



Collaboration between Global Fund - Gavi - Global Financing Facility

51st Board Meeting

For Input

GF/B51/21

22 – 24 April 2024, Geneva, Switzerland

Executive summary

Background

- In October 2023, Gavi and the Global Fund launched **4 workstreams to deepen collaboration**, and more recently incorporated GFF into this work
- Progress on the 4 workstreams were discussed at the March SC meeting, and the proposal for a **Joint Working Group** across Gavi, GFF, and the Global Fund was discussed both at the SC and EGC meetings
- The discussions took place within a broader discussion on the **Lusaka Agenda**, which is separate but related to this collaboration work

Situation

- SC supported the ongoing work of the 4 workstreams, agreed they should move forward without further delay, and suggested forming a **Joint Working Group** to help execute on them
- If taken forward, the Joint Working Group would require **clarity of purpose, composition, structure, and scope** and review from EGC

Questions for Discussion

1. How can we further improve our collaboration (and the communication of this collaboration) across the 3 GHIs?
2. Within each of the 4 workstreams, are there key elements of focus that you feel are missing?
3. Does the Board support forming a Joint Working Group focused on 3 workstreams?

Approach to advancing collaboration with Gavi and GFF



Recall overview of collaboration

- **Objective:** Strengthen ongoing collaboration between Gavi, GFF, and the Global Fund, while identifying and engaging in opportunities for deeper partnership and impact, **keeping countries central to our work**
- **Approach:** In October, developed workstreams that are co-led by a Gavi and Global Fund staff member to set-up both organizations to more effectively collaborate on:
 1. *Malaria*
 2. *Health systems strengthening (includes GFF)*
 3. *Country engagement (includes GFF)*
 4. *Enabling functions / operations*
- In December 2023, we began working closely with GFF on the health systems and country engagement workstreams (including identification of pathfinder countries), as well as identifying additional thematic areas for focus*

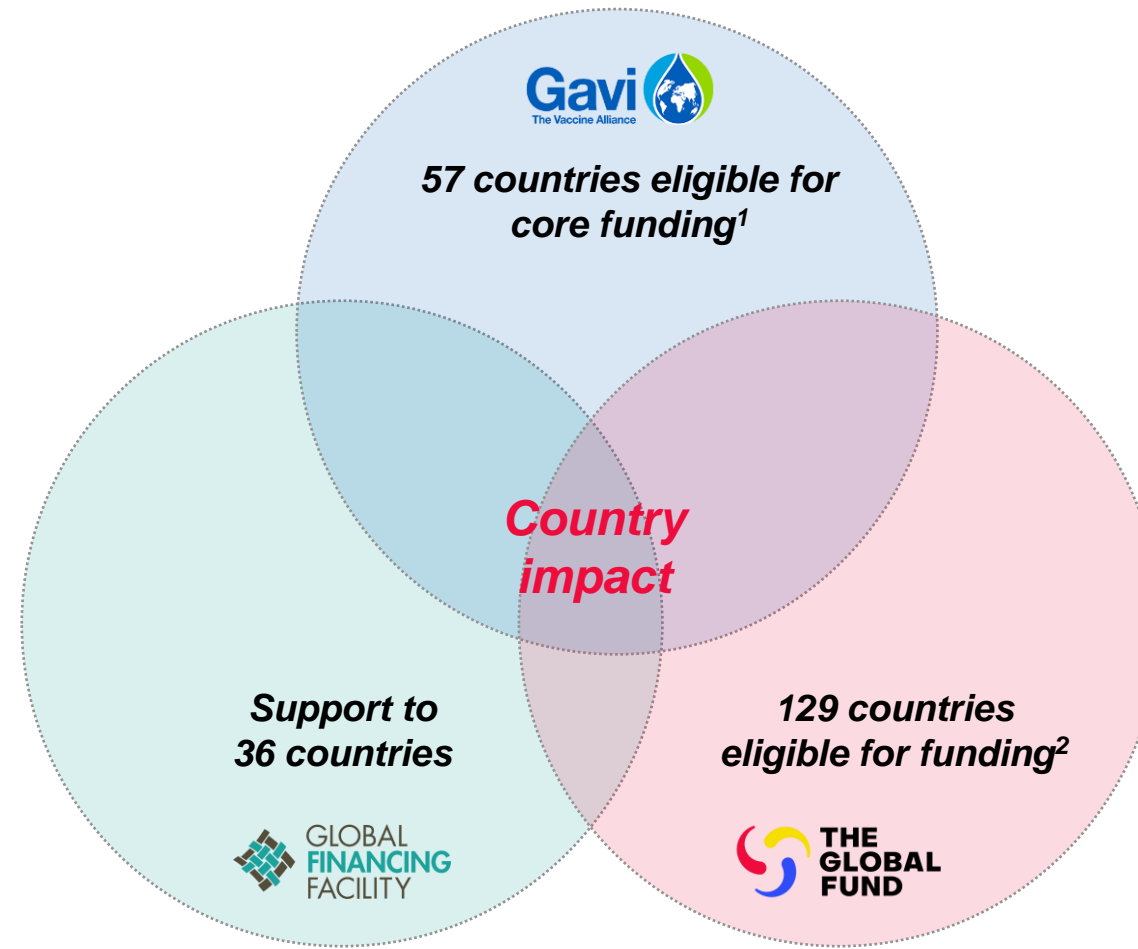
*In addition, Global Fund signed an MOU with the World Bank in November 2023 focused on health financing, climate and health, and regional manufacturing.



Upcoming Governance touch points

Touch point	Dates
✓ GFF Trust Fund Committee Retreat	February 28 – 29
✓ Global Fund Strategy Committee Meeting	March 14 – 15
✓ Global Fund Ethics and Governance Meeting	March 13 - 14
✓ Global Fund Audit & Finance Committee Meeting	March 25 – 26
✓ Gavi and Global Fund Board Leadership meeting with new Gavi CEO	March 26
Gavi and Global Fund joint informal malaria call	April 8
Gavi Governance Committee	April 16
Gavi Board Retreat	April 17-18
Global Fund Board retreat & meeting	April 20 – 24
Gavi Programme and Policy Committee	May 15 – 16
Gavi Board Meeting	June 6-7
GFF Investors Group / Trust Fund Committee Meeting	June (TBC)
Proposed (TBD): Joint informal session across 3 GHIs	TBD (before end of CY2024)

Our collaboration with Gavi and GFF is focused on areas where we can best coordinate and complement one another and deliver country impact



Workstreams regularly convene to **address interdependencies, align progress with leadership, share knowledge,** and highlight **opportunities for joint communication,** ultimately bringing this together in the respective replenishments which will need to be complementary and mutually reinforcing

Our collaboration with Gavi and GFF prioritizes areas of high overlap, with a focus on keeping country impact central to our work



Principles

- GHI efforts to be **country led and demand driven**.
- **Differentiated approach**, leveraging the strengths of each GHI (i.e. different combinations of GHIs may collaborate depending on needs).
- **Consideration for operating modalities of each GHI** (e.g. funding processes, operational approaches).



