

# Agenda

## 50<sup>th</sup> Board Meeting

GF/B50/01  
50<sup>th</sup> Board Meeting  
14-16 November 2023, Geneva, Switzerland

**Board Decision**

# 50<sup>th</sup> Board Meeting

## 1. Summary of decision items

Core function	
Governance	<b>Housekeeping Decisions (no objection): Approval of the Agenda; Approval of the Rapporteur</b>
Strategy Oversight	<b>Quality Assurance Policies</b>
Financial Oversight	<b>2024 Corporate Work Plan and Operating Expenses Budget</b>
Risk Oversight	<b>Amendments to the Risk Appetite Statements (Malaria Program Risk)</b>
Risk Oversight	<b>Updated Global Fund Approach to Blended Financing</b>

## 2. Decisions to be taken electronically before the Board meeting

Core function	
Governance	<b>Privileges and Immunities Advisory Group Terms of Reference (EDP October)</b>

## 3. Program overview

Date	What	Participation
TBC	<b>Pre-Board briefings – Topics TBD</b>	Virtual
Sunday 12 November	<b>Constituency meetings</b> (as needed)	In-person, Geneva
Monday 13 November	<b>Pre-day</b> <ul style="list-style-type: none"> <li>• Constituency meetings</li> <li>• Pre-day sessions</li> <li>• Welcome reception</li> </ul>	In-person All delegates
Tuesday 14 November	<b>Board Meeting Day 1</b>	In-person <sup>1</sup> All delegates
Wednesday 15 November	<b>Board Meeting Day 2</b>	In-person All delegates
Thursday 16 November	<b>Board Meeting Day 3 (half day)</b>	In-person All delegates
Thursday 16 November	<b>Board Dinner</b>	In person, Geneva Board Members and Alternates, CG
Friday 17 November	<b>Board Mini Retreat</b>	In-person, Geneva Board Members and Alternates, CG

<sup>1</sup> A virtual connection to the formal Board meeting will be available. All sessions will be conducted in local time.

### 3. Detailed agenda

#### PRE-BOARD SESSIONS: CET - VIRTUAL

Time	Agenda item
29 September 2023	Informal Board Call on Malaria
20 October	Informal Board Call – Briefing on the Future of Global Health Initiatives
Early November 2023	Pre-Board briefing calls - to be communicated
18 October 2023	Board and Committee Member Training Session: Prevention of Sexual Exploitation, Abuse and Harassment

#### PRE-DAY: Monday 13 November, Geneva - IN-PERSON

Time	Agenda Item
8:30 – 12:30	Constituency Meetings
12:30 – 13:30	Lunch
13:30 – 14:30	Constituency Meetings
14:30 – 15:30	<p><b>Updates from the Technical Review Panel</b></p> <p><u>Reference Document(s):</u> GF/B50/12 – Report of the Technical Review Panel</p>
15:30 – 16:00	Break
16:00 – 17:00	<p><b>Governance and Committee Matters</b></p> <ul style="list-style-type: none"> <li>• Briefing on priority discussions at the 23<sup>rd</sup> Committee Meetings</li> <li>• Overview of upcoming priorities at each Committee, including focus on priority governance processes and initiatives.</li> </ul> <p><u>Reference Document(s):</u> GF/B50/14 – Report of the Coordinating Group Background materials – Board and Committee Work Plans</p>
17:00 – 18:00	<p><b>Update on Evaluation Matters</b></p> <p><u>Reference Document(s):</u> GF/B50/17 – Evaluation Matters</p>
19:00 – 20:30	<p><b>Welcome Reception</b></p> <p><i>All delegates</i></p> <p><i>Venue – Global Health Campus</i></p>

## BOARD MEETING DAY 1: Tuesday 14 November, 08:30-18:00 CET

Time	Agenda Item
<i>From 08:15</i>	<i>Arrival of delegations Welcome Coffee</i>
<b>8:30 – 8:45</b> (15 min)	<b>Opening Day 1</b> <ul style="list-style-type: none"><li>• Opening remarks &amp; Moment of Reflection (lighting of candle)</li><li>• Introductory remarks from Committee Chairs</li></ul> <p><u>For Decision</u></p> <ul style="list-style-type: none"><li>• Approval of the Agenda (no objection)</li><li>• Approval of the Rapporteur (no objection)</li></ul> <p><u>Reference Document(s):</u> GF/B50/01 - Agenda</p>
<b>Segment 1: Setting the Scene</b>	
<b>8:45 – 10:45</b> (120 min)	<b>Report of the Executive Director</b> <u>For Information</u>  <u>Reference Document(s):</u> GF/B50/06 – Report of the Executive Director
<b>10:45 – 11:15</b> (30 min)	<b>Break</b>

