, the AFC recommends the following decision point to the Board for approval at its fifty-second meeting in November 2024:

Board Decision Point: GF/B52/DPXX: Amended Risk Appetite Statements

1. The Board:
 - i. recalls its ultimate responsibility to the Global Fund's stakeholders for overseeing the implementation of effective risk management;
 - ii. affirms the Strategy Committee's concurrence with the amended Risk Appetite Statement under such committee's oversight, as reported to the Audit and Finance Committee; and
 - iii. further affirms the Audit and Finance Committee's integration of the Strategy Committee's concurrence into the Audit and Finance Committee's overall recommendation on the Risk Appetite Statements, as set forth in Annex 1 to GF/AFC26/04A and pursuant to decision point GF/AFC26/DPX.
2. Based upon the recommendation of the Audit and Finance Committee, the Board approves the amended Risk Appetite Statements, including the timeframes to achieve target risk levels, as set forth in the table in Annex X to GF/B52/XX, acknowledging that the target risk level for each risk shall become the revised risk appetite at the target due date, or when earlier achieved.
3. This decision point and the amended Risk Appetite Statements approved by it shall supplement decision points GF/B49/DP04 (May 2023) and GF/B50/DP03 (November 2023).

Decision Point: GF/AFC26/DP03: Recommendation on the 2025 Work Plan and Budget Narrative and 2025 Operating Expenses Budget

1. The Audit and Finance Committee (AFC):
 - a. acknowledges its review and discussion of the 2025 Work Plan and Budget Narrative as set forth in GF/AFC26/07A, and decides to recommend it to the Board for approval at its fifty-second meeting in November 2024;
 - b. decides to recommend the 2025 Operating Expenses Budget in the amount of US\$ 346 million, as set forth in GF/AFC26/07A, to the Board for approval at its fifty-second meeting in November 2024; and
 - c. approves the inclusion of the Office of the Inspector General's 2025 budget in the amount of US\$ 15,769,831, the Ethics Office's 2025 budget in the amount of US\$ 5,037,310, the Evaluation Function's 2025 budget in the amount of US\$ 3,561,763 and the Technical Review Panel's 2025 budget in the amount of US\$ 1,452,664, in the 2025 Operating Expenses Budget.
2. Accordingly, the AFC recommends the following decision point to the Board for approval at its fifty-second meeting in November 2024:

Decision Point: GF/B52/DPXX: 2025 Work Plan and Budget Narrative and the 2025 Operating Expenses Budget

Based on the recommendation of the Audit and Finance Committee, the Board approves the following:

- a. the 2025 Work Plan and Budget Narrative, as set forth in GF/B52/XX; and
- b. the 2025 Operating Expenses Budget in the amount of US\$ 346 million, which includes US\$ 15,769,831 for the Office of the Inspector General's 2025 Operating Expenses, US\$ 5,037,310 for the Ethics Office's 2025 Operating Expenses, US\$ 3,561,763 for the Evaluation Function's 2025 Operating Expenses, and US\$ 1,452,664 for the Technical Review Panel's Operating Expenses, as set forth in GF/B52/XX.

Decision Point: GF/AFC26/EDP01: Approval of Available Sources of Funds for Portfolio Optimization and Financing Unfunded Quality Demand for the 2023-2025 Allocation Period

Based on its review and discussion of the Secretariat's analysis of sources and uses of funds, as presented in GF/AFC26/02A and affirmed in GF/AFC26/ER01, the Audit and Finance Committee:

- i. approves an additional amount of US\$ 75 million as available sources of funds; and
- ii. acknowledges that the additional amount of US\$ 75 million may be allocated to prioritized and costed areas of need on the register of unfunded quality demand for the 2023-2025 allocation period, according to the prioritization process adopted by the Strategy Committee pursuant to decision point GF/SC04/DP02 (June 2017) and as presented in Annex 1 to GF/SC04/04 – Revision 2.