4 workstreams

- Workstreams focusing on **1) Malaria; 2) Health Systems Strengthening, 3) Country Engagement, 4) Enabling Functions**
- GFF has **recently joined the Country Engagement and HSS workstreams** and is exploring topical areas for potential collaboration (e.g., adolescent health).



Board communication

- **Consistent communication across Boards** to ensure joint understanding from shareholders.
- **Strategic messaging to highlight complementarities and impact** through joint efforts (while also showcasing distinct role of each GHI).
- **Clear narrative and messaging** to decision-makers: strong case for each GHI in the global health architecture – to inform replenishments.



Areas for growth

- To the extent possible, **optimize decision-making windows with advance planning efforts and information sharing** around key processes (preparation, funding application, approval and implementation, reporting).
- **Alignment in design of projects** (e.g. results indicators) and identify opportunities to pivot as appropriate.
- **Continued relationship-building**: yearly face-to-face meetings to discuss collaboration in countries and future strategic directions.

1 Workstream overview | Malaria

Objective

Starting with malaria (and later TB), develop a model for collaboration across the two organizations to strengthen the impact of our collective investments. Focus on complementary programming, communications, funding and replenishment approaches putting countries first and optimizing health outcomes.

Key governance sessions

- Upcoming 8 April joint Gavi-Global Fund Board session on malaria vaccine work

Deliverables

- Adopted **Gavi and Global Fund Operational Principles and Partnership on Malaria**.
- **Joint letter to WHO** requesting strengthened normative prioritization guidance to support country-level programming.
- Ongoing alignment on **modelling/data** to inform decision-making.
- **Collaborative engagement with countries and key stakeholders**, including to foster Expanded Program for Immunization (EPI) and National Malaria Control Program (NMCP) collaboration at country level.

Interdependencies

- Updated WHO normative guidance that guides prioritization of program resources (including new vaccines, nets) to maximize impact according to context
- Working groups on Country Engagement and HSS

Workstream Leads (Gavi + Global Fund)

- Hope Johnson (Gavi)
- Harley Feldbaum (Global Fund)

Key open questions

- How do we further build the evidence base and guidance to help countries determine the most effective mix of malaria interventions and new vaccines, by context and within resource constraints in the future?
- How do we best support an integrated approach to country planning across NMCPs and EPIs considering separate funding envelopes and cycles?
- What lessons can we learn from the rollout of malaria vaccines for future collaboration on TB vaccines?

Following the Joint Board call with Gavi, an update on the Malaria workstream will be presented during the Board meeting

Background to joint malaria work

Major risks to malaria progress

- Significantly off-track to meet the 2030 malaria goals, for both mortality and case incidence, although milestones for elimination and prevention of reestablishment have been met.
- Key challenges leading to stagnation: growing insecticide and drug resistance, higher cost of new technologies to address resistance, population growth, effects of climate change and conflicts, domestic fiscal constraints¹, external resource limitations.
- There are vast gaps in maintaining even current levels of coverage of core interventions for diagnosis and treatment, ITNs and SMC (>\$1bn gap for ITNs and SMC alone).

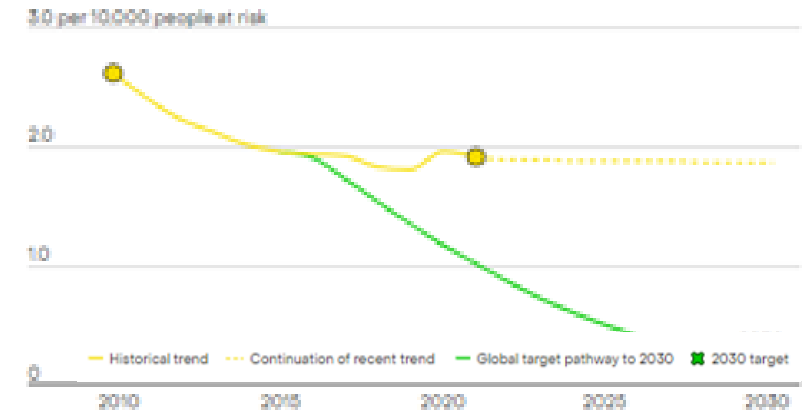
New innovations offer promise, such as chlorphenapyr (CFP) dual active ingredient ITNs to address insecticide resistance and the malaria vaccine (RTS,S and R21) with different levels of cost and efficacy which must be holistically prioritized by countries

Challenges for country-level prioritization

- National malaria control programs are challenged by limited resources, significant gaps in maintaining coverage of existing, highly-cost effective interventions, and limited evidence to support prioritization decisions around use of all available resources to best reduce transmission and mortality.
- Further support and WHO guidance required to facilitate country-level decision making to maximize use of available funding sources (domestic, GF, Gavi, PMI etc) to best deliver aims of national malaria control strategies, under the joint collaboration of National Malaria Control Programs and national Expanded Programs on Immunization. Among these challenges are also significant opportunities for collaboration.