Time	Agenda Item
<b>Segment 2: Global Fund Strategy: Looking ahead to Grant Cycle 7</b>	
<p><b>11:15 – 13:15</b> (120 min)</p>	<p><b>Looking ahead to Grant Cycle 7 – Strategy: Primary Goal - HIV, Tuberculosis and Malaria</b></p> <p><u>For Information</u></p> <ul style="list-style-type: none"> <li>• <b>HIV:</b> Discussion on progress and observations from grant-making (including CI funds), and key risks including in relation to human rights.</li> <li>• <b>TB:</b> Discussion on progress, observations from grant-making (including CI funds), reflections from the UN HLM, and key risks.</li> <li>• <b>Malaria:</b> Discussion on progress and observations from grant-making; key risks; preview of risk appetite decision on malaria program risk.</li> <li>• Session will draw from strategic performance reporting, TRP observations, country funding/CI update, and risk reporting.</li> </ul> <p><u>Reference Document(s):</u> GF/B50/08 – Looking ahead to Grant Cycle 7</p> <p>GF/B50/16 – Strategic Performance Report (mid-2023) GF/B50/12 – Report of the Technical Review Panel GF/B50/20 – Risk Management Report</p>
<p><b>13:15 – 14:15</b> (60 min)</p>	<p><b>Lunch</b></p>
<p><b>14:15 – 15:00</b> (45 min)</p>	<p><b>Looking ahead to Grant Cycle 7 – Strategy: Mutually reinforcing contributory and evolving objectives</b></p> <p><u>For Information</u></p> <ul style="list-style-type: none"> <li>• <b>Community, Rights and Gender:</b> discussion on key themes arising from the Annual Report on Community, Rights and Gender (noting human rights linkages to HIV session above).</li> <li>• <b>Resilient and Sustainable Systems for Health, Pandemic Preparedness and Response, and the Covid-19 Response Mechanism.</b> Discussion on progress and observations from grant-making and CI preparations; key risks, linkages to C19RM, and update on engagement with the Pandemic Fund</li> <li>• <b>Health Financing</b></li> <li>• Implementation of <b>NextGen Market Shaping</b> and update on wambo.</li> </ul>

Time	Agenda Item
	<p><u>Reference Document(s):</u>  GF/B50/08 – Looking ahead to Grant Cycle 7</p> <p>GF/B50/16 – Strategic Performance Report (mid-2023)  GF/B50/12 – Report of the Technical Review Panel  GF/B50/20 – Risk Management Report  GF/B50/10 – Annual Report on Community, Rights and Gender</p> <p>Background document – C19RM Monthly Update (Oct 2023)</p>
<b>15:00 – 15:30</b> (30 min)	<b>Break</b>
<b>15:30 – 16:30</b> (60 min)	<p><b>Looking ahead to Grant Cycle 7 – Strategy: Mutually reinforcing contributory and evolving objectives (continued)</b></p> <p><u>For Information</u></p> <ul style="list-style-type: none"> <li>• <b>Community, Rights and Gender:</b> discussion on key themes arising from the Annual Report on Community, Rights and Gender (noting human rights linkages to HIV session above).</li> <li>• <b>Resilient and Sustainable Systems for Health, Pandemic Preparedness and Response, and the Covid-19 Response Mechanism.</b> Discussion on progress and observations from grant-making and CI preparations; key risks, linkages to C19RM, and update on engagement with the Pandemic Fund</li> <li>• <b>Health Financing</b></li> <li>• Implementation of <b>NextGen Market Shaping</b> and update on wambo.</li> </ul> <p><u>Reference Document(s):</u>  GF/B50/08 – Looking ahead to Grant Cycle 7</p> <p>GF/B50/16 – Strategic Performance Report (mid-2023)  GF/B50/12 – Report of the Technical Review Panel  GF/B50/20 – Risk Management Report  GF/B50/10 – Annual Report on Community, Rights and Gender</p> <p>Background document – C19RM Monthly Update (Oct 2023)</p>
<b>16:30 – 18:00</b>	<p><b>Looking ahead to Grant Cycle 7 – Future oriented closing discussion</b></p> <p><u>For Information</u></p>
<b>18:00</b>	<b>Close of Day 1</b>