Budgetary implications (included in, or additional to, OPEX budget)

n/a

Decision Point: GF/AFC26/EDP02: Approval of Available Sources of Funds for the COVID-19 Response Mechanism

1. The Audit and Finance Committee recognizes the Board decision points:

- i. GF/B42/EDP11 (April 2020), creating a temporary COVID-19 response mechanism (C19RM) and approving the mobilization of additional resources from private and public donors for C19RM;
- ii. GF/B43/EDP12 (September 2020), extending the period to approve C19RM requests through 15 April 2021 and requesting the Secretariat to return to the Board should total additional funding for C19RM exceed US\$ 500 million;

- iii. GF/B44/EDP18 (March 2021), extending the period to mobilize additional funds, which will be used to support C19RM, through 31 December 2021 and to award C19RM funds through 31 March 2022, on the terms set forth in such decision point;
- iv. GF/B46/EDP06 (December 2021), extending the period to mobilize additional funds, which will be used to support C19RM, through 30 September 2022 and to award C19RM funds through 31 March 2023, on the terms set forth in such decision point; and
- v. GF/B48/DP03 (November 2022), extending the period to award C19RM funds through 30 June 2023 and to implement C19RM funds through 31 December 2025, on the terms set forth in such decision point.

2. Based on its review and discussion of the Secretariat's analysis of sources and uses of funds, as presented in GF/AFC26/02A and affirmed in GF/AFC26/ER01, the Audit and Finance Committee:

- i. approves an additional amount of US\$ 50 million as available sources of funds from C19RM funds forecasted to remain unutilized for the 2023-2025 allocation period; and
- ii. acknowledges that the additional amount of US\$ 50 million will be applied to C19RM pursuant to Board decision points governing C19RM.

Budgetary implications (included in, or additional to, OPEX budget)

n/a

Annex 2: Decisions of the Ethics and Governance Committee, April 2024 to November 2024

Decision Points approved by the Ethics and Governance Committee between the 51 st and 52 nd Board Meetings	
DP Ref. No.	Title
24th EGC Meeting, 13-14 March 2024	
GF/EGC24/EDP01	Members for the Privileges and Immunities Advisory Group
26th EGC Meeting, 7-8 October 2024	
GF/EGC26/DP01	Approval of the 2025 Ethics Office Work Plan and Associated Operating Expenses Budget
GF/EGC26/DP02	Recommendation on the Appointment of a Member of the Sanctions Panel
GF/EGC26/DP03	Recommendation on the Appointment of an Additional Member to the Privileges and Immunities Advisory Group

24th Ethics and Governance Committee Meeting Decision Points

Decision Point: GF/EGC24/EDP01: Members for the Privileges and Immunities Advisory Group

The Ethics and Governance Committee appoints the following individuals as members of the Privileges and Immunities Advisory Group:

1. Boisson de Chazournes, Laurence
2. Julien, Charles
3. Khalil, Mona Ali
4. Leys, Douglas
5. Szabo, Eelco

26th Ethics and Governance Committee Meeting Decision Points

Decision Point: GF/EGC26/DP01: Approval of the 2025 Ethics Office Work Plan and Associated Operating Expenses Budget

Based upon its review and discussion, the Ethics and Governance Committee (the “EGC”):

1. approves the 2025 work plan for the Ethics Office, as presented in GF/EGC26/06 – Revision 1 (the “2025 Ethics Work Plan”); and
2. recommends to the Audit and Finance Committee the total of amount of USD 5,037,310 for inclusion in the Global Fund’s overall 2025 operating expenses budget that will be presented to the Board for approval at its November 2024 meeting.