Additional information on the Malaria workstream can be found in the 8 April joint Board presentation deck

Malaria mortality rate: progress towards the WHO target



¹ 98% Global Fund-eligible countries are in low income and lower-middle income countries (World Bank 2024 income classification)

② Workstream overview | HSS

Objective

Map and increase alignment and coordination of respective investments in health systems, service delivery and key programmatic areas

Key governance sessions

- RSSH discussions at Strategy Committee and Board
- Mutual participation in various strategy-setting forums, including:
 - Gavi 6.0 Health Systems strategy technical advisory group
 - Global Fund contributory RSSH methodology review technical advisory committee
 - Global Fund RSSH metrics consultation

Interdependencies

- Strategic directions of both organizations
- Country engagement and 'pathfinder' countries

Workstream Leads

- Alex de Jonquieres (Gavi)
- Shunsuke Mabuchi (Global Fund)
- Peter Hansen and Cicely Thomas (GFF)

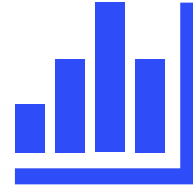
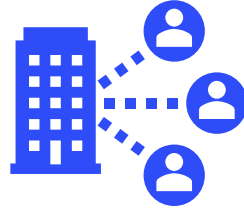
Deliverables

- **Map current financing and technical collaboration** on health systems, including areas relevant to PPR¹, across countries and programmatic areas, and synthesize lessons learned.
- **Review key platforms / assets** of each agency in health systems & PPR space that could be leveraged by the other (e.g., Global Fund's network of community, rights and gender experts, Global Fund's CSO partners and community health programs, Gavi's CCEOP¹ for solarization at scale, Gavi's LMC² program, GFF AWG³ and ministerial network)
- **Areas for strengthened collaboration include:** data & digital; health workforce including CHWs; supply chain; lab and surveillance systems, service delivery integration along life course; equity and zero-dose; in-country governance.
- **Harmonize M&E approaches:** guidance, indicators and frameworks for health systems investments

In follow-up to input from the Strategy Committee meeting in March, a discussion with WHO on HSS metrics is scheduled in April: a short update will be shared during the Board meeting

There are 3 main areas of collaboration under the HSS workstream

— Deep-dives follow —



1 Strategic Alignment

- Mutual participation in various strategy-setting forums, including:
 - Gavi 6.0 Health Systems strategy technical advisory group
 - GFF supply chain strategy
 - Global Fund contributory RSSH methodology review technical advisory committee
 - Global Fund RSSH metrics consultation

2 In-country Implementation

- Joint investments in common priority areas –Data/HMIS, Supply Chain, and CHWs, and health resource tracking
- Discussing potential to join efforts in building governments' management capacity via TA

3 Metrics and M&E

- Ensuring common use of country data system without overlaps
- Exploring potential shared use of maturity models, tHFAs and other outcome indicators for measurement of systems strengthening
- Joint support to build country data system (HMIS/DHIS2) and data use capacities as well as PFM

In-country implementation case study: Supply Chain



Summary of Gavi and GF joint collaboration on Supply Chain

Recent & ongoing

- **Coordinated development and implementation of the Strategic Training Executive Program (STEP 2.0)** in countries to strengthen in-country supply chain governance and leadership and build human capacity in supply chain vision setting, strategy development and delivery
- Routine engagement of Gavi colleagues in Global Fund **Waste Management working group** and engagement of GF in the UNICEF-Gavi Waste Management working group
- Supported the **co-development of respective supply chain strategy documents** and Targeted Software Standards (TSS) guidance
- **Collaboration on Traceability and Verification (TRVST)** to build a common global infrastructure for health product traceability, serialization and verification using GS1 standards

Upcoming & future opportunities

- **Strategic alignment and coordination** with supply chain donors via "Funders Forum", "interagency supply chain group (iSG)" and Immunization supply chain (iSC2) to identify long-term vision for global health and PSM
- **Coordinated joint investments in eLMIS** (>10 countries), supply chain and logistics capacity building, technical support to improve provincial warehouses

Examples



Scaling integrated eLMIS in Ghana

To deploy COVID-19 vaccines, Gavi, GFF and Global Fund collaborated with the MoH & Ghana Health Service to:

- Transport vaccines to regional cold rooms
- Install temperature monitoring mobile devices to maintain vaccine integrity
- Build capacity in vaccine logistics management for relevant health staff
- Integrate routine immunization supplies into eLMIS



Supply chain TA in Ethiopia

Global Fund provided the Ethiopia Pharmaceutical Supply Service

(EPSS) TA on last mile distribution in 3 pilot zones to **roll out app, trainings, on-site mentorship, data collection, and implementation and monitoring of warehouse KPIs**. Gavi is now scaling this pilot to other EPSS hubs.

In-country implementation case study: Data & HMIS



Summary of Gavi and GF joint collaboration on Data & HMIS

Recent & ongoing

- **Strategic coordination** via direct consultations during the development of GF and Gavi's respective **digital health strategies** (GF Digital Framework, GAVI Digital Health Information Strategy, Supply Chain Target Software Standards)
- **Joint support for DHIS2** in **~40 countries**
- **Joint financial support** for completing the DHIS2 Maturity Profiles in **41 countries** in 2023
- Close sharing and input into respective central UiO DHIS2 related- contracts
- **Programmatic alignment** to extend WHO standard (1) Data Quality App; (2) Facility Data Use toolbox for use at district level
- Jointly supporting the deployment of nationally representative **integrated DQR (Data Quality Review) field surveys**
- **Joint support for health resource tracking** TA and use for alignment and coordination of investments

Upcoming & future opportunities

- Shared reuse of GF digital HMIS maturity model for High Impact & Core countries
- Digital health & data systems country collaboration among shared priority countries
- Strategic alignment and coordination on health resource tracking and support for public financial management TA

Examples



DRC: Gavi & GF jointly supported the development of an integrated HMIS framework and associated strengthening plan



DHIS2-enabled HMIS: 15 GF countries have DHIS2 indicator and Dashboard modules for HTM; 22 countries have HIV modules installed, 21 for TB, 27 for malaria; 14 have modules installed for HTM + EPI

In-country implementation case study: CHWs



Summary of Gavi and GF joint collaboration on CHWs

Recent & ongoing

- **Joint participation in Community Health Delivery Partnership (CHDP) and Africa CDC Continental Coordination Mechanism** to support one plan, one service package, one M&E for countries
- **Joint investment in national CHWs strategy** through mapping of 3 Gs support by area or by province/district/county (e.g., Mali, Liberia – still limited number of countries)
- **Ongoing joint advocacy around strengthening of CHWs systems** and steps toward country-owned financing

Upcoming & future opportunities

- **Explore Gavi leveraging GF's ~\$900M CHWs investments and long-term TA in 23 countries** in the next 3 years to improve coverage of zero-dose children, potentially with more joint funding
- **Common use of the CHWs maturity index and work plan tracking measures** to review gaps and progress in systems strengthening and sustainability
- **Development of joint policy papers** on sustainable financing options for CHW