## BOARD MEETING DAY 2: Wednesday 15 November, 09:00-17:45 CET

Time	Agenda Item
From 07:30	Arrival of delegations Welcome Coffee
<b>Segment 3 – Risk Oversight &amp; Assurance</b>	
09:00 – 10:00 (60 min)	<p><b>OIG Mid-2023 Progress Report</b> <u>For Information</u></p> <p><u>Reference Document(s)</u>: GF/B50/07 – OIG Progress Report (Mid-2023) GF/B50/21 – Agreed Management Actions Progress Report</p>
10:00 – 11:15 (75 min)	<p><b>Risk Management and Risk Appetite Statements</b></p> <ul style="list-style-type: none"> <li>• <b>Risk Management Report</b> <u>For Information</u> Including update on approach to risk management at enterprise level.</li> <li>• <b>Amendment to the Risk Appetite Statements (Malaria Program Risk)</b> <u>For Decision</u></li> </ul> <p><u>Reference Document(s)</u>: GF/B50/20 – Risk Management Report GF/B50/03 – Amendment to the Risk Appetite Statements</p>
11:15 – 11:45 (30 min)	<b>Break</b>
11:45 – 12:45 (60 min)	<p><b>Updated Global Fund Approach to Blended Financing</b> <u>For Decision</u></p> <ul style="list-style-type: none"> <li>• Updated Global Fund Approach to Blended Financing</li> </ul> <p><u>Reference Document(s)</u>: GF/B50/04 – Updated Global Fund Approach for Blended Financing</p>
12:45 – 13:45 (60 min)	<b>Lunch</b>
12:45 – 13:45 (60 min)	<b>Francophone Lunch</b>

Time	Agenda Item
<b>Segment 4 – Financial Oversight</b>	
<b>13:45 – 15:15</b> (90 min)	<b>2024 Corporate Work Plan and Operating Expenses Budget</b> <ul style="list-style-type: none"> <li>• <b>2024 Corporate Work Plan and Operating Expenses Budget</b> <u>For Decision</u></li> </ul> <p>Reference Document(s):            GF/B50/02 A &amp; B – 2024 Corporate Work Plan and Operating Expenses Budget</p>
<b>15:15 – 15:45</b> (30 min)	<b>Break</b>
<b>15:45 – 16:45</b> (60 min)	<b>Supply Operations</b> <ul style="list-style-type: none"> <li>• Update to Quality Assurance Policies <u>For Decision</u></li> </ul> <p>Reference Document(s):            GF/B50/05 – Revisions to Quality Assurance Policies            GF/B50/20 – Risk Management Report</p>
<b>16:45-17:45</b> (60 min)	<b>Co-Financing</b> <u>For Information</u> <ul style="list-style-type: none"> <li>• Update on strategic objectives of co-financing approaches; experiences of implementation in GC5 and GC6 (data governance, incentives, policy visibility, policy implementation and roles and responsibilities, available data); improvements introduced for GC7 and emerging data.</li> </ul> <p>Reference Document(s):            GF/B50/13 – Update on Co-Financing</p>
<b>17:45</b>	<b>Close of Day 2</b>



## BOARD MEETING DAY 3: Thursday 16 November, 08:30-13:00 CET

Time	Agenda Item
From 08:00	Arrival of delegations Welcome Coffee
<b>Segment 5: Strategy Oversight Matters</b>	
<b>08:30 – 10:00</b> (90 min)	<p><b>Climate and Health</b></p> <p><u>For Information</u></p> <ul style="list-style-type: none"> <li>Summary of the climate crisis, the human health impact of climate change and impact on the Global Fund mission; update on Global Fund actions and way forward.</li> <li>Linkages to the Malaria discussion on day 1.</li> </ul> <p><u>Reference Document(s):</u> GF/B50/09 – Climate and Health GF/B50/20 – Risk Management Report</p>
<b>10:00 – 11:00</b> (60 min)	<p><b>Country Coordinating Mechanisms</b></p> <p><u>For Information</u></p> <ul style="list-style-type: none"> <li>Update on how CCMs are supporting implementation of the Strategy; progress on CCM Evolution and approach to continuing the Evolution process beyond the end of the SI at the end of 2023; OIG audit outcomes and how these are being addressed; readout from informal CCM Working Group and next steps.</li> </ul> <p><u>Reference Document(s):</u> GF/B50/11 – Country Coordinating Mechanisms GF/B50/20 – Risk Management Report</p>
<b>11:00 – 11:30</b> (30 min)	<b>Break</b>
<b>Segment 6 – Resource Mobilization and Partnerships</b>	
<b>11:30 – 12:30</b> (60 min)	<p><b>Update on Resource Mobilization</b></p> <p><u>For Information</u></p> <ul style="list-style-type: none"> <li>Lessons from the 7<sup>th</sup> Replenishment campaign</li> <li>Update on ongoing resource mobilization strategy</li> </ul> <p><u>Reference Document(s):</u> GF/B50/22 – Update on Resource Mobilization</p>
<b>12:30 – 13:00</b> (30 min)	<p><b>Closing Session of the Board Meeting</b></p> <ul style="list-style-type: none"> <li>Governance priorities</li> <li>Acknowledgements</li> </ul>
<b>13:00 – 14:00</b> (60 min)	<b>Lunch</b>

Time	Agenda Item
Afternoon	<b>Departure of delegations</b>  <b>Board Member and Alternate free time</b>
19:00 – 21:00	<b>Board Dinner (Board Members and Alternates)</b> <i>Venue communicated under separate cover</i>