Budgetary implications (included in OPEX budget)

N/A

Decision Point: GF/EGC26/DP02: Appointment of a Member of the Sanctions Panel

The Ethics and Governance Committee (“EGC”):

1. Notes the EGC’s authority under its Charter to appoint the independent external members of the Sanctions Panel of the Global Fund; and
2. Decides to reappoint the following individual for an additional two-year term, from the date of this decision or until appointment of their replacement, as independent external member of the Sanctions Panel:
 - Patricia Diaz Dennis

Decision Point: GF/EGC26/DP03: Member for the Privileges and Immunities Advisory Group

The Ethics and Governance Committee appoints the following individual as a member of the Privileges and Immunities Advisory Group:

- Reid, Natalie L.

Annex 3: Decisions of the Strategy Committee, April 2024 to November 2024

Decision Points approved by the Strategy Committee between the 51 st and 52 nd Board Meetings	
DP Ref. No.	Title
25th SC Meeting, 10 July 2024	
GF/SC25/DP01	Revisions to Terms of Reference of the Independent Evaluation Panel
GF/SC25/DP02	2025 work plan for the Independent Evaluation Function
GF/SC25/DP03	Recommendation on Additional Catalytic Investment Priority for the 2023-2025 Allocation Period: Climate and Health
GF/SC25/EDP01	Establishment of a Strategy Committee Working Group on TRP Matters
GF/SC25/EDP02	Appointment of the Strategy Committee Evaluation Focal Point
26th SC Meeting, 8-10 October 2024	
GF/SC26/DP01	2023-2028 KPI framework KPI R1b and KPI S8 material adjustments
GF/SC26/DP02	Technical Review Panel 2025 workplan approval and budget recommendation to the Audit and Finance Committee
GF/SC26/DP03	2025 Budget for the Independent Evaluation Function
GF/SC26/DP04	Recommendation to Approve the Revised Eligibility Policy
GF/SC26/DP05	Allocation Methodology for the 2026-2028 allocation period (Grant Cycle 8)
GF/SC26/DP06	Recommendation on Catalytic Investments for the 2026-2028 allocation period (Grant Cycle 8 (GC8))
GF/SC26/DP07	Recommendation to Approve the Revised Sustainability, Transition and Co-financing Policy

25th Strategy Committee Meeting Decision Points

Decision Point: GF/SC25/DP01: Revisions to Terms of Reference of the Independent Evaluation Panel

1. Pursuant to the authority delegated through GF/B46/DP06 to approve non-material modifications to the Terms of Reference of the Independent Evaluation Panel, the Strategy Committee amends the Terms of Reference of the Independent Evaluation Panel as set forth in Annex 1 of GF/SC25/05.

Budgetary implications (included in, or additional to, OPEX budget)

No budgetary implications

Decision Point: GF/SC25/DP02: 2025 work plan for the Independent Evaluation Function

1. The Strategy Committee (SC), considering advice of the Independent Evaluation Panel, approves the Annual Work Plan of the Evaluation Function for 2025 (Work Plan), as presented in GF/SC25/04.
2. This approval is subject to the approval by the Board of the corresponding budget, as may be recommended by the SC to the Audit and Finance Committee in due time, as part of the 2025 Operating Expenses and Budget.
3. The SC acknowledges the Evaluation and Learning Office will start the sourcing processes associated with this Work Plan but that no financial commitments will be made prior to approval by the Board referred to in the paragraph above.

Budgetary implications (included in OPEX budget)

This approval is based on, and assumes approval of, a similar level of funding for the 2025 Work Plan as part of the Operating Expenses and Budget as compared to the 2024 Work Plan.

Decision Point: GF/SC25/DP03: Recommendation on Additional Catalytic Investment Priority for the 2023-2025 Allocation Period: Climate and Health

Based on its review and discussion of the proposal to add an additional catalytic investment priority on Climate and Health for the 2023-2025 Allocation Period to support implementation of the Global Fund's Strategic Objectives, the Strategy Committee recommends the following decision point to the Board for approval:

GF/B52/DPXX: Additional Catalytic Investment Priority for the 2023-2025 Allocation Period: Climate and Health

Based on the recommendation of the Strategy Committee, the Board:

1. Recalls its approval of the catalytic investment priorities for the 2023-2025 allocation period as set forth in Annex 1 of GF/B48/03A-Revision 1 ("2023- 2025 Catalytic Investment Priorities"); and
2. Approves the inclusion of a new priority for "Climate and Health" as one of the 2023-2025 Catalytic Investment Priorities to support implementation of the Global Fund's Strategic Objectives.