Example - Mali



GF and Gavi are jointly supporting the Mali MoH on its health system reforms for UHC through:

- Optimizing the scale-up of additional CHWs based on **geo-spatial modelling**
- Helping develop **policy foundations for future domestic funding** of CHWs, following a government's historic decree that officially recognized CHWs as regular health workers
- **Providing comprehensive CHWs systems investments**, including national CHWs master list, pre- and in-service training and certification, supportive supervision with digital tools

Overview: There are 3 levels of collaboration and alignment on metrics between RSSH-PPR and Gavi – and we're working to fold in GFF

	Data source level	Indicator level	Data use level
Description	How each organization collects its metrics from countries	What each organization tracks and measures	How each organization supports the use of data by countries
Scope of collaboration today	<p>Both organizations collect country data using the same national data system, DHIS2 (<i>Gavi through UNICEF & WHO; GF through PRs</i>)</p> <p>Joint support to strengthen DHIS2 in ~40 countries</p>	<p>Limited overlap in key metrics of interest – no extra burden to countries (<i>Gavi focus on immunization program performance; Global Fund focus on HTM & RSSH outcomes</i>)</p>	
Potential opportunities for further collaboration	<p>Potential joint-use of GF-supported targeted health facility assessments (tHFAs) and GFF FASTR for data that cannot be collected through DHIS2 – e.g., quality of care, service integration</p>	<p>Potential joint-use of systems maturity assessments and systems outcome indicators developed by the GF in common interest areas – CHWs, data/HMIS, supply chain, for joint engagement on key systems gaps</p>	<p>Potential use of management TAs supported by Gavi to enhance country/districts data use to support the data use in GF investments</p> <p>Joint support to use of under-served (zero-dose) community data and gender-disaggregated data</p>

Summary of key opportunities for further and deeper collaboration across Global Fund, Gavi, and GFF

Non-Exhaustive examples of potential areas to work together

Opportunities	Description of opportunities
Metrics and M&E	<ul style="list-style-type: none"> • Potential joint-use of GF-supported targeted health facility assessments (tHFAs) and GFF FASTR for data that cannot be collected through DHIS2 – e.g., quality of care, service integration • Potential joint-use of systems maturity assessments and systems outcome indicators developed by the GF and GFF in common interest areas – CHWs, data/HMIS, supply chain, PHC functionality for joint engagement on key gaps • Potential use of management TAs supported by Gavi and GFF FASTR to enhance country/districts data use to support the data use in GF investments • Joint support to use of under-served (zero-dose) community data and gender-disaggregated data
CHWs	<ul style="list-style-type: none"> • Gavi leveraging GF's ~\$900M CHWs investments and long-term TA in 23 countries in the next three years to ensure coverage of zero-dose children • Supporting HRH prioritization, including HRH in RMNCAH-N IC incl mapping of resources/gaps
Key assets	<ul style="list-style-type: none"> • Review each other's key platforms / assets in health systems & PPR space that could be leveraged by the other (e.g., Global Fund's network of community, rights and gender experts, Global Fund's CSO partners and community health programs, Gavi's CCEOP for solarization at scale, Gavi's LMC program)
Governance	<ul style="list-style-type: none"> • Further collaboration on strategic issues – e.g., mutual HS/RSSH-PPR strategies • Global Fund could collaborate with Gavi's procurement of Management TA vendors to accelerate progress in select countries

③ Workstream overview | Country Engagement

Objective

Enhanced collaborative country engagement that simplifies country-facing processes across Gavi, Global Fund, and GFF, including:

- Fostering a systematic approach to leveraging one another's implementation modalities, risk assurance and mitigating measures
- Collaborating to strengthen rollout of malaria vaccines
- Identifying shortlist of countries in which to intensify and deepen collaboration

Interdependencies

- Malaria and HSS workstream linkages
- Ongoing collaboration on in-country financial management
- Partnering with humanitarian organizations in COE/C&F settings
- Innovative financing (blended financing initiative with WB and other multi-donors bank)

Key governance sessions

- Throughout Committee and Board sessions in 2024, including focus on CCMs, Malaria, and sustainability

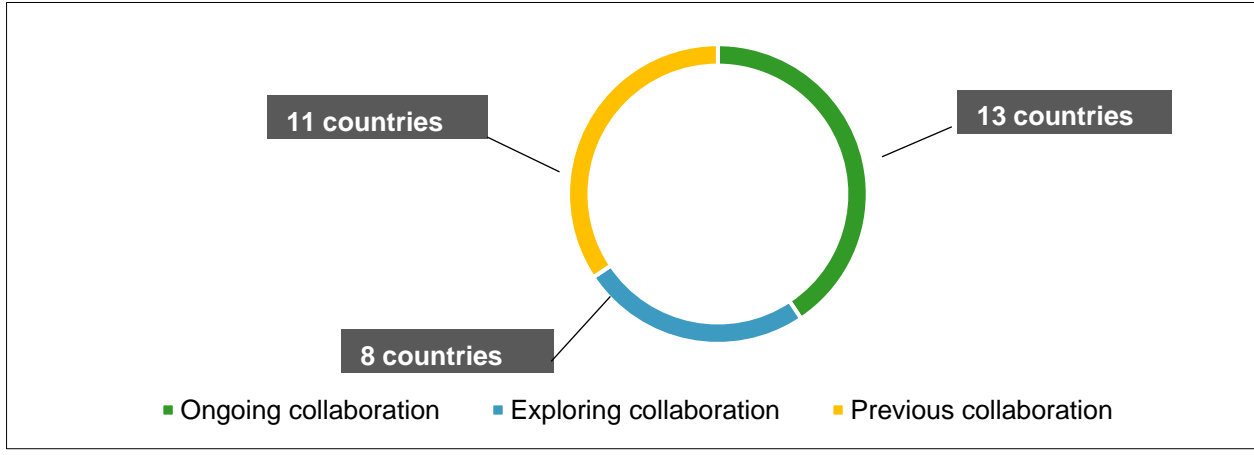
Workstream Leads

- Colette Selman (Gavi)
- Francesco Moschetta (Global Fund)
- Brendan Hayes (GFF)