## 4. Documents List

Reference	Document Title ( <i>indicative</i> )
<b>For Decision</b>	
GF/B50/01	50 <sup>th</sup> Board Meeting Agenda
GF/B50/02 A & B	2024 Corporate Work Plan and Operating Expenses Budget
GF/B50/03	Amendments to the Risk Appetite Statements (Malaria Program Risk)
GF/B50/04	Updated Approach to Blended Finance
GF/B50/05	Revisions to Quality Assurance Policies
<b>Leadership Updates</b>	
GF/B50/06	Report of the Executive Director
GF/B50/07	OIG Progress Report (Mid-2023)
<b>Strategy</b>	
GF/B50/08	Looking Ahead to Grant Cycle 7 <i>Consolidated document on HIV, TB and Malaria; RSSH; PPR; the Pandemic Fund; C19RM; Health Financing; NextGen Market Shaping; CRG. Additional background documents including Committee documents on each topic may be included as background documents as needed.</i>
GF/B50/09	Climate and Health
GF/B50/10	Annual Report on Community, Rights and Gender
GF/B50/11	Country Coordinating Mechanisms
GF/B50/12	Report of the Technical Review Panel
GF/B50/13	Update on Co-Financing
<b>Governance Oversight</b>	
GF/B50/14	Report of the Coordinating Group
GF/B50/15	Annual Report on Status of Board Decisions
<b>Assessment of Organizational Performance</b>	
GF/B50/16	Strategic Performance Report (mid-2023 results)
GF/B50/17	Evaluation Matters
<b>Commitment of Financial Resources</b>	
GF/B50/18	Financial Performance Update
GF/B50/19	Recoveries Report
<b>Risk Management</b>	
GF/B50/20	Risk Management Report <i>Including Organizational Risk Register</i>
GF/B50/21	Agreed Management Actions Progress Report
<b>Resource Mobilization and Partnerships</b>	
GF/B50/22	Update on Resource Mobilization
<b>Supporting Documents</b>	
	Results Report 2023
	Board and Committee Priorities

	Summary of Electronic Board Decisions approved since June 2023
	TBC - Monthly Report on C19RM (October 2023)
GF/SC22/04	Update on NextGen Market Shaping
GF/SC23/02	Update on Country Funding and Catalytic Investments

## 5. Electronic Reports ahead of the Board Meeting

Reference	Document Title (indicative)	Timing (estimate)
GF/B49/ERXX	Privileges and Immunities Advisory Group Terms of Reference	<i>October 2023</i>

## Annex: Meeting overview

Type	Core function		Committee
<b>For Decision</b>	Governance	<b>Housekeeping Decisions (no objection): Approval of the Agenda; Approval of the Rapporteur</b>	n/a
	Strategy Oversight	<b>Update to Quality Assurance Policies</b>	SC
	Financial Oversight	<b>2024 Corporate Work Plan and Operating Expenses Budget</b>	AFC (SC/EGC)
	Risk Oversight	<b>Amendments to the Risk Appetite Statements (Malaria Program Risk)</b>	AFC (SC)
	Risk Oversight	<b>Updated Approach to Blended Finance</b>	AFC
<b>For Information</b>	Leadership Updates	Report of the Executive Director	n/a
		OIG 2023 Progress Report	AFC
	Strategy	Global Fund Strategy – Looking ahead to Grant Cycle 7 <ul style="list-style-type: none"> <li>Primary Goal: HIV, TB and Malaria</li> <li>Mutually reinforcing contributory and evolving objectives: CRG, RSSH/C19RM/PPR, Health Financing, Next Gen Market Shaping</li> </ul>	SC SC
		Update on Country Funding and Catalytic Investments	SC
		Technical Review Panel (TRP) Update	SC
		Co-Financing Update	SC
		Climate and Health	SC
		Country Coordinating Mechanisms	SC/EGC
		Organizational Performance	Update on Evaluation Matters
	Commitment of Financial Resources	Financial Performance Update	AFC
	Risk Management	Risk Management Report	AFC
	Resource Mobilization & Partnerships	Update on Resource Mobilization	AFC
	<b>EDP (inter-sessional)</b>	Governance	Privileges and Immunities Advisory Group Terms of Reference
<b>Electronic Reports (For Information)</b>	Assessment of Organizational Performance	Strategic Performance Report	SC/AFC/EGC

	Governance	Report of the Coordinating Group	CG
	Commitment of Financial Resources	Recoveries Report for the period ending 30 June 2023	AFC
	Commitment of Financial Resources	Financial Performance Update	AFC
	Risk Management	Agreed Management Actions Progress Report	AFC
<b>Supporting documentation</b>	Governance	Summary of Electronic Board Decisions approved since June 2023	n/a