Budgetary implications:

Additional costs associated with the new catalytic priority area are expected to be primarily financed from the additional contributions mobilized for the priority area with the remaining costs supported by existing operating expense budget.

Decision Point: GF/SC25/EDP01: Establishment of the Strategy Committee Working Group on Technical Review Panel (TRP) Matters

To support the TRP in fulfilling its mandate during the 2026-2028 allocation period, the Strategy Committee:

1. Approves the establishment of a Working Group on TRP Matters (the “Working Group”) to oversee the revision of the terms of reference of the TRP, including TRP review criteria, and the replenishment of the TRP membership pool. The Working Group’s output should be based on SC guidance and lessons from the 2023-2025 allocation period – noting that the SC remains responsible for TRP oversight;
2. Approves the mandate, membership, working modalities, and delegated authority of the Working Group as set forth in GF/SC25/ER01; and
3. Requests that the Working Group present the SC with the following:
 - i. at its meeting in March 2025, the revised terms of reference of the TRP including TRP review criteria, for SC approval;
 - ii. at its meeting in October 2025, a list of proposed new TRP members, for SC input; and
 - iii. in December 2025, the final list of TRP candidates for TRP membership, for SC approval.

Decision Point: GF/SC25/EDP02: Appointment of the Strategy Committee Evaluation Focal Point

The Strategy Committee decides to appoint Massimo Ghidinelli to serve as Strategy Committee focal point on evaluation matters, representing the Strategy Committee on the Independent Evaluation Panel from the date hereof and for the duration of their term as a Strategy Committee member or until a replacement focal point is appointed.

Budgetary implications: none

26th Strategy Committee Meeting Decision Points

Decision Point: GF/SC26/DP01: 2023-2028 KPI framework KPI R1b and KPI S8 material adjustments

The Strategy Committee (“SC”) recommends the following decision point to the Board for approval at its 52nd meeting in November 2024:

Decision point: GF/B52/DPXX: 2023-2028 KPI R1b adjustment

The Board notes the recommendation of the Strategy Committee (“SC”) as set forth in GF/SC26/DP01, and:

- i. Approves the adjustments to the 2023-2028 KPI R1b target and cohort definitions as set forth in GF/B52/XX
- ii. Approves the adjustment to 2023-2028 KPI S8 formula definition as set forth in GF/B52/XX

This decision has no budgetary implications.

Decision Point: GF/SC26/DP02: Technical Review Panel 2025 workplan approval and budget recommendation to the Audit and Finance Committee

The Strategy Committee approves the 2025 Technical Review Panel (TRP) workplan and recommends to the Audit and Finance Committee (AFC) the inclusion of the 2025 TRP budget amount (US\$1,452,664) in the 2025 Operating Expenses Budget of the Global Fund to be recommended by the AFC to the Board for approval at the 52nd Board meeting in November 2024.

Budgetary implications : US\$1,452,664 is included in OPEX.

Decision Point: GF/SC26/DP03: 2025 Budget for the Independent Evaluation Function

1. The Strategy Committee (SC) acknowledges the cost of implementation of the 2025 Evaluation Work Plan of US\$3,561,763.
2. The SC recommends to the Audit and Finance Committee (AFC) the inclusion of the 2025 Evaluation Budget, in the amount of US\$3,561,763 in the 2025 Operating Expenses Budget of the Global Fund to be recommended by the AFC to the Board for approval at its 52nd Board meeting in November 2024.

Budgetary implications (included in OPEX budget):

US\$3,561,763 recommended for inclusion in the 2025 OPEX.