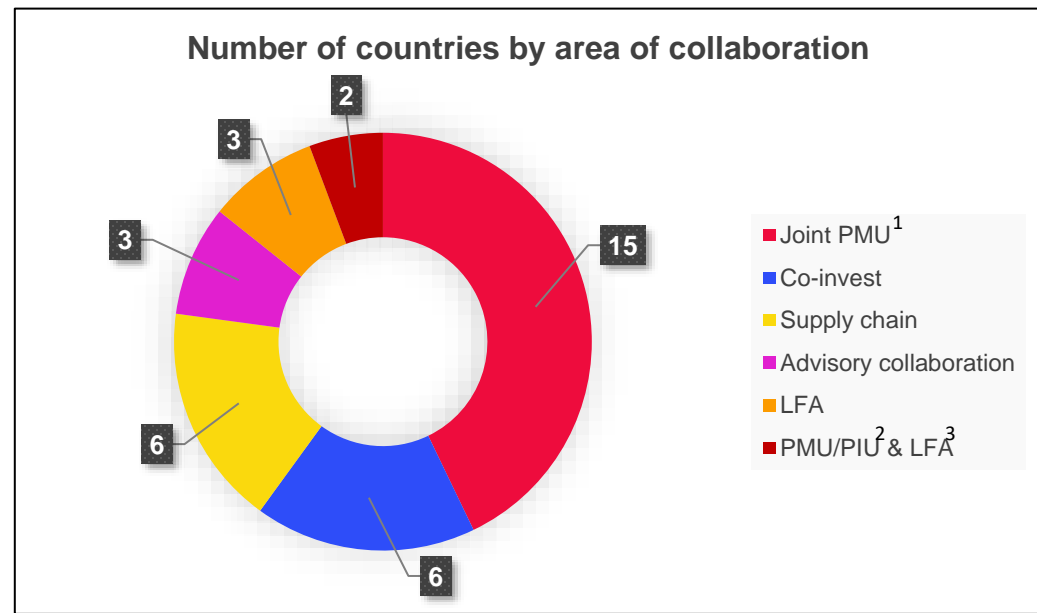
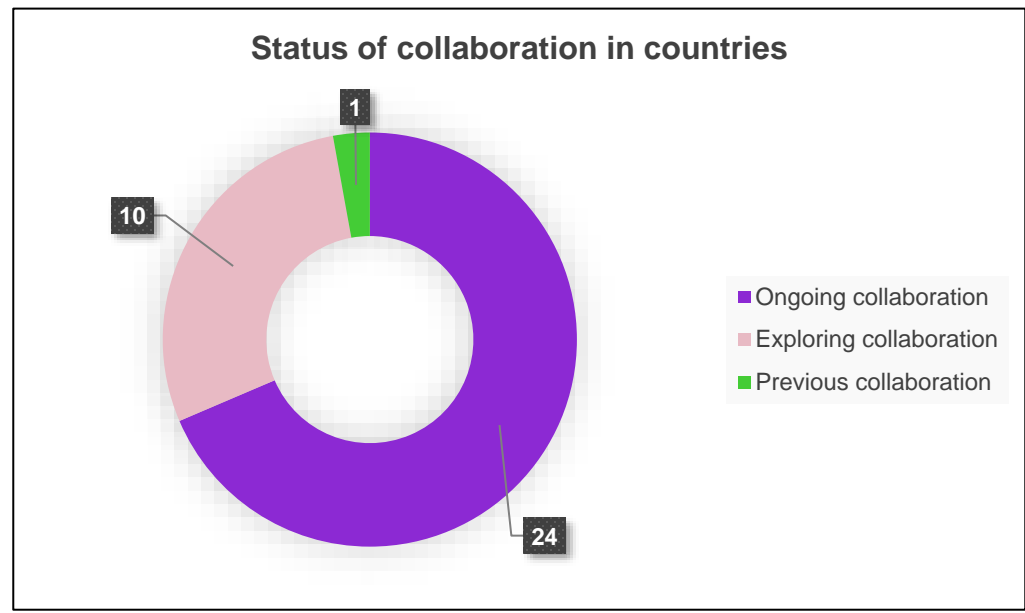
Deliverables

- **Joint proposal for improving the way we collaborate with countries:** Building on entry points and opportunities to optimize current collaborations, flexibilities, differentiated implementation modalities and partnerships (including in COE/C&F settings) to reach missed communities. This could include working through same PMU, financial management/risk assurance processes (and building out our public financial management (PFM) and supreme audit institutions (SAI) engagements), humanitarian partners and aligning flexibilities for countries
- **Pathfinder countries to deepen our collaboration:** Mapping opportunities for further impact across the countries that Global Fund, Gavi, and GFF serve. Goal is to work with a defined portfolio of countries where we can accelerate and intensify our joint efforts

Gavi-Global Fund-GFF collaborations in-country



Gavi-Global Fund collaborations in-country



Note: 1. PMU: Program Management Unit; 2. PIU: Program Implementation Unit; 3. LFA: Local Fund Agent

Collaboration across organizations provides various opportunities to accelerate greater impact

Objective: Enhance collaborative country engagement that simplifies country-facing processes across Gavi, Global Fund, and GFF

Benefits of collaboration



Leverage resources across organizations



Drive progress in achieving **greater sustainability in countries**



Make greater impact in each organization's respective mandates

Proposed areas of collaboration

- 1 **Malaria:** Collaborating to maximize impact on malaria through coordinated rollout of new vaccines as part of comprehensive malaria control plans¹
- 2 **Finance:** PFM², financial management/risk assurance processes, and pooled funding
- 3 **Operations:** Working through joint PMUs³ and collaboration in humanitarian settings
- 4 **HSS:** Coordinating on supply chains, community health workers, and data/HMIS

1. As malaria vaccines rollout, collaboration on the full malaria toolkit will need to happen across all countries where we jointly invest; 2. PFM: Public Financial Management; 3. PMU: Program Management Unit

We will take a bottom-up approach to identify countries interested in being a pathfinder country



1. Create "Factbase"

2. Dialogue with countries and implementers

3. Develop workplans

4. Implement and monitor progress

A "factbase" containing data on Gavi, GFF, and Global Fund investments, existing partnerships, and initial options for greater collaboration will be provided as background to empower countries to make informed decisions related to their participation

Relevant CCMs, ICCs¹, governments, and other country implementers will be consulted to gauge interest in collaborating as a pathfinder country and to prioritize which initiatives to focus on for greatest impact