This recommendation is based on, and assumes approval of, the provisional amount of US\$3,561,763 recommended by the Secretariat to the AFC for the operating expense budget for 2025.

Decision Point: GF/SC26/DP04: Recommendation to Approve the Revised Eligibility Policy

1. The Strategy Committee has reviewed the revised Eligibility Policy, as set forth in Annex 1 to GF/SC26/06B (the “Revised Eligibility Policy”), and recommends the following decision point to the Board for approval at its 52nd meeting in November 2024:

Decision Point: GF/B52/DPXX: Approval of the Revised Eligibility Policy

1. Based on the recommendation of the Strategy Committee, the Board approves the revised Eligibility Policy, as set forth in Annex 1 to GF/B52/XX (the “Revised Eligibility Policy”).
2. Accordingly, the Board:
 - i. Acknowledges that this decision point and the Revised Eligibility Policy supersede the decision point GF/B47/DP03 and the previous Eligibility Policy as set forth in Annex 1 to GF/B47/02 (the “Previous Eligibility Policy”); and
 - ii. Notes that, notwithstanding paragraph 2.i of this decision point, the Previous Eligibility Policy remains applicable to grant programs originating from the 2023-2025 allocation period (Grant Cycle 7).

Budgetary implications: None

Decision Point: GF/SC26/DP05: Allocation Methodology for the 2026-2028 allocation period (Grant Cycle 8)

Based on its review and discussion of the Secretariat and technical partners’ analysis and recommendations, as presented in GF/SC26/06C rev2, the Strategy Committee (the “SC”):

1. Approves the technical parameters for Grant Cycle 8 set forth in Table 1 of Annex 2 to GF/SC26/06C rev2; and
2. Recommends the revised Allocation Methodology, including its global disease split, set forth in Annex 1 to GF/SC26/06C rev2 (the “Allocation Methodology”) to the Board for approval.

As such, the SC recommends the following decision point to the Board for approval at its 52nd meeting in November 2024:

Based on the recommendation of the Strategy Committee (the “SC”), as presented in GF/B52/XX, the Board:

- a. Acknowledges the decision by the SC in October 2024 GF/SC26/DP05, under authority delegated by the Board, to establish technical parameters for Grant Cycle 8 (the “Technical Parameters”); and
- b. Acknowledges that the total amount of funds available for country allocation (including approved sources of funds for country allocation and any additional funds approved as available for country allocation) will be decided by the Board in November 2025, based on the recommendation of the Audit and Finance Committee following announced replenishment results from the 8th Replenishment.

Accordingly, the Board:

1. Approves the allocation methodology, including its global disease split, presented in [Annex 1] to GF/52/XX (the “Allocation Methodology”);
2. Requests the SC to review and approve, in 2025, the method by which the Secretariat will apply and report on the qualitative adjustment process; and
3. Acknowledges that the Allocation Methodology and Technical Parameters shall apply for Grant Cycle 8 and supersede the 2023 – 2025 allocation methodology and technical parameters presented in GF/B47/03.

Decision Point: GF/SC26/DP06: Recommendation on Catalytic Investments for the 2026-2028 allocation period (Grant Cycle 8 (GC8))

Based on its review and discussion of the Secretariat’s application of the Strategy Committee (SC)-approved methodology and recommendations relating to catalytic investments for GC8, the SC endorses the catalytic investment scenarios set forth in Table 1 of GF/SC26/06E Rev 1 and recommends the following decision point to the Board for approval at its 52nd meeting in November 2024:

GF/B52/DPXX: Catalytic Investments for the 2026-2028 allocation period (Grant Cycle 8 (GC8))

Based on the recommendation of the Strategy Committee (SC), as presented in GF/B52/XX, the Board:

1. Acknowledges that the total amount of sources of funds for allocation for GC8 will be decided by the Board in November 2025, based on the recommendation of the Audit and Finance Committee following announced replenishment results from the 8th Replenishment;
2. Approves that the total amount of funding for catalytic investments in GC8 will be determined by the total amount of sources of funds for allocation for GC8;
3. Approves catalytic priorities for GC8, based on the total amount of sources of funds for allocation, as set forth in Table 1 of GF/B52/XX, including catalytic priorities that remain unfunded by the Global Fund based on the total amount of funding available for catalytic investments for GC8;

4. Agrees that in the event that sources of funds for allocation for GC8 are above the midpoint of the funding range specified for any scenario in Table 1 of GF/B52/XX, the Secretariat may recommend to the Board to approve additional amounts for catalytic investments (up to 50% of the difference in total catalytic funding for the applicable scenario and the next higher funding scenario) to be invested in the priority areas for the next higher funding scenario in Table 1 of GF/B52/XX;
5. Agrees that in the event that private sector contribution to any of the priorities in Table 1 of GF/B52/XX is contingent upon a co-investment from allocation funding in the specified priority, the Secretariat may recommend to the Board to approve additional amounts for such priority for this co-investment purpose;
6. Agrees that catalytic investments will still be necessary should sources of funds for allocation for GC8 be less than US\$ 12.26 billion, but that amounts for specific priorities will need to be determined at a later date considering ~~the Secretariat, in coordination with SC leadership, will provide the Board with an updated recommendation on catalytic investments and amounts that allocates funding to priorities and that responds to the latest data and considerations on leveraging private sector funding,~~ based on a recommendation to be submitted by the Secretariat, in coordination with SC leadership, to the Board;
7. Approves that the Secretariat will:
 - i. have flexibility to operationalize catalytic investments;
 - ii. report to the SC and Board on such operationalization;
 - iii. have flexibility, within the total amount of funding for catalytic investments, to increase or decrease the amount for any approved priority by up to 15%, with the exception of reallocation to Board-approved, but unfunded, priorities which requires prior SC approval in all cases; and report to the SC on any such changes;
 - iv. present any increase or decrease of an amount for any approved priority above 15% to the SC for approval; and
8. Agrees that the Secretariat will have delegated authority to increase the amount of funding available for the Emergency Fund and Blended Finance priorities using funding approved as available by the Audit and Finance Committee for portfolio optimization, and that paragraph 7(iii) and (iv) above will not apply to increases to the Emergency Fund and Blended Finance priorities.

Budgetary Implications: Associated management costs for catalytic investments will be covered by catalytic investments and/or operating expenses as applicable.

Decision Point: GF/SC26/DP07: Recommendation to Approve the Revised Sustainability, Transition and Co-financing Policy

1. The Strategy Committee has reviewed the revised Sustainability, Transition and Co-financing Policy, as set forth in Annex 1 to GF/SC26/06D Rev 1 (the "Revised Sustainability,

Transition and Cofinancing Policy”), and recommends the following decision point to the Board for approval at its 52nd meeting in November 2024:

Decision Point: GF/B52/DPXX: Approval of the Revised Sustainability, Transition and Co-financing Policy

1. Based on the recommendation of the Strategy Committee, the Board approves the revised Sustainability, Transition and Co-financing Policy, as set forth in Annex 1 to GF/B52/XX (the “Revised Sustainability, Transition and Co-financing Policy”).
2. Accordingly, the Board:
 - i. Acknowledges that this decision point and the Revised Sustainability, Transition and Co-financing Policy supersede the decision point GF/B35/DP08 and the previous Sustainability, Transition & Co-financing Policy as set forth in Annex 1 to GF/B35/04 – Revision 1 (the “Previous Sustainability, Transition & Co-financing Policy”); and
 - ii. Notes that, notwithstanding paragraph 2.i of this decision point, the Previous Sustainability, Transition and Co-financing Policy remains applicable to 2023-2025 allocation period (Grant Cycle 7) grants and the Secretariat shall take account of compliance considerations in the Revised Sustainability, Transition and Co-financing Policy when determining compliance with such requirements.

Budgetary implications: None