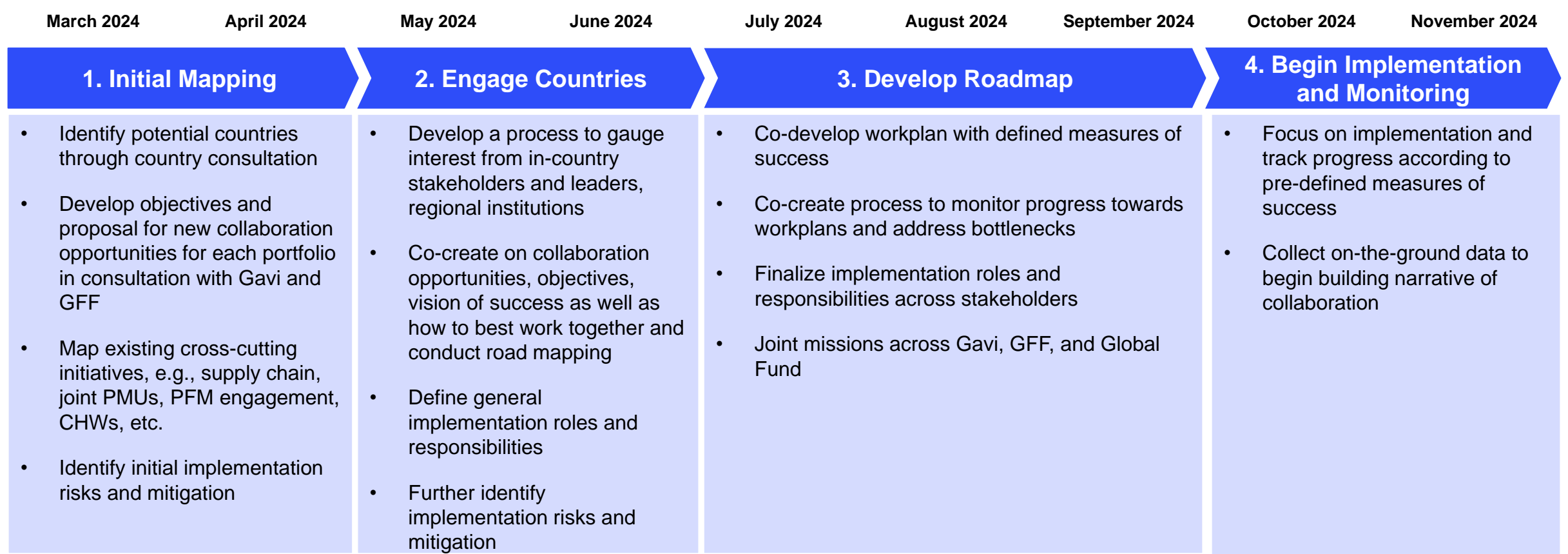
Initiatives to be implemented are agreed to and workplan development begins in close consultation with countries

Implementation begins in countries, with progress tracked according to pre-defined success metrics co-developed with countries and GHIs

1. ICCs: Gavi's Interagency Coordinating Committees

Process timeline for Gavi/GFF/Global Fund country engagement

Timeline is preliminary and will be refined as we continue to collaborate with in-country implementors and stakeholders, Gavi and GFF



These stakeholders will be closely engaged throughout the process: in-country implementors and stakeholders, CCMs, ICCs¹, CTs, and other workstream leads

Risks to mitigate: 1. country ownership and buy-in; 2. consistent engagement of internal and external stakeholders; 3. availability of resources for implementation; 4. competing work priorities

1. ICCs: Gavi's Interagency Coordinating Committees

4 Workstream overview | Enabling Functions / Operations

Objective

- Create a shared understanding of the current collaboration underway or planned across business enabling functions
- Identify and prioritize opportunities for deliberate and systematic collaboration across business enabling functions to improve effectiveness and efficiency

Key governance sessions

- AFC

Deliverables

- **Joint mapping of current and already planned collaboration** across business enabling functions and within GHC (Administration, IT, Indirect Procurement, etc.)
- **Assess and prioritize further opportunities for deliberate and systematic collaboration**, and select 2-3 key areas of focus with clear outcomes and targets defined
- **Start with a proof of concept** (e.g., shared translation services available to GHC partners) to test operating / economic / governance model

Interdependencies

- Gavi's Operational Excellence work
- Global Fund OPEX efficiencies and process optimization
- Future of work adaptation and FIND relocation to GHC

Workstream Leads (Gavi + Global Fund)

- Laura McKeaveney / Andy Mends (Gavi)
- The-Phong Nguyen (Global Fund)

Key open questions

- Consider development of a shared service center model
- Potential impact on operational teams
- Governance model to ensure fair sharing of costs/risks and standard service level offered to all organizations

Collaboration is underway in several areas....

- 1 Travel and travel security
- 2 GHC facilities
- 3 Audit
- 4 Procurement
- 5 Crisis management
- 6 IT
- 7 Finance
- 8 Treasury
- 9 Evaluations
- 10 Communications
- 11 Legal

...with more opportunities being examined going forward



Translation Services

Consideration of shared translation services (Gavi, UNITAID and Global Fund), including leveraging Global Fund AI powered translation tool



Travel and travel security

Joint RFP or travel security provider, shared use on in-country resources used by Global Fund, Gavi to use Global Fund model for security and travel approval, common approach on environmental sustainability. Further consideration of common platform for travel and travel security (combined data and integrated support)



IT procurement and contracts

Review of contracts for IT hardware/software/applications/licenses to identify areas for joint procurement/service providers



Treasury

Review of treasury partners and approach given new Gavi Director, Treasury coming from Global Fund

What would additional pathways look like for increased engagement?

At the March SC and EGC meetings, there was discussion around **forming a joint working group (JWG)** to specifically focus on the 4 workstreams with Gavi and GFF.

Following feedback from SC and EGC, the Secretariat proposes the **JWG focus on 3 of the 4 workstreams** (malaria, HSS, and country engagement). The fourth workstream – enabling functions – varies significantly in nature to the other 3 workstreams and sits more naturally within AFC's remit.

The Secretariat presented options on the **structure of a JWG** to SC members, most of whom expressed support for the structure detailed on the following slide.

The Strategy Committee preferred a Joint Working Group (JWG) that resembled* the below...



1. PPC: Programme and Policy Committee; 2. TFC: Trust Fund Committee; 3. IG: Investors Group

...and provided operational parameters for it along with the Ethics and Governance Committee

SC feedback on JWG

- Mandate should be on the workstreams with Gavi and GFF
- Membership should be selected from the SC/Board and Secretariat, alongside equivalent representation from Gavi and GFF
- CSOs and communities should be part of the JWG
- JWG is not a governance body or decision-making group
- JWG should provide regular updates to relevant Governance bodies

EGC feedback on JWG

- A working group would need to:
 - Have a clearly defined rationale and terms of reference
 - Be situated within the existing Global Fund Governance structure
 - Have a selection process that is consistent with Global Fund principles of inclusive representation

* Changes from the SC version: (i) removed AFC, as Enabling Functions workstream will be worked on separately; (ii) increased number of representatives from each GHI to 3-5

Initial thinking on a joint working group to focus on delivering 3 of the 4 workstreams

As discussed at the March SC and EGC meetings, a proposed joint working group would require a clear **Terms of Reference (TORs)**

The Secretariat is drafting TORs – including a process to select participants – for discussion with Gavi and GFF, and for consideration by SC and EGC leadership



Purpose

- Enhance **engagement** as we collectively work to operationalize the 3 workstreams



Scope

- Engage stakeholders to drive progress on collaboration with Gavi, with a specific focus on **malaria, RSSH/HSS (to include GFF), and country engagement (to include GFF)**, while keeping country impact at the center of our collaboration



Principles & Mandate

- Provide **additional direction and support** to workstream leaders to accelerate progress on the collaboration with Gavi and GFF
- Ensure **various constituents on Board and committees have awareness, visibility, and additional space** for input to help shape the collaboration efforts and provide ongoing direction
- Continue to **work through existing governance processes** for any decision-making



Duration

- Joint working group that is specifically focused on 3 workstreams will have an **initial duration of 12 months**
- After 12 months, will consider if should sunset, extend, or make changes



Meeting frequency

- **Meet every 4-6 weeks**
- Reporting would continue to the Strategy Committee and/or Board

Questions for discussion

- 1 | How can we further improve our collaboration (and the communication of this collaboration) across the 3 GHIs?
- 2 | Within each of the 4 workstreams, are there key elements of focus that you feel are missing?
- 3 | Does the Board support forming a Joint Working Group focused on 3 workstreams?

Annex

Highlights of current/ongoing collaborations with Gavi

Existing collaborations between Gavi and the Global Fund opens the door for additional and strengthened engagement

- 1 Engagements in Togo
- 2 Market shaping
- 3 Collaboration on Public Financial Management and Supreme Audit Institutions

1 Joint team retreat in Togo | January 2024....



Background

- Joint retreat held between Gavi and the Global Fund to share the investments planned to strengthen the health system in Togo and identify areas of common interest

Collaboration areas

- Data quality and the use of a single health information system
- Planned investments for the pilot phase of optimizing CHW practices
- Ensuring complementary supply chain investments on waste management and cold chain
- Opportunities for joint advocacy for increased health spending and securing co-financing

Aligned actions

- Data quality
 - Develop and implement data quality improvement plan
- Community health workers
 - Hold joint discussions with the Directorate of Community Health on the implementation of the pilot project
 - Plan joint working session during the February mission
- Complementary supply chain investments
 - Share distribution plans to avoid duplicating purchases (e.g., incinerators and cold rooms)
- Health spending/co-financing
 - Explore joint advocacy opportunities during February mission and beyond
 - Follow up with the World Bank on Universal Health Care agenda
 - Explore opportunities for collaboration during the national health financing dialogue

...and engagement in the development of Gavi 6.0 in Togo

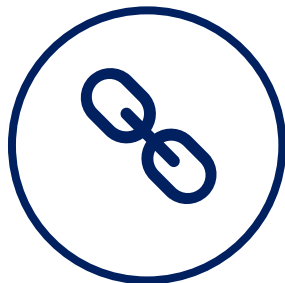


In February, Global Fund colleagues joined Gavi in Togo at their design workshop as Gavi works to develop their strategy for 2026-2030 (Gavi 6.0)

2

Gavi/Global Fund market shaping engagements

- Gavi and the Global Fund use similar approaches to market-shaping, but there is currently no overlap in product categories
- Collaboration therefore focuses on sharing lessons learned and best practices, and ensuring visibility on respective activities



Aligning approaches to support country product choice

To see greater demand for regionally manufactured products, Gavi and the Global Fund are discussing approaches with HSS/ RSS & GMD colleagues while maintaining country choice, exploring opportunities to engage regional procurement platforms and support regulatory harmonization initiatives



Continuing downstream coordination

Downstream delivery at the patient interface is the largest point of overlap between Gavi and the Global Fund. We work closely on health system strengthening initiatives (including national strategy and costed plans), digital supply chains, and post market surveillance.



G20/G7 messaging

Gavi and the Global Fund will continue to highlight the need to leverage the existing health infrastructure in future pandemic response platforms and ensure the approach has equity at its center, both in terms of stakeholder participation and delivery.

Gavi and the Global Fund are working together to strengthen Public Financial Management (PFM)*

Joint country operations successes



- **Nigeria: Joint mission to meet Supreme Audit Institution** officials and define the steps for future joint engagement
- Elaborated a **shared capacity strengthening plan** to improve the overall financial management and assurance capacities of National Primary Health Care Development Agency (NPHCDA)
- Cross-learning experience regarding **mobile money** and banking payment solutions utilized by the respective implementers.



- **Burundi has a Shared Program Management Unit (PMU) & Fiscal Agent (FA)**
- Joint in-country missions
- **Joint Principal Recipient capacity-building** plan and IT environment assessment
- By-weekly thematic finance calls between PR, FA, Gavi & TGF

Joint interventions between International Federation Accountants, Gavi and TGF to strengthen PFM systems



- **Ghana:** Work together to strengthen ICAG professional qualification
- Enable its update in line with the requirements of the international standards
- Support the development of a new public sector syllabus with health sector elements,
- Facilitate the digitalization of the professional qualification



- **Burkina Faso:** Work together to strengthen the capacity of public sector accounting professionals
- The objective is to support reaching enhanced transparency and accountability in the public sector

This initiative has encouraged other partners like USAID to collaborate with TGF and GAVI to work towards improving PFM systems



To strengthen Grant Financial Management (FM), Mobile Money is being jointly pursued as a tool to support Count Teams to promote, increase, and improve digital payments for end-beneficiaries

...and promote the use of country system by Global Health Initiatives



Joint interventions to strengthen PFM systems

Capacity building of Supreme Audit Institutions (SAIs):

- The Global Fund, Gavi, AFROSAI-E and CREFIAF come together to strengthen SAIs in Member African Countries

AFROSAI-E: African Org. of English-speaking Supreme Audit Institutions

- Work together to strengthen the capacity and engagement with SAIs in English-speaking countries.

CREFIAF: African Org. of French-speaking Supreme Audit Institutions

- Work together to enhance cooperation with SAIs in African francophone countries

The tripartite MoUs between the SAIs will facilitate the cooperation of Gavi and TGF with SAIs to improve countries' PFM systems.

Aidspan training on SAIs capacity building:

- 3rd phase: Enhance the capacity of SAIs to perform audits of Global Health Initiatives (the Global Fund and Gavi) supported programs



Collaboration & joint participation in events to promote PFM systems

Data sharing agreement between Gavi and The global Fund

- Enhance communication and exchange information to bring transparency between the 2 institutions

Montreux Collaborative on Fiscal Space, Public Financial Management and Health Financing:

- From 13-17 November 2023: Adjust PFM for better health: New evidence to shape next-generation reforms (TGF and Gavi)

International Consortium on Governmental Financial Management:

- PFM conference in Washington from 18 to 21 September 2023: Panel discussion on The Importance of Using Country Systems (TGF and Gavi)

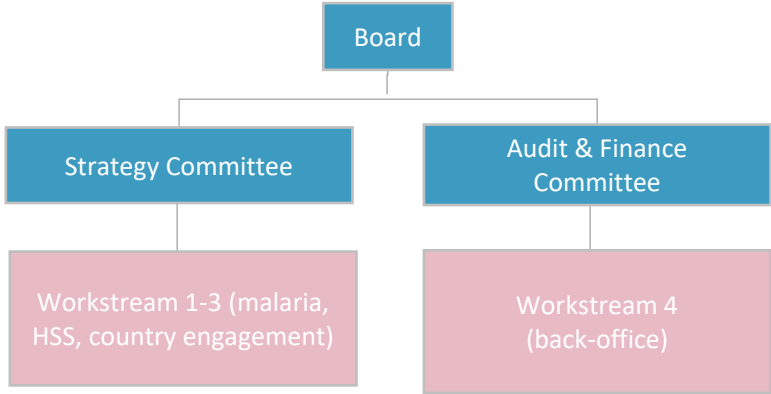
African Congress Of Accountants 2023:

- On Risk Management to build resilient economies in Africa, post-covid 19

Options for Joint Working Group presented to Strategy Committee

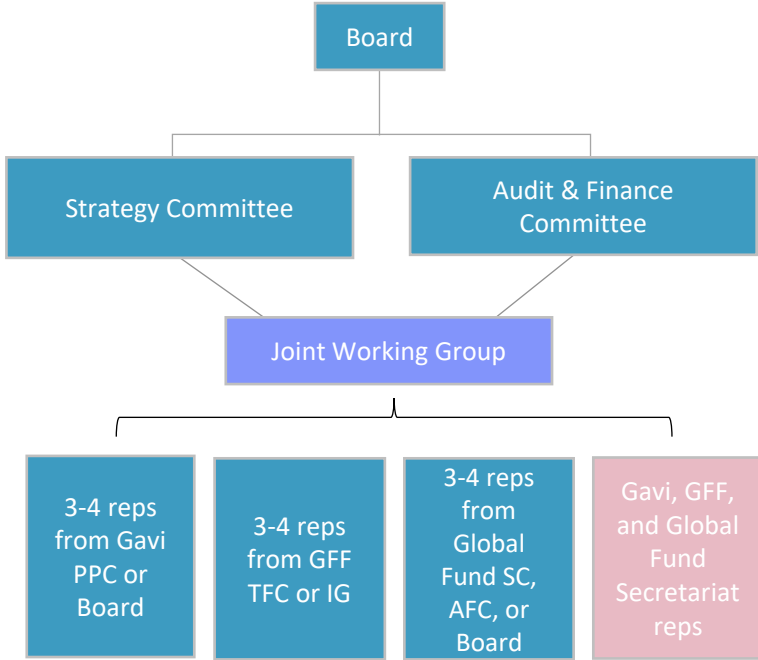
Additional pathways for engagement are also being explored to further drive the work of the 4 workstreams

Option 1: Work through individual GHI Committees

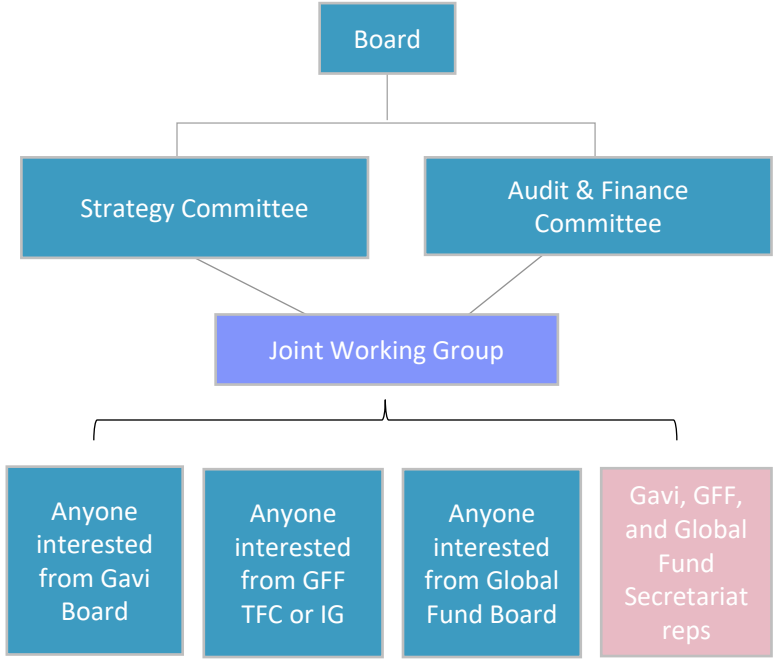


- Standing agenda item at Committees and Board level (as needed for decision-making)
- Continued joint sessions/briefings across Boards on specific issue areas
- Annual joint informal Board session on overall partnership

Option 2: Smaller membership selected from Committees/Board



Option 3: Open membership to any Board member



Governance
 Secretariat
 Joint Working